

4. Programs of Work / Key Deliverables

4.1 Strengthen Victoria's Earth Resources Sector

4.1.1 Geoscience - Improved earth resource knowledge

Deliver new pre-competitive regional scale geological knowledge to help significantly reduce exploration risk. The delivery of a new pre-competitive regional scale geological data program to facilitate the identification of new resources and attract new exploration to the State. Through new geological/geophysical surveys and the development of new geological 3D models the opportunities for greater investment in the State will be highlighted and promoted to industry. By providing new data sets and interpretation in areas of significant but uncertain resource potential will kick start industry interest and build exploration activity.

Approach for gas and mineral prospectivity programs

1. Integration of existing information
2. Knowledge gap analysis and action plan
3. Acquisition of key datasets to reduce geological uncertainties
4. Interpretation of acquired key datasets
5. Development of new 3-D geological models
6. Production of targeted industry packages for investment attraction

Budget

	2012-13	2013-14	2014-15	2015-16	2016-17	TEI
	\$m	\$m	\$m	\$m	\$m	\$m
Geoscience Data	0.000	0.678	4.734	1.506	0.706	7.624

Key Deliverables:

- Leveraged funding from Geoscience Australia.
- Eastern Victorian deep seismic – for copper and gold prospectivity.
- Bendigo Zone deep seismic – for gold prospectivity.
- Otway and Gippsland Basin seismic – for unconventional gas prospectivity.
- Updated Victorian 3-D geological model.

4.1.2 Community Engagement

Ensuring that the community is informed and engaged on earth resources projects is a key role for Earth Resources Development. In addition, the importance of community engagement was a key finding of the EDIC enquiry. It is proposed to deliver engagement activities associated with key projects initiated as part of the development of the national regulatory framework for natural gas from coal seams and the National Partnership Agreement. These initiatives provide opportunities to build the engagement program around tangible initiatives that address community concerns about the potential impacts of resource development. As key projects become better defined, specific stakeholder engagement and communications plans will be developed however a number of activities are planned with key deliverables outlined below.

Key Deliverables:

1. Undertaking cross-jurisdictional research to ensure Victoria benefits from the experience of other States.
2. Establishing a community liaison group(s) in Gippsland
3. Conducting a series of Regional Forums on coal seam gas
4. Delivering targeted stakeholder briefings on CSG
5. Updating Fact Sheets and distributing to community and key stakeholders

4.1.3 Regulation Reform

EDIC

Implementation of the government response to the EDIC inquiry including necessary legislative amendments (2013 Bill, 2014 Bill and associated regulation changes), earth resources statement, risk based work plans provisions, development of guidance material, establishment of IDC/taskforces, implementation of the VEAC response

Key Deliverables:

- 2013 MRSDA Amendments
- EDIC Implementation
- Cabinet submissions (PP/AIP/BAC)
- Guidelines
- Establish Taskforces (multiple land use/extractives)
- Earth Resources Statement
- Updated and amalgamated regulations

4.1.4 Earth Resources Facilitation

Minerals Development Victoria supports the sustainable development of Victoria's range of earth resources; energy, mineral, extractive. Earth Resources Facilitation contributes at the project and industry level.

Projects: identifying and advising on approvals requirements and facilitating the assessment and decision-making processes. All proponents will have access to an appropriate level of service. This can occur across the project life cycle during exploration, assessment, development, operations and closure.

Industry: identifying systemic issues and opportunities to improve regulation and approvals processes and supporting their assessment and where appropriate implementation. This can range from low level regulatory requirements to high level strategic planning, particularly of resource protection.

Key Deliverables:**Minerals Development Victoria**

1. establish Terms of Reference for the delivery of key EDIC Response actions
2. prepare and implement a branding strategy
3. implement the 'single-point-of-entry' concept, particularly through awareness across departments

Earth Resources Facilitation

1. facilitation of projects in the exploration stage (a new activity that will deliver investment by increasing accountability for explorers to 'use it or lose it')
2. facilitation of projects in the assessment phase, particularly Environment Effects Statements (eg: Stockman, Big Hill, Mt Unicorn, Lysterfield expansion)
3. facilitation of projects in the development stage (eg: Donald Mineral Sands)
4. facilitation of projects in the operations phase, particularly MRSDA s42 and s42(A) Work Plan Variations (eg: Fosterville)
5. facilitation of industry issues (eg: Iluka Hamilton Mineral Separation Plant, extractives strategic planning, approvals process mapping).

4.1.5. Investment attraction

- Implement an enhanced international and domestic investment attraction strategy, through well-targeted marketing and promotion of our mineral resources.
- Undertake enhanced investor profiling and industry analysis to better understand investment drivers and needs, industry trends and dynamics.
- Present opportunities to investors via targeted engagement (including inbound and trade missions) and promotion of the Minerals Development Victoria brand at international and domestic mining conferences and other industry events

Key Deliverables:**Direct engagement with investors to encourage uptake of specific opportunities (with assistance from VGBOs internationally where appropriate)**

- Oversight of investment attraction activities across ERD
- Melbourne Mining Club sponsorship management
- Liaison with Commonwealth and State agencies to promote investment
- Management of conference participation (calendar, level of participation and resourcing)
- Represent MDV during planning and delivery of relevant Victorian Trade Missions

Refresh investor profile for each commodity including:

- Analysis of industry dynamics (supply chains, decision drivers down the value chain, substitutes, competition, barriers to entry, end users, industry trends)
- Understanding of what industry wants to invest in and what it wants from government
- Market segmentation and target identification (decision makers identified)
- Associated industry requirements (METS, finance, legal etc.)

In conjunction with Invest Victoria, define Victoria's value proposition - investment and policy environment including:

- Policy context and issues relevant to specific minerals
- METS sector capabilities
- Finance availability
- Skills availability
- Infrastructure
- Lifestyle
- Ground turnover
- JV opportunities (identification and authority to introduce)
- What Government does/will do to reduce investor risk

Promotional marketing

- Website development
- Discovery magazine compilation
- Management of MDV/GSV presence at conferences**
- Promotion of facilitation services
- Development of brand- MDV, GSV, CCV
- Liaison with DSDBI media team
- Establishment and maintenance of MDV operations (contact points, database – GEMS)**
- Package of data and Other info for each investor(Refer Knowledge mgt.)
- Targeted marketing**
- Identify target conferences and develop engagement plan for each conference
- Engagement plan for non-conference activities
- Feedback of industry intelligence to whole group

4.2 CCV Extension

Clean Coal Victoria (CCV will continue to play a pivotal role in matters relating to strategic planning and policy advice for access to and development of Victoria's coal resources as well as continue to act as a focal point for the coal matters in the Latrobe Valley. The activities of CCV in the next Phase will underpin Victoria's energy future as well as assist the economic development of the Latrobe Valley.

Specifically, over the next 4 years CCV will:

- Implement actions from the Strategic Coal Plan for Victoria;
- Support the Coal task Force with the Strategic Development of Coal Plans which includes the provision of coal resource information to industry to assist investment attraction
- Continue to provide expert strategic coal resource advice to the Minister and Government;
- Continue to assist in facilitation of coal technology projects;
- Facilitate and deliver extensive stakeholder and community consultation to support investigation and development of Victoria's coal resources.

The initiative is also supports key aspects of the recent Parliamentary Inquiry into greenfields mineral exploration and project development in Victoria.

4.2.1 Community Engagement – Coal and CSG

Developing Stakeholder Engagement and Communication Plans for coal and coal seam gas. Key projects initiated as part of the development of the national regulatory framework for coal seam gas and the National Partnership Agreement, provide opportunities to build the engagement program around tangible initiatives that address community concerns about the potential impacts of resource development. As key projects become better defined, specific stakeholder engagement and communications plans will be developed.

Key Deliverables:

1. Continuing to support the CCV Advisory Committee in delivering their annual work plan (endorsed by the Minister)
2. Establishing an information hub in Gippsland
3. Industry stakeholder engagement/communications workshop on coal and coal seam gas
4. Developing Stakeholder Engagement and Communication Plans for coal.

4.2.2 Coal Strategic Plan

The Plan considers a number of other factors that are integral to coal mining within the Latrobe Valley and include: geotechnical considerations, water use and associated impacts, infrastructure requirements and mine rehabilitation

Key Deliverables:

Draft Coal Strategic Plan by End first Quarter 13/14

Complete Strategic Plan by end of 13/14 Year following input from specific projects of strategic importance (Land use, Native vegetation, Water and Environmental issues and Mine Rehabilitation) to validate the assumptions of the Draft

plan and further educate the plan on details of mining and community interaction and regional development.

Implement Coal Strategic plan - Deliverables

4.3 Regulation and Legislation Reform

4.3.1 MRSDA Reform

Implementation of state 2 MRSDA amendments

Key Deliverables:

- 2013 MRSDA Amendments. BAC, Parliament, regulation amendments, guidance material.
- 2014 MRSDA (omnibus) Amendments. PP, Drafting Instructions, AIP, BAC, Parliament, regulation amendments, guidance material.
- CSG reforms to align with NHF
- Updated and amalgamated regulations (minerals and extractives).

.4.3.2 Regulation Remake

Remake of sun-setting regulations . Due Oct 2013

Key Deliverables:

- Minerals Regulations remake (including cost recovery) 2013.
- Extractive Industry regulation amendments – cost recovery only – 2013
- Consolidation of Mineral and Extractive industry regulations and implementation of EDIC/MRSDA reforms – expected 2014/2015

4.4 National Partnership agreement

The NPA on Coal Seam Gas and Large Coal Mining Development program will strengthen the science that underpins the regulations of CSG and help build public confidence that will allow these activities to occur. The program will be delivered via four streams;

1. Engaging the community
2. Easy access to information
3. Refining our regulatory framework
4. Enhanced scientific understanding

Key Deliverables:

- Authorised community engagement plan (& implementation)
- Information portal
- International best practice regulatory framework
- Baseline water quality analysis
- Geological and hydrogeological models
- Groundwater response models from potential CSG and coal mining

4.5 Support Coal Task force

Awaiting outcome of coal market assessment

Key Deliverables:

- Provide Coal Resource Data, Mapping and Community input to assist and enable the Strategic Coal Plans of the Coal Task Force

4.6 Gas

4.6.1 Support Gas Task force

Awaiting outcome of Gas Task force

Key Deliverables:

- TBD

4.6.2 National Harmonisation Framework

National Harmonisation Framework for Regulation of CSG was endorsed by SCER on 31 May. Victoria's regulatory framework has been assessed against the NHF.

Align regulatory framework with the leading practice in National Harmonisation framework(NHF)

Key Deliverables:

- [REDACTED]
- Amend regulation and offset current moratorium on CSG and hydraulic fracking

4.7 Other Work Programs

4.7.1 Knowledge Management

Accept and implement the first initiative from the 2012/13 Knowledge Management Plan to be Actioned by Senior staff and communicated with ERD Staff

Key Deliverables:

- Agreement about initial activities to be implemented.
- Confirmation that Confluence can be rolled out as the ERDD Knowledge Management repository
- ongoing project team to manage Knowledge Management implementation
- Agreement that Knowledge Management Criteria must be embedded into Performance Plans and Project Plans

- Clear statement of the current key Datasets for ERDD / Stakeholders
- Identification of key resources with an understanding of those Datasets.
- Org Chart
- Stakeholder communications
- (possibly) action plan to capture knowledge associated with any disappearing roles
- Increase awareness of the strategic plan and the need to identify how ERDD activities contribute towards it
- Action Plans
- A Summary of what statistics are currently available
- A summary of what statistics are required
- An action plan to address the gap
- Statement of Preferences
- Guidelines
- Stakeholder Matrix
- Processes and guideline
- Prioritised List
- Outline Project Plans
- Lightweight Process
- Mechanism for capturing reported issues
- Communication to staff
- Statement of activities that will no longer be carried out
- Statement of activities that will be carried out and to what standards
- updated documentation
 - Statement of Objectives
 - Sample questions.