
TRANSCRIPT OF PROCEEDINGS

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2015/16 HAZELWOOD MINE FIRE INQUIRY

MELBOURNE

TUESDAY, 15 DECEMBER 2015

THE HONOURABLE BERNARD TEAGUE AO - Chairman

PROFESSOR JOHN CATFORD - Board Member

MR PETER ROZEN - Counsel Assisting

MS RUTH SHANN - Counsel Assisting

MR RICHARD ATTIWILL QC - State of Victoria

MS RENEE SION - State of Victoria

MS RACHEL DOYLE SC - GDF Suez Australian Energy

MS MARITA FOLEY - GDF Suez Australian Energy

DR MATTHEW COLLINS QC - Energy Australia Yallourn

MS EMILY LATIF - Energy Australia Yallourn

MS JULIET FORSYTH - AGL Loy Yang

MS LISA NICHOLS - Environment Victoria

MS EMMA PEPPLER - Environment Victoria

1 CHAIRMAN: Yes, Mr Rozen.

2 MR ROZEN: Good morning, Mr Chairman. Today's witnesses will
3 be firstly Mr Webb from the EPA. Then we will hear from
4 the AECOM/URS team, and then finally there will be a panel
5 consisting of the authors of the Accent report together
6 with Dr Gillespie, whose statement has recently been
7 provided to us. I will call Christopher Webb.

8 <CHRISTOPHER EVAN WEBB, affirmed and examined:

9 MR ROZEN: Good morning, Mr Webb. Thank you for coming down to
10 the Valley to give evidence in this Inquiry. Mr Webb, you
11 are the Executive Director of Regulatory Practice and
12 Strategy within the Environment Protection Authority?

13 MR WEBB: Yes, I am.

14 MR ROZEN: You have a direct report to the CEO of the
15 authority?

16 MR WEBB: Yes.

17 MR ROZEN: You have been with the EPA since 2011?

18 MR WEBB: 2010.

19 MR ROZEN: 2010. Have you been in the position you are
20 currently in for that entire time or did you hold another
21 position prior to your present one?

22 MR WEBB: I have been in my current position for just over
23 12 months. Prior to that I was director of environmental
24 regulation which was running the field operations for
25 three years and for a short period when I joined I was
26 director of environmental services which had a broad range
27 of activities under my direction.

28 MR ROZEN: Before joining the EPA, you worked for the Victorian
29 WorkCover Authority?

30 MR WEBB: Yes.

31 MR ROZEN: How long were you with the VWA?

1 MR WEBB: Just under three years.

2 MR ROZEN: What role did you perform there?

3 MR WEBB: I was director of construction and utilities program.

4 So the construction industry, utilities including power

5 generation, quarries and major events.

6 MR ROZEN: Before WorkCover, where were you working?

7 MR WEBB: I was at the Australian Grand Prix Corporation.

8 I looked after safety risk management, strategy and human

9 resources.

10 MR ROZEN: Do you have formal qualifications post secondary

11 education?

12 MR WEBB: Yes, I have a Bachelor of Science with a major in

13 chemistry.

14 MR ROZEN: For the purposes of this Inquiry you have made two

15 statements; is that right?

16 MR WEBB: Yes.

17 MR ROZEN: The first of those statements is dated 17 November

18 2015 and for Inquiry purposes only, Mr Webb, it is behind

19 tab 11 in volume 7 and it bears the Ringtail reference

20 VGSO.1002.001.0001. To you it's known as the statement

21 you made on 17 November, I think, isn't it, Mr Webb?

22 MR WEBB: Yes.

23 MR ROZEN: Do you have a copy of that in front of you?

24 MR WEBB: I do.

25 MR ROZEN: There are a couple of changes you would like to make

26 to that statement?

27 MR WEBB: Yes, at paragraph 22.

28 MR ROZEN: So that is on page 4 of the statement, the Ringtail

29 code ends in 0004.

30 MR WEBB: In the third line, if we delete the word "the", or

31 the words after "the commencement of section 67B".

1 MR ROZEN: So you would like that second sentence in paragraph
2 22 to read as follows, "A licence condition was initially
3 imposed on the operators requiring them to provide a
4 proposal for a financial assurance soon after 1 October
5 2000."

6 MR WEBB: Correct.

7 MR ROZEN: Is there a change in paragraph 23 as well, lower
8 down on that page?

9 MR WEBB: Yes, the last sentence. I would like to add the
10 words "and during the reform process the EPA has not
11 actively sought these".

12 MR ROZEN: So the final sentence of paragraph 23 will now read
13 as follows, "However, no financial assurance has been
14 given by any of the operators and during the reform
15 process EPA has not actively sought these."

16 MR WEBB: Yes.

17 MR ROZEN: With those changes, are the contents of your first
18 statement dated 17 November 2015 true and correct?

19 MR WEBB: Yes.

20 MR ROZEN: I tender that.

21 #EXHIBIT 39A - Statement of Christopher Webb dated 17/11/2015.

22 MR ROZEN: In addition, Mr Webb, in response to a further
23 letter that came from the Inquiry, did you prepare a
24 second statement dated 27 November 2015?

25 MR WEBB: Yes, I did.

26 MR ROZEN: You will find that behind tab 11B in volume 7 of the
27 book in front of you and it bears the Ringtail code
28 VGSO.1024.001.0001. Have you had a chance to read through
29 that second statement before coming along today?

30 MR WEBB: Yes, I have.

31 MR ROZEN: Anything you want to change in that?

1 MR WEBB: No.

2 MR ROZEN: Are the contents true and correct?

3 MR WEBB: Yes.

4 MR ROZEN: That could be 39B, please, sir.

5 #EXHIBIT 39B - Statement of Christopher Webb dated 27/11/2015.

6 MR ROZEN: In relation to that second statement, before

7 I proceed with asking Mr Webb some questions, could I draw

8 the Board and the parties' attention and of course

9 Mr Webb's attention to the seventh page of what is now

10 exhibit 39B and it ends in the Ringtail code 0007. If

11 I could draw everyone's attention to just over halfway

12 down the page there is a section in bold that commences,

13 "The following responses are in regards to questions

14 regarding paragraphs 39 to 43." Do you see that, Mr Webb?

15 MR WEBB: Yes.

16 MR ROZEN: I have reflected on this part of Mr Webb's second

17 sentence and, for reasons that I don't think I need to go

18 into because it probably doesn't take things very far,

19 have decided that that's not material that needs to be

20 before this Board of Inquiry; that is, paragraphs 43

21 through to the end of paragraph 60. If we were somewhere

22 else I would probably say I'm not reading those, but

23 strictly that's not how we are proceeding here.

24 CHAIRMAN: Yes. The transcript will record that.

25 MR ROZEN: Mr Webb, the statements that you have made deal with

26 financial assurances in general terms that may be required

27 of particular people by the EPA?

28 MR WEBB: Yes.

29 MR ROZEN: The ability to seek financial assurances from

30 occupiers of particular sites is part of the regulatory

31 armoury that's available to the EPA and has been for a

1 number of years?

2 MR WEBB: Yes, and it's a power we have.

3 MR ROZEN: The power can be exercised in a range of
4 circumstances. Can I summarise them as statutory
5 requirements; that is, where either the Act or the
6 regulations of themselves require a financial assurance to
7 be provided to the EPA in certain circumstances that are
8 described?

9 MR WEBB: The power is framed up as we "may" require one and
10 then that is limited then to premises in certain schedules
11 in our scheduled premises regulations, so a small group
12 that it can be required from, but the operation of it is
13 an operational policy decision.

14 MR ROZEN: In addition to that range of circumstances there are
15 other circumstances in which, as part of the exercise of
16 other statutory powers, for example pollution abatement
17 notices, an obligation can be imposed to provide a
18 financial assurance in the exercise of an administrative
19 power. Do you agree with that?

20 MR WEBB: On licensed sites, yes.

21 MR ROZEN: On licensed sites, indeed. Governing or applying to
22 that range of circumstances is section 67B which sets out
23 the types of financial assurances which can be sought by
24 the EPA in that range of circumstances?

25 MR WEBB: Yes.

26 MR ROZEN: You deal with this at paragraphs 15 and 16 of your
27 first statement, exhibit 39A. The Ringtail code ends in
28 0003. You are probably aware, Mr Webb, that one of the
29 issues that this Board of Inquiry has been asked to
30 consider is the effectiveness of the financial assurance
31 mechanism which exists under the Mineral Resources

1 Sustainable Development Act and the evidence before the
2 Inquiry is that the regulator has sought, where it has
3 sought financial assurance, it has been in the form of a
4 bank guarantee. As you point out at paragraph 15 of your
5 statement, that's also the case with the EPA. You say the
6 EPA has historically required a financial assurance in the
7 form of a bank guarantee. Can I just clarify has that
8 been the universal practice or have there been ever
9 circumstances in which a financial assurance has been
10 sought in some other form by the EPA?

11 MR WEBB: I believe there are some circumstances where there
12 have been alternatives, but bank guarantees have by far
13 been the predominant form.

14 MR ROZEN: What alternatives have been utilised, to your
15 knowledge?

16 MR WEBB: I would probably need to go back and give an exact
17 list, but I believe in at least one second sense I know of
18 where we have taken, I think, a registered mortgage, it
19 was a hold against the property. But I couldn't be more
20 specific. I would need to come back with more
21 information.

22 MR ROZEN: I'm probably stretching the friendship if I ask you
23 what were the circumstances that led to that?

24 MR WEBB: Inability to secure a bank guarantee. For new
25 businesses it is often problematic when they are trying to
26 raise capital to have the capital tied up under a bank
27 guarantee.

28 MR ROZEN: I hope I don't need to take you to the document at
29 the moment, but attached to your statement is what's
30 described as a financial assurance options analysis that
31 was carried out by PricewaterhouseCoopers in 2011. Are

1 you familiar with the document I'm talking about?

2 MR WEBB: Yes.

3 MR ROZEN: I see you are going to it, so I will take you to it.

4 It is annexure 15 which starts at EPA.1007.001.0090. If
5 you can go to page 9 of that document which ends in the
6 Ringtail code 0102. Do you see the heading "Current
7 operation"?

8 MR WEBB: Yes.

9 MR ROZEN: This is a description of the scheme as it was
10 operating at the time this document was prepared in 2011.
11 After the series of dot points setting out the
12 alternatives that are available, the authors write, "In
13 practice EPA must agree to the form of the financial
14 assurance and to this point almost all financial
15 assurances obtained to date have been in the form of a
16 bank guarantee due to the greater certainty they provide."
17 Then if we look at the footnote, it says, "There have also
18 been some instances where large businesses have placed
19 funds in trust as an EPA agreed form of financial
20 assurance." Can you confirm the accuracy of that
21 description of the use the EPA has made of its financial
22 assurances? Is that an accurate summary of what's
23 occurred?

24 MR WEBB: I'm probably not in a position to confirm it. I know
25 this work was done - they worked very closely with our
26 people. So I can only assume from that that that is based
27 on information we have provided them.

28 MR ROZEN: It is likely, isn't it, that if it inaccurately
29 described the practice, that that might have been
30 reflected in a final report that PWC produced?

31 MR WEBB: Yes.

1 MR ROZEN: So the Board can probably take some comfort from
2 that?

3 MR WEBB: Yes.

4 MR ROZEN: Do you agree that bank guarantees provide greater
5 security as is said there, compared to the other means of
6 financial assurance identified? Greater security for the
7 regulator, I mean?

8 MR WEBB: Yes.

9 MR ROZEN: Is that the explanation for why the almost
10 invariable practice of the EPA has been to seek bank
11 guarantees despite having other alternatives to it?

12 MR WEBB: Yes.

13 MR ROZEN: If you can go back to paragraph 16 of your
14 statement, please, page 3 of your statement, Ringtail
15 0003. You say at paragraph 16, "The EPA is currently
16 expanding the form of financial assurance that it will
17 accept." You make reference to a draft guideline which
18 has been released for the purposes of consultation with
19 the industry. Why, if the practice has been to seek bank
20 guarantees and if you have agreed with the proposition
21 that they provide the greatest level of security for the
22 regulator is the EPA currently expanding the form of
23 financial assurances that it will accept?

24 MR WEBB: One of the problems we have had with the
25 implementation of the system as a whole is that bank
26 guarantees are sometimes problematic, particularly for new
27 businesses.

28 MR ROZEN: Who might not have a credit rating?

29 MR WEBB: Who may not have a credit rating, who may have as
30 I've said already significant capital commitments. Our
31 role as a fair regulator is to explore alternatives to try

1 to come up with a reasonable solution.

2 CHAIRMAN: Could I just assume that the reference 16.7 to
3 certificate of title, that could mean a registered or even
4 an unregistered mortgage?

5 MR WEBB: Yes.

6 MR ROZEN: The expanded range of options is really designed
7 ultimately to give you some flexibility to deal with the
8 sorts of cases you have described where a bank guarantee
9 may not be available to someone, but they may have some
10 other means by which they could assure the regulator?

11 MR WEBB: Yes, flexibility for us and flexibility for the
12 business.

13 MR ROZEN: In your consultations has that second sort of
14 flexibility, that is flexibility for business, been a
15 matter that's been raised with the EPA as a desirable
16 thing?

17 MR WEBB: Yes.

18 MR ROZEN: Is the overall philosophy that's guiding the
19 development of the new policy framework that there may
20 need to be a trade-off between certainty for the
21 regulator, flexibility for business on a case by case
22 basis?

23 MR WEBB: Very much on a case by case basis, yes. This is a
24 residual risk management exercise and they need to be
25 considered individually.

26 MR ROZEN: Residual risk in the sense that it kicks in after
27 perhaps other regulatory mechanisms are available and
28 utilised?

29 MR WEBB: Yes, and we have layers of works approvals and
30 licensing and annual reporting and everything else. This
31 is really something that will really kick in as a tool of

1 last resort.

2 MR ROZEN: Can I turn then to the situation with the Latrobe
3 Valley mines and you describe this on page 4 of your
4 statement, starting at paragraph 17. We need to be
5 careful with terminology here, don't we? We are primarily
6 concerned with the mines, and we are entirely concerned
7 with the mines in this Inquiry, but the EPA's interest is
8 in the operators of the power stations. They are the
9 entities that are licensed by the EPA?

10 MR WEBB: Yes, the activities of the power stations fall under
11 the scheduled premises regulations.

12 MR ROZEN: Yes. If we can summarise the series of exemptions
13 and then exemptions from the exemptions which you describe
14 in paragraphs 17 to 20, the bottom line is as you have
15 described it in paragraph 20. The point you get to when
16 you work through the regulatory - I won't say maze - but
17 the regulatory provisions, is that the Latrobe Valley
18 power stations, which you have collectively described
19 there in paragraph 20, that is Hazelwood, Yallourn and Loy
20 Yang, have land fills relating to non-mining activities
21 and you attach helpfully for us aerial photographs which
22 depict the land fill areas. I don't need to go to them.
23 Would you agree that in relation to Hazelwood and Loy Yang
24 at least, they are land fills of quite significant size.
25 Do you agree with that?

26 MR WEBB: I believe the land fills are roughly around a
27 hectare. In terms of land fills that's not enormous in
28 terms of what we deal with, but they are of a considerable
29 size.

30 MR ROZEN: Do you have sort of small, medium and large
31 landfills? Are they medium size or would they be to the

1 small end in the overall scheme of things? How would you
2 describe them?

3 MR WEBB: In my experience I'd say they are sort of in the
4 medium size.

5 MR ROZEN: You note at paragraph 21 that each of the power
6 stations currently holds an EPA licence and you have
7 attached copies of those licences. I will go to those in a
8 moment, but you summarise the effect of those in the
9 remainder of paragraph 21. You say, "Each of the licences
10 requires that the operator must maintain a financial
11 assurance for their land fill areas calculated in
12 accordance with the EPA method" and you draw the Board's
13 attention to the general conditions of licence, condition
14 6. Perhaps if we go to one of those. Can we go to 5C,
15 please, which is at EPA.1004.001.0104, attachment 5C.
16 This is the licence that attaches to the Hazelwood Power
17 Station. The licensee is Hazelwood Power Partners; is
18 that right?

19 MR WEBB: Yes.

20 MR ROZEN: And there's a description in the middle of the page
21 as to what that is and the relevant ARBNs and ACNs and
22 I won't go through that in detail. But what I want to ask
23 you about is on page 3. These are the general conditions
24 to which you refer; is that right?

25 MR WEBB: Yes.

26 MR ROZEN: We see there are actually seven of them. The one
27 that you draw our attention to is the final one, licence
28 general condition 6. Is that what "LIG 6" stands for?

29 MR WEBB: Yes.

30 MR ROZEN: It is in the terms that you have described, "You
31 must maintain a financial assurance calculated in

1 accordance with the EPA method."

2 MR WEBB: Yes.

3 MR ROZEN: When the licence was granted, which was back in
4 1997, have I got that right?

5 MR WEBB: Yes.

6 MR ROZEN: And it's been amended on a number of occasions
7 since, including by the inclusion of general condition 6?

8 MR WEBB: Yes.

9 MR ROZEN: Did the EPA, as you understand it, have a discretion
10 about whether to impose licence condition G6 or was that
11 mandated by the regulatory scheme?

12 MR WEBB: On my understanding it was an operational policy
13 decision in October 2000, I believe, was the date that it
14 was then imposed on roughly 140 of the 250 licences that
15 fell under the potential regime.

16 MR ROZEN: Yes, I think that's what you say in your statement.
17 It was inserted in 2000, not specifically in relation to
18 the three Latrobe Valley power stations, but across the
19 Board?

20 MR WEBB: Across the Board.

21 MR ROZEN: But it has remained in each of those licences ever
22 since as a mandatory condition; is that right?

23 MR WEBB: Yes.

24 MR ROZEN: At annexure 9 you have attached for us a
25 determination that was made by the EPA in September 2001.
26 It is EPA.1004.001.0034. This was a policy position that
27 was arrived at by the EPA as to how it would administer
28 what were then the new requirements which enabled a
29 financial assurance to be required from the occupier of
30 the land fill?

31 MR WEBB: Yes.

1 MR ROZEN: If we go to page 5 of the publication which ends in
2 0038 in the Ringtail, there's a heading in the right-hand
3 column "Timing of introduction of financial assurances".
4 Do you see that?

5 MR WEBB: Yes.

6 MR ROZEN: The first line reads, "Financial assurances will be
7 introduced across all land fill licence holders, with all
8 financial assurances established by 30 June 2002." Are we
9 to understand that as being a gradual phasing in of the
10 requirement that was determined as a matter of policy by
11 the EPA?

12 MR WEBB: Not having been there at the time, I can only assume
13 that would have been the intent.

14 MR ROZEN: Yes. It is not unusual, is it, for new requirements
15 to have a period of grace where people have the
16 opportunity to become aware of the new obligation and make
17 arrangements to comply and so on?

18 MR WEBB: Yes, it is also incredibly intensive for the
19 regulator to calculate and negotiate.

20 MR ROZEN: Yes, absolutely, so it suits everyone really to have
21 a period of grace during which something is phased in and
22 that's what was done here by virtue of this publicly
23 issued document?

24 MR WEBB: Yes.

25 MR ROZEN: In September 2002, so three months after the
26 commencement date, the practical commencement date of the
27 requirement from annexure 9, the EPA received a letter
28 from a company called GHD which you have attached to your
29 statement at annexure 6, if I could take you to that. It
30 is EPA.1005.001.0001. Just so we can get the timing
31 right, in September 2002 licence condition G6 had been in

1 each of the power stations' licences for approximately two
2 years?

3 MR WEBB: Yes, that would be pretty close to two years.

4 MR ROZEN: And it was now three months after the end of the
5 period of grace that was granted as a phase-in period as
6 per what we saw in annexure 9?

7 MR WEBB: Yes.

8 MR ROZEN: The letter, as I understand it, was written on
9 behalf of each of the three power stations with GHD
10 essentially making representations to the regulator on
11 behalf of the three power stations. Is that your
12 understanding of the letter?

13 MR WEBB: Yes.

14 MR ROZEN: It is written to Mr Marsiglio of the EPA here in
15 Traralgon. Do you know, and you probably don't, what
16 position he held at that time?

17 MR WEBB: No, look, I'm unaware of the specific role he held.
18 He was part of the Gippsland team.

19 MR ROZEN: Yes. It commences, "I refer to recent EPA
20 correspondence regarding land fill financial assurance
21 submissions to Loy Yang Power, Yallourn Energy and
22 Hazelwood Power." I don't think that correspondence has
23 been produced to this Board. Do you have any idea what
24 that correspondence said that this was responding to?

25 MR WEBB: No.

26 MR ROZEN: It goes on that there was a meeting between GHD and
27 representatives of the three power stations to discuss the
28 financial assurance issue - I'm reading from the second
29 paragraph - "with the objective of developing an
30 acceptable industry position regarding financial
31 assurances." And then, "A preliminary common position was

1 agreed on and as such GHD on behalf of the companies is
2 pleased to present the following for your consideration as
3 an outline of the proposed Latrobe Valley power industries
4 joint position regarding the detail and structure of
5 financial assurance submissions."

6 I'm not going to read through the entire letter,
7 but it was essentially a case that was being put up as to
8 why the Latrobe Valley power stations should not have to
9 provide a financial assurance to the EPA. It was trying
10 to convince the EPA not to require financial assurances
11 from them. Do you agree with that general observation?

12 MR WEBB: That appears to be the position, yes.

13 MR ROZEN: A number of bases are spelt out in the letter for
14 why that proposition should find favour with the EPA,
15 including if you look at the top of page 2 of the letter,
16 under the heading "Site rehabilitation"; do you see that?

17 MR WEBB: Yes.

18 MR ROZEN: In the third line, after referring to section 80 of
19 the Mineral Resources Development Act as it was then
20 known, it says in the third line, "The mining licence
21 requires that a bond be established for the sole purpose
22 of site rehabilitation. The value of the bond is
23 \$15 million, which should satisfy EPA that adequate
24 provisions for rehabilitation of land filled solid inert
25 waste are already in place."

26 The penultimate paragraph starts, "Thank you for
27 your open-minded flexibility on this issue to date.
28 I trust the information provided outlines the industry's
29 concerns and joint position. GHD along with the Latrobe
30 Valley power industry look forward to your comments
31 regarding this matter." GHD on behalf of the power

1 stations was essentially asking for an exemption from an
2 existing legal obligation, were they not?

3 MR WEBB: Their position was from this letter that they didn't
4 believe it should be applied to them.

5 MR ROZEN: You have provided to us a response to that letter
6 which is annexure 7, the very next annexure to your
7 statement, EPA.1005.001.0003. It is nearly three years
8 after the letter that a response was sent. Am
9 I understanding that correctly?

10 MR WEBB: That appears to be the case.

11 MR ROZEN: I know you weren't there, Mr Webb, and you have been
12 unable to determine why it took so long for a response?

13 MR WEBB: We have not been able to establish any reason.

14 MR ROZEN: The response is quite detailed and sets out various
15 provisions of the Act. It starts off, "I refer to the
16 ongoing debate about the development of financial
17 assurances for the land fills under the control of the
18 Latrobe Valley power industry," and then sets out the
19 three matters that are addressed in the letter. But the
20 bottom line is the letter said, "Look, the law is the law
21 and you have to comply," didn't it?

22 MR WEBB: It maintains EPA's position that the financial
23 assurances should be applied to the land fills.

24 MR ROZEN: And it deals with the matters that are raised in the
25 GHD letter such as the overlap with the bond system under
26 the mining regime and it says they serve separate purposes
27 and there is an MOU between the two agencies that deals
28 with overlap. If we can go to the fourth page of the
29 letter, the Ringtail code ends in 0006, under the two dot
30 points, the first paragraph reads, "EPA notes other
31 matters raised in your letter to support your argument

1 that the power industry should not be required to provide
2 a financial assurance. These relate to asset value" - and
3 it goes on.

4 Then in the sixth line of the paragraph, "These
5 are matters that may be taken into account when
6 determining an appropriate financial assurance for the
7 individual sites. You should know that the respective EPA
8 waste discharge licences for power industry premises
9 require that financial assurances acceptable to the
10 authority must be in place. Currently the companies are
11 exposed by not complying with this licence condition."

12 The EPA stated policy about non-compliance with
13 conditions is that enforcement action will be taken; isn't
14 that right?

15 MR WEBB: I'm not exactly sure of the compliance enforcement
16 policy at that time. That's certainly the position today.

17 MR ROZEN: So the document that you have attached as annexure
18 1, if we could just go back to that, it starts at
19 EPA.1004.001.0001, that's the current enforcement policy,
20 isn't it, June 2014?

21 MR WEBB: Yes, that's the position.

22 MR ROZEN: If we look at the second page of that, the
23 right-hand column, top of the right-hand column,
24 "Enforcement of financial assurance requirements", it
25 reads, "In the event of a duty holder failing to meet
26 expectations for complying with financial assurance works
27 approval or licence conditions, for example if an agreed
28 timeframe for submitting a financial assurance is not met,
29 the non-compliance will be escalated in line with EPA's
30 compliance and enforcement policy. Continued failure to
31 comply may result in licence or works approval suspension

1 or revocation." That's the current policy. If
2 I understand you correctly, you are saying to the Board
3 you are not sure whether that was the policy as at the
4 date of the letter in 2005?

5 MR WEBB: No.

6 MR ROZEN: It would appear that it wasn't, because despite the
7 terms of this letter there was no enforcement action
8 taken, was there?

9 MR WEBB: No.

10 MR ROZEN: But you'd agree with me, wouldn't you, that the
11 letter makes it clear that the EPA's position is that it
12 is a legal obligation and there is an expectation by the
13 EPA that it will be complied with?

14 MR WEBB: Yes.

15 MR ROZEN: It hasn't been complied with in the ensuing
16 10 years, has it, Mr Webb?

17 MR WEBB: No. However, the power stations through
18 correspondence around 2012 confirmed that they
19 acknowledged that it would apply to them, and since that
20 point we are in the middle of a reform program and we have
21 not actively sought to close that out. So certainly the
22 intent exists now to comply and in fact it is our reform
23 program that is holding them up, in which case it wouldn't
24 be legitimate for us to apply the compliance enforcement
25 policy when we are the ones who are controlling the time.

26 MR ROZEN: Do you have paragraph 22 of your first statement in
27 front of you? The Ringtail code ends in 0004.

28 MR WEBB: 22, was it?

29 MR ROZEN: Yes, middle of the page. If I could draw your
30 attention to the last sentence in that paragraph. This is
31 after referring to the correspondence that I have just

1 taken you to. Your sentence reads, "Our review of records
2 covering this period" - that is the period since July
3 2005 - "is ongoing at this stage. However, we have not so
4 far identified any records that explain why EPA did not
5 ultimately pursue the operators to provide the financial
6 assurances."

7 MR WEBB: Yes.

8 MR ROZEN: I need to put this to you, Mr Webb. Isn't it the
9 case that the EPA just succumbed to the pressure from the
10 power stations and just didn't pursue the matter from 2005
11 and hasn't pursued the matter since that time?

12 MR WEBB: I wouldn't have any evidence to support that view.

13 In fact, this failure to enforce at the time was one of
14 the key reasons why we commenced the review process in
15 2010/11 and it was acknowledged by the EPA that we'd
16 failed to enforce our own laws.

17 MR ROZEN: So your evidence to the Board is that this is part
18 of a general failure to enforce these provisions rather
19 than one limited to the Latrobe Valley power stations?

20 MR WEBB: Yes. We had about 140 sites, I believe, that had the
21 licence condition and I believe at the commencement of the
22 review we had secured only about 70 of those, roughly 70.
23 There was a significant number that had not had the
24 condition enforced.

25 MR ROZEN: Has the review considered the reason for that? In
26 other words, was it because of a lack of resources or
27 inappropriate allocation of regulatory resources? What's
28 the explanation for that wide-scale failure to enforce the
29 law?

30 MR WEBB: There are a range of factors. Some of those that you
31 mentioned were highlighted in our compliance enforcement

1 review in 2010. Other factors really are around the
2 complexities involved in the individual calculations, the
3 difficulty in applying particular financial instruments
4 and at the end of it really coming up with a reasonable
5 sum, because probably the key difference in this tool to
6 the mining ones we have been talking about, a large part
7 of the application of this tool is for risks that may or
8 may not eventuate. We get tied up in very significant
9 discussions trying to calculate harm that may occur on a
10 given site. It can be quite speculative.

11 In the case of landfills it is a little bit more
12 straightforward. It is very much focused on aftercare and
13 we can be reasonably confident of the cost involved in
14 that. But a significant number of these you are talking
15 to a business that may cause harm but may not and then
16 settling on what a reasonable figure is is often quite
17 prolonged.

18 MR ROZEN: But of course the discussions with the Latrobe
19 Valley power stations never got to that level, did they,
20 about setting the figure. It was the threshold issue of
21 whether or not there would be a financial assurance
22 provided that is the subject of this discussion in the
23 correspondence?

24 MR WEBB: The later correspondence in 2012 I believe at least
25 one of the power stations had a proposal for the figures.

26 MR ROZEN: I will take you to that presently, if I could.

27 Before I do that, just so the Board understands how that
28 later correspondence came to light, do you have your first
29 statement, paragraph 23 in front of you?

30 MR WEBB: Yes.

31 MR ROZEN: Do you see in the fourth line of that paragraph you

1 said, "In 2012 the EPA received proposals from Hazelwood
2 and Yallourn concerning the type and amount of financial
3 assurances which they would be prepared to provide, and
4 also received a request for assistance on the calculation
5 from Loy Yang"?

6 MR WEBB: Yes.

7 MR ROZEN: It's the position, isn't it, that having provided
8 that statement to the Board of Inquiry you then got a
9 letter asking for some further details about those
10 proposals?

11 MR WEBB: Yes.

12 MR ROZEN: And that's one of the things that you deal with in
13 your second statement, is it not?

14 MR WEBB: Yes.

15 MR ROZEN: If I can take you to your second statement now,
16 please, which is exhibit 39B and it starts at
17 VGSO.1024.001.0001. You attach to that statement copies
18 of correspondence relating to the proposals that were put
19 by the power stations to the EPA?

20 MR WEBB: Yes.

21 MR ROZEN: Can I take you to attachment 14A, please, which is
22 EPA.1007.001.0029?

23 MR WEBB: Yes.

24 MR ROZEN: That's a letter dated 19 October 2012 from the
25 Hazelwood Power station, GDF Suez, International Power is
26 on the heading.

27 MR WEBB: Yes.

28 MR ROZEN: After setting out some reference to what has
29 previously taken place, on the second page of the letter
30 the author proposes on behalf of GDF Suez a parent company
31 guarantee as an acceptable form of collateral and there

1 are attached calculations which include the estimated
2 value to fill the landfill assurance at 1.8 million and
3 change. That's the assessment that's made in the letter?

4 MR WEBB: Yes.

5 MR ROZEN: It is not entirely clear, but do we take that as a
6 proposal to the EPA that it accept a parent company
7 guarantee in that sum? Is that what is being proposed in
8 the letter.

9 MR WEBB: That's how I would read it, yes.

10 MR ROZEN: Similarly, if we go to 14B, which is the next
11 attachment, EPA.1007.001.0043, this is a letter from Loy
12 Yang Power, the operator of the Loy Yang power station.
13 The opening paragraph reads, "The issue of landfill
14 financial assurance at Loy Yang remains unresolved despite
15 many years of discussion. The purpose of this letter is
16 to present a position with a view to resolving this
17 outstanding issue." What I'm having difficulty
18 understanding, Mr Webb, and the Board may be too, is how a
19 mandatory requirement imposed in a licence where the
20 condition was inserted 12 years earlier than this letter
21 is the subject of ongoing debate between the power
22 stations and the regulator. Isn't it just a simple matter
23 of: it is the law; you either enforce it or you remove the
24 condition? What's the debate?

25 MR WEBB: That would be my view. As the regulator that is our
26 current position and we have made quite clear that once
27 the reform process, the implementation phase commences,
28 the intent is that it will be applied as such.

29 MR ROZEN: How can anyone be satisfied that things will change?
30 Are you saying that the policy settings will be changed
31 and then the action will flow; that the problem was the

1 policy settings weren't right at this time?

2 MR WEBB: I think there were a range of issues, but the
3 position we hold is made quite clear. The two draft
4 position statements issued in I think 2014 and 2015 in
5 terms of the calculations, yes, in February 2015, they are
6 the publicly stated positions. They are out for
7 consultation. We are at the stage of incorporating
8 feedback, but the feedback doesn't substantially change
9 the nature of our position and we will commence
10 implementation of that early 2016.

11 MR ROZEN: Just for completeness you have attached 14D. If
12 I can take you to that briefly. EPA.1007.001.0057. This
13 is a letter dated 2 May 2012 from TRU Energy Yallourn Pty
14 Ltd addressed to once again the EPA Gippsland regional
15 office. It starts, the first paragraph, "Under the
16 reformed EPA licence condition G6 TRU Energy Yallourn must
17 maintain a financial assurance calculated in accordance
18 with the EPA method." It goes on and refers to some GHD
19 work that was done in 2006 for risk based assessment.
20 There is a reference to a presentation that was made to
21 the EPA in March 2007. Do we understand that presentation
22 to be also attached to your witness statement at 14E; is
23 that right?

24 MR WEBB: 14C.

25 MR ROZEN: Yes, you are absolutely right. That's a series of
26 Powerpoint slides that was presented to the EPA by GHD on
27 behalf of TRU Energy Yallourn.

28 MR WEBB: That's what I understand.

29 MR ROZEN: If we can just go back to the letter now, 14D.

30 After referring to the presentation it says, "We are yet
31 to receive EPA advice on TRU Energy Yallourn's proposal."

1 So that's a reference to something that happened five
2 years earlier where the power station is making a proposal
3 to the EPA about how it wants to go about complying and
4 they say they didn't get a response. Have you made
5 examination of the EPA records to see if there was a
6 response provided.

7 MR WEBB: We have not been able to locate one.

8 MR ROZEN: Then it goes on and, as had been the case with
9 Hazelwood, "In order to address this matter we propose to
10 put in a financial assurance of \$2.485 million based on
11 this submission from March of 2007 attached for your
12 review." It concludes that, "TRU Energy Yallourn is
13 seeking to discuss with the EPA the next steps required to
14 progress the ash landfill assurance and to confirm
15 assurance requirements for the" relevant landfills at
16 Yallourn. That was a letter that was provided to the EPA
17 in May 2012?

18 MR WEBB: Yes.

19 MR ROZEN: It is the case, isn't it, that the two proposals
20 that were provided, one from Hazelwood and one from
21 Yallourn, and the request for assistance from Loy Yang all
22 in that mid-2012 period, there's no correspondence
23 responding to any of those that you have been able to dig
24 out?

25 MR WEBB: Not directly, no. There are bulk emails. We were
26 dealing with all 250 sites en masse, if you like. The
27 decision was made through the reform process to
28 communicate consistently with everybody. There have been
29 discussions at local office level, but certainly no direct
30 response we can locate to this letter.

31 MR ROZEN: If we can go back to your first statement, if we

1 could, paragraph 23. This is VGSO.1022.001.0004. Your
2 concluding sentence in paragraph 23 - - -

3 MR WEBB: Is that the first statement?

4 MR ROZEN: Yes, the first statement, 39A, page 4 of the
5 statement towards the bottom of the page in paragraph 23.
6 Do you have that, Mr Webb?

7 MR WEBB: Paragraph 23.

8 MR ROZEN: So you there summarise the correspondence that
9 I have just taken you to that's attached to your second
10 statement. You note that there was a request for
11 assistance from Loy Yang and so on. You say, "However, no
12 financial assurance has been given by any of the
13 operators." That remains the position today. I think you
14 confirmed that earlier, didn't you?

15 MR WEBB: It is probably more correct to say that has been
16 secured from any of the operators.

17 MR ROZEN: Offers have been made but haven't been accepted?

18 MR WEBB: Yes, and that's why I added the additional words when
19 we made the correction at the start, was to make clear the
20 EPA had not been actively seeking to finalise.

21 MR ROZEN: These events, the specific cases we are talking
22 about, have been overcome by this reform process that you
23 refer to which commenced in 2010; is that right?

24 MR WEBB: Yes, the review commenced in 2010 and the reform
25 program commenced I think late 2013/2014.

26 MR ROZEN: However we dress it up, the bottom line here is the
27 power stations have been operating outside of the law for
28 some 15 years; isn't that the case?

29 MR WEBB: Yes.

30 MR ROZEN: The regulator has been complicit in that, has it
31 not?

1 MR WEBB: I believe that the enforcement of the financial
2 assurance provisions between 2000 when they came in and
3 2010 when we started the review was unacceptable.

4 MR ROZEN: But even in the last five years conducting a review
5 and enforcing existing obligations don't have to be
6 mutually exclusive processes, do they?

7 MR WEBB: When the review and then the reform have the
8 potential to significantly change calculations then
9 I believe the decision we made was that in light of that
10 and in light of the fact that this is an instrument of
11 last resort, we have multiple other layers of control, on
12 a risk basis we decided that it was - the decision to not
13 seek to finalise arrangements only then to potentially
14 have to rearrange them within a relatively short period of
15 time, that it was the right decision to make.

16 MR ROZEN: Can I ask you about one final matter, and sorry to
17 do this to you but I need to take you to 14E, which is
18 attached to your second statement. It is
19 EPA.1007.001.0058 . Do you have that?

20 MR WEBB: Yes.

21 MR ROZEN: This is the GHD report on behalf of TRU Energy that
22 was provided to the EPA, February 2007, as the front page
23 shows.

24 MR WEBB: Yes.

25 MR ROZEN: This is a body of work that was done really to
26 advance that debate about setting a figure and satisfying
27 the regulatory obligation to provide a financial
28 assurance. I particularly want to ask you about something
29 that appears on page 4 of the document, and the Ringtail
30 code in the top right corner is EPA.1007.001.0064. It is
31 a heading 2.2.3 "Monte Carlo analysis". Do you see that,

1 Mr Webb?

2 MR WEBB: Yes.

3 MR ROZEN: The author of this report refers to the way in which
4 the work was done to reach a figure for a financial
5 assurance. It refers to the use of a program known as a
6 Monte Carlo analysis. Is that something you are familiar
7 with, Mr Webb?

8 MR WEBB: I'm familiar with the existence of a Monte Carlo
9 analysis. I wouldn't claim any knowledge of the working
10 of.

11 MR ROZEN: It is a mathematical model that enables a range of
12 potential costs to be used in arriving at a final figure.
13 The output of the analysis can give you different figures
14 according to what confidence level you want in terms of
15 the likelihood that the figure you are using won't be
16 exceeded. It's a very clumsy way of explaining it and you
17 are nodding so I'm grateful for that. But that is broadly
18 what it achieves.

19 MR WEBB: Yes.

20 MR ROZEN: As part of using the model you can select a
21 confidence level which will give you a degree of
22 reliability about the output.

23 MR WEBB: Yes.

24 MR ROZEN: You see going back to 2.2.3 that after referring to
25 the premise behind the model it goes on in the third line,
26 "Based on the cumulative probabilities, risk and
27 associated costs, a 95th percentile cost for each event
28 tree, (based on a Poisson random distribution of the
29 various causes) was calculated. These were consequently
30 summed using a Monte Carlo simulation to find a total
31 95th percentile remedial cost (the accepted worst case

1 remedial cost as defined by the EPA)". It is really those
2 last five words I want to ask you about. I will ask it in
3 two ways. Firstly, do you know what that's a reference
4 to? In other words, was there a stipulation given to the
5 power stations that this work was to be done using a
6 95th percentile remedial cost; in other words a very high
7 level of certainty?

8 MR WEBB: I believe it's in the guidance materials from early
9 2000, there is a mention of a 95th percentile. We give
10 guidance as to the methodology for calculating landfill.

11 MR ROZEN: I must have missed that, but that is something that
12 is of significance to the Board. So if you are able to
13 locate it.

14 MR WEBB: Annexure 9 of the first statement.

15 MR ROZEN: This is this policy document from 2001 that we
16 talked about?

17 MR WEBB: Yes. Sorry, I hope I'm not leading counsel astray on
18 this. I'm sure I read this last night. I can't locate
19 it. I'm sure I came across it in one of the guidance
20 materials. I believe it would refer to that.

21 MR ROZEN: That requirement for a 95th percentile calculation.
22 Perhaps you can take it on notice, Mr Webb, and if you are
23 able to communicate through the State's solicitors where
24 precisely we can find that that would be helpful. But
25 probably more importantly for present purposes you are
26 able to confirm that that is an EPA position that it
27 states to licensees and others that these calculations are
28 to be done at a 95th percentile level?

29 MR WEBB: Yes, the guidance sets out methodologies that come
30 from probably a more pragmatic approach rather than - the
31 statistical analysis I think is one way of approaching

1 this. We have tended more towards there is good data that
2 says post closure of a landfill you cap it, you monitor
3 it, if you have gas wells you have to sample them and you
4 can have a pretty high level of confidence around the
5 costs associated with that because again we are covering a
6 very broad audience. Through those you can actually come
7 up with a very high confidence level we would accept based
8 on our experience. That's why we give details of those
9 calculations. I'm assuming where they are referring to
10 "worst case remedial costs as defined by the EPA" means if
11 you follow the methodology we propose.

12 MR ROZEN: Yes, thank you. They are the questions I have for
13 Mr Webb. I have just been given a note that Ms Nichols
14 has some questions. I thought there might have been some
15 at the back. I'm not sure what order has been agreed, but
16 I will sit down and let that happen.

17 MS NICHOLS: I just have one question for you. In your second
18 statement at paragraph 38 you are discussing the financial
19 assurance reform program. I will just let you turn to
20 that. You mention that as part of the process the power
21 stations will be required to provide assessments in
22 relation to three components: operational, closure and
23 aftercare financial assurance. Just a clarification about
24 what is meant by aftercare and in particular does it
25 include provision for the removal and demolition of the
26 power station infrastructure?

27 MR WEBB: The first part of the question, the aftercare of a
28 landfill - so the closure refers to capping. The
29 aftercare then is a period of up to 30 years of
30 monitoring, groundwater monitoring, any gas and
31 maintaining integrity of the capping. That's what we

1 consider aftercare. I don't believe at this stage that
2 there is any consideration of what may or may not happen
3 with any demolition of the power station itself. That's
4 an entirely separate matter to this. This is simply
5 landfills related to waste from the operating power
6 station.

7 MS NICHOLS: So that matter is not the subject of any
8 consideration by the EPA at the moment in this package?

9 MR WEBB: No.

10 MS NICHOLS: Thank you.

11 MS FOLEY: Mr Webb, you were asked a number of questions by
12 Counsel Assisting about the financial assurance regime,
13 and in particular some questions directed I think towards
14 the theme developed yesterday by Counsel Assisting about a
15 concerted campaign by the mine operators to avoid
16 providing a financial assurance. Your evidence is, isn't
17 it, that the EPA has not actively sought a financial
18 assurance during the reform process and in fact really
19 hasn't been seeking one since 2002?

20 MR WEBB: I would say we have consciously chosen not to
21 actively seek financial assurance since the commencement
22 of the review process in 2010. Again, reading through the
23 evidence provided, we maintain a position from 2002
24 through to 2010 that they were applicable, however we
25 failed to enforce them.

26 MS FOLEY: You were taken to exhibit 14A, which was the letter
27 from Mr Froud of GDF Suez to the EPA dated 19 October
28 2012. That exhibit proposed a form of financial assurance
29 in the form of a parent guarantee and also made a proposal
30 as to the quantum of the financial assurance. It would be
31 correct, wouldn't it, that GDF Suez has not been seeking

1 to operate outside the law but has in fact been making
2 proposals to the EPA as to how it can bring itself into
3 compliance?

4 MR WEBB: Yes.

5 MS FOLEY: It is the case, isn't it, that at least since 2012
6 GDF Suez has in its annual performance statements to the
7 EPA acknowledged the compliance with condition G6 remains
8 outstanding?

9 MR WEBB: Yes.

10 MS FOLEY: If I can ask you to be provided with a bundle of
11 documents, please. I won't take you to the annual
12 performance statement. You have already confirmed that -
13 this is an annual performance statement from 2013 -
14 between 2012 and 2015 GDF Suez has declared that it has
15 not complied with condition G6. I will take you to the
16 document which is an email from Mr Froud to Mr Addis at
17 the EPA which is dated 14 October 2013 and the reference
18 is GDFS.0001.004.0080. This appears to be an email from
19 Mr Addis to Mr Froud responding to what appears to be some
20 recent queries from Mr Froud in relation to the financial
21 assurance regime. Given the date, would you agree with me
22 it is likely to be a response to the proposal by GDF Suez
23 in its October 2012 letter?

24 MR WEBB: Just quickly, it is actually from David Guy from the
25 EPA to Mr Addis. It refers to an enquiry. I am aware
26 that there are regular meetings between the Gippsland team
27 and GDF Suez on a regular basis and this matter was
28 discussed. Whether it was the letter or whether it was an
29 enquiry in those meetings, this is a response, yes.

30 MS FOLEY: As the email makes it clear, a risk based proposal
31 has been put forward to the EPA. The EPA has indicated

1 there is some engagement strategy in relation to draft
2 guidelines for financial assurances and that the issue of
3 the parent company guarantee is with the EPA solicitors.

4 MR WEBB: Yes.

5 MS FOLEY: Then the email somewhat perceptively notes, "Hope
6 this helps. I'd say the ball is squarely in the
7 authority's court"?

8 MR WEBB: Yes.

9 MS FOLEY: Is it the case that the ball remains in the
10 authority's court?

11 MR WEBB: Yes.

12 MS FOLEY: If I could just briefly take you to the document
13 GDFS.0001.004.0099. This is an inspection report by the
14 EPA of an inspection dated 29 May. Can I ask you to go to
15 page 2 of that document which is at 0100 and to item 2.9.
16 Is it the case that during the course of the inspection
17 the EPA officer here has recorded that Hazelwood has again
18 followed up the issue of financial assurance?

19 MR WEBB: Yes.

20 MS FOLEY: Thank you. Can I tender those, Chairman.

21 #EXHIBIT 40 - Bundle of documents.

22 DR COLLINS: Mr Webb, just a couple of questions on behalf of
23 the operator of the Yallourn Mine, Energy Australia. You
24 were asked some questions about annexures 14D and 14 E to
25 your statement. Annexure 14E was the proposal, the GHD
26 proposal, dated February 2007 on behalf of TRU Energy, as
27 Energy Australia was then known, putting a proposal for
28 EPA financial assurance at that date. You said in answer
29 to a question from learned Counsel Assisting that you were
30 unable to identify any response to that proposal?

31 MR WEBB: Yes.

1 DR COLLINS: Have your researches uncovered any consideration
2 given by the EPA to that proposal at any time since
3 February 2007?

4 MR WEBB: No, not at this stage.

5 DR COLLINS: You accept from exhibit 14D that there was a
6 further attempt by the operator of the Yallourn Mine to
7 engage with the regulator in May 2012?

8 MR WEBB: Yes.

9 DR COLLINS: Have your researches uncovered any internal
10 consideration within the EPA of that proposal?

11 MR WEBB: No. All we have is an email that went out to all
12 licence holders that fall under the regime informing them
13 we wouldn't be seeking to actively finalise any of these
14 matters under the reform process had begun.

15 DR COLLINS: For the purpose of preparing to give evidence
16 before this Board of Inquiry I take it you have considered
17 the contents of both annexures 14D and 14E to your
18 statement?

19 MR WEBB: I made myself familiar with them, yes.

20 DR COLLINS: Do you accept this characterisation, that they
21 were genuine attempts by the operator of the Yallourn Mine
22 to engage with the EPA with a view to receiving the EPA's
23 approval as to the amount and form of security it should
24 provide?

25 MR WEBB: Yes.

26 DR COLLINS: It wouldn't be true to say, would it, that the
27 operator of the Yallourn Mine has been consciously
28 operating outside the law since at least February or March
29 2007?

30 MR WEBB: Yes.

31 DR COLLINS: Rather you would accept that it has been seeking

1 to engage with the regulator now for the best part of a
2 decade in order to ensure that it is complying with its
3 licence condition?

4 MR WEBB: Clearly since 2007.

5 DR COLLINS: If the Board please.

6 MR ROZEN: I have no re-examination. In those circumstances
7 could Mr Webb please be excused.

8 CHAIRMAN: Yes, thank you, Mr Webb. You are excused.

9 <(THE WITNESS WITHDREW)

10 MR ROZEN: I'm conscious that the next group of witnesses will
11 take some time and I'm also conscious of the very long day
12 the transcribers had yesterday. Can I suggest a
13 five-minute break at this point that has been requested.

14 CHAIRMAN: Yes, you can get organised and you can call me when
15 you are ready.

16 (Short adjournment.)

17 CHAIRMAN: Yes, Mr Rozen.

18 MR ROZEN: Thank you, sir. I call Bryan Chadwick, Geoff Byrne
19 and Dr Adrian Bowden. If they could please be sworn.

20 <GEOFFREY MICHAEL BYRNE, affirmed and examined:

21 <BRYAN RICHARD CHADWICK, affirmed and examined:

22 <ADRIAN RUSSELL BOWDEN, affirmed and examined:

23 MR ROZEN: Gentlemen, if you could please be seated. Thank you
24 all for travelling down to the Latrobe Valley to give
25 evidence here today. Mr Chadwick, if I could start with
26 you, please. You have very recently made a statement for
27 this Board of Inquiry; is that right?

28 MR CHADWICK: That's correct.

29 MR ROZEN: The statement is dated 11 December 2015. For
30 Inquiry purposes the Ringtail code is WIT.0009.001.0001.
31 You can ignore all that, Mr Chadwick, that's our internal

1 coding. Your statement, have you had an opportunity to
2 read through that before coming along giving evidence this
3 morning?

4 MR CHADWICK: Yes.

5 MR ROZEN: Is there anything in it that you wish to change?

6 MR CHADWICK: No.

7 MR ROZEN: Are the contents of the statement true and correct?

8 MR CHADWICK: That is correct.

9 MR ROZEN: I tender that statement, please. Can I suggest,
10 sir, that we make it 41A and there will be a number of
11 other related reports and so on which can all be part of
12 exhibit 41.

13 CHAIRMAN: Yes.

14 #EXHIBIT 41A - Statement of Bryan Chadwick dated 11/12/2015.

15 MR ROZEN: Thank you. If I can start with you, Mr Chadwick.

16 As you explain in paragraph 1 of your statement, you are a
17 hydrogeologist by training?

18 MR CHADWICK: That's correct.

19 MR ROZEN: You in fact have a bachelor degree and a masters
20 degree. The bachelor degree is in geology and the Master
21 of Science is in hydrology; is that right?

22 MR CHADWICK: That's correct.

23 MR ROZEN: You have 24 years of experience in environmental
24 aspects of mining projects?

25 MR CHADWICK: That's correct.

26 MR ROZEN: You explain in paragraph 2 of the statement that
27 your primary area of expertise in hydrogeology is the
28 impact of groundwater systems on a range of mine sites and
29 you have been regularly called upon to provide expert
30 advice and also expert evidence about subjects related to
31 your expertise?

1 MR CHADWICK: That's correct.

2 MR ROZEN: You joined URS Australia as a principal
3 hydrogeologist in 1999?

4 MR CHADWICK: I was promoted to principal at that time.
5 I worked with URS and its precursors from 1993.

6 MR ROZEN: Between 1993 and 1999 you were, what, just a plain
7 old hydrogeologist?

8 MR CHADWICK: Just a plain old hydrogeologist.

9 MR ROZEN: And then got the nod for being a principal in 1999.
10 Just this year URS has been acquired by another firm,
11 AECOM?

12 MR CHADWICK: That's correct.

13 MR ROZEN: And is AECOM an acronym that stands for something,
14 out of interest?

15 MR CHADWICK: It is. Please don't ask me what it is.

16 MR ROZEN: Right. I won't ask the next question that I was
17 going to ask you. In any event, AECOM and URS have
18 similar types of businesses, do they?

19 MR CHADWICK: That's correct.

20 MR ROZEN: What is the business of AECOM? How would you
21 summarise it?

22 MR CHADWICK: Consulting in engineering and environmental
23 services.

24 MR ROZEN: Not limited to the mining industry?

25 MR CHADWICK: Not at all, no.

26 MR ROZEN: But including the mining industry?

27 MR CHADWICK: Yes.

28 MR ROZEN: Just for completion, you currently have the position
29 of Technical Director Environment at AECOM?

30 MR CHADWICK: That's correct. It's a new title with the new
31 firm.

1 MR ROZEN: Same role, different badge; is that it?

2 MR CHADWICK: That's correct.

3 MR ROZEN: You have attached to your statement annexure 1, a
4 copy of your CV. Just for completeness it is at
5 WIT.0009.001.0004. If we can just go to that briefly, you
6 do set out in summary form the wide range of mining
7 projects that you have had involvement with, both working
8 for the regulator and working for mines?

9 MR CHADWICK: That's correct.

10 MR ROZEN: Many of those related to issues surrounding the
11 closure of mines and questions of hydrogeology in that
12 context?

13 MR CHADWICK: That's correct.

14 MR ROZEN: If I could turn then to you, please, Mr Byrne. Your
15 CV is also attached to Mr Chadwick's statement. Do you
16 have that in front of you?

17 MR BYRNE: Yes, I do.

18 MR ROZEN: The Ringtail code ends in 0007. You are a principal
19 consultant with Niboi, is that the correct pronunciation?

20 MR BYRNE: That's correct.

21 MR ROZEN: Niboi Consulting. Your educational achievements are
22 summarised in the second column on the first page of your
23 CV?

24 MR BYRNE: Yes, that's correct.

25 MR ROZEN: I notice the third dot point says you got a "Diploma
26 of" and then there is a gap, "Imperial College 1980".
27 Should there be something else there, Diploma of - - -

28 MR BYRNE: No, that's the correct title.

29 MR ROZEN: And then a Master of Science from the University of
30 London in 1980 and the rest we can read. The fields of
31 competence that you describe immediately above that

1 include closure planning, risk analysis and sustainability
2 strategies. And going back to the left-hand column of
3 that page, in the first paragraph you describe your in
4 excess of 40 years professional experience in the fields
5 of mine closure planning, risk assessment, environmental
6 management, corporate reporting, systems and performance
7 auditing and strategic advice. You include publications
8 that you have either authored or co-authored. Then if we
9 go over to the second page of your CV which ends in 0008,
10 there is a heading "Key projects" on the right-hand side
11 of the page. Do you see that, Mr Byrne?

12 MR BYRNE: Yes.

13 MR ROZEN: It is right, isn't it, to summarise that as
14 including dozens of situations in which you have been
15 involved in preparation of closure plans?

16 MR BYRNE: That's correct.

17 MR ROZEN: And also costings associated with closure plans?

18 MR BYRNE: That's correct.

19 MR ROZEN: Finally, Dr Bowden, whilst we are doing
20 introductions, your CV is attached also to Mr Chadwick's
21 statement at the Ringtail code that ends in 0011. Do you
22 have a copy of that in front of you?

23 DR BOWDEN: Yes, I do.

24 MR ROZEN: Starting with your educational achievements, they
25 appear on the fifth page of the document. I know it's not
26 numbered, but if you look in the top right-hand corner you
27 will see a code and the last two digits are 15. Is that
28 included on the version you have? No, it's not,
29 Dr Bowden. I'm unintentionally misleading you. It is the
30 second last page of the statement and you see the first
31 thing is a dot point that says "Alice Springs NT" at the

1 top of the page?

2 DR BOWDEN: Yes.

3 MR ROZEN: If you go to the bottom of the page, your education
4 and training, we need to start at the last page. You have
5 a Bachelor of Science from the University of Tasmania?

6 DR BOWDEN: Yes, I do.

7 MR ROZEN: Then chronologically a further Bachelor of Science
8 with Honours also from that institution, and then finally
9 a Doctor of Philosophy also from the University of
10 Tasmania?

11 DR BOWDEN: That's correct.

12 MR ROZEN: The subject matter of your doctorate?

13 DR BOWDEN: It was in quaternary geology and climate change,
14 coastal geomorphology and groundwater.

15 MR ROZEN: The transcribers may well have missed the first
16 words there.

17 DR BOWDEN: Quaternary geology. It is a fairly recent
18 geological time period.

19 MR ROZEN: Recent in a geological sense, yes. Thank you. If
20 we can go back to your statement, please, Mr Chadwick. In
21 paragraph 5 you explain to the Board that URS as it then
22 was and AECOM as it has become was in negotiation with the
23 department, the mine regulator, DEDJTR as we have been
24 calling it, to undertake liability costing assessments for
25 the three Latrobe Valley mines and the contract was signed
26 in April of this year. You go on in paragraph 6 to
27 describe your personal role in the preparation of the
28 liability cost assessment reports. Can you just summarise
29 your role for us, please?

30 MR CHADWICK: It was essentially a coordination role with
31 experts that we had within the team. But it was also to

1 input in a number of sort of technical areas, as well as
2 obviously in terms of the water elements to closure, and
3 supporting in terms of the coordination between DEDJTR in
4 terms of documents that we were to rely on and interface
5 when we did with the mines.

6 MR ROZEN: Was it your decision to involve Mr Byrne and
7 Dr Bowden as experts who could assist in their particular
8 fields of expertise?

9 MR CHADWICK: At the time, Dr Bowden was actually part of
10 URS/AECOM and we collectively as the team selected
11 subconsultants that were going to be part of our project
12 team and we went to Geoff at that time.

13 MR ROZEN: Mr Byrne, if I can turn to you, you were previously
14 associated with URS; is that right?

15 MR BYRNE: That's correct.

16 MR ROZEN: But the role you performed in this project was, as
17 Mr Chadwick has described, as a subconsultant?

18 MR BYRNE: That's correct.

19 MR ROZEN: Can you summarise for the Board the role you played
20 in relation to the project?

21 MR BYRNE: My role was to bring in some review of work plan
22 variations in terms of how we would be structuring the
23 cost model. Also looking at how those particular
24 activities might be implemented, again with a view to
25 structuring the content of the cost model, and then also
26 reviewing the adopted rates and deciding with the team on
27 what the adopted rates were, as well as having input into
28 the structure of the three cost models that were
29 developed, populating those cost models and then
30 participating with the other team in identifying key risks
31 and risk parameters.

1 MR ROZEN: Could you have a look at paragraph 9 of
2 Mr Chadwick's statement, please. Do you have that in
3 front of you?
4 MR BYRNE: Yes, I do.
5 MR ROZEN: Are you comfortable with Mr Chadwick's summary of
6 the role you played in the project?
7 MR BYRNE: Yes, I am.
8 MR ROZEN: Dr Bowden, can you please summarise for the Board
9 the role that you played in carrying out this piece of
10 work?
11 DR BOWDEN: My key role was to develop the probabilistic
12 costing approach, the methodology that was used, to
13 structure the way it was used, to develop the model and
14 also to sort of develop and apply the financial risk cost
15 portion of the model as well, and to I guess also provide
16 some sort of peer review and sort of work together with
17 the team.
18 MR ROZEN: Do you have Mr Chadwick's statement in front of you?
19 If I can draw your attention, please, to paragraph 11.
20 Are you comfortable with that summary of the role that you
21 performed in the project?
22 DR BOWDEN: Yes, I am.
23 MR ROZEN: Thank you. Ultimately - perhaps I can address this
24 to you, Mr Chadwick - under your coordination the team has
25 produced four reports, four final reports, for DEDJTR?
26 MR CHADWICK: That's correct.
27 MR ROZEN: The reports respectively estimate rehabilitation or
28 closure costs for each of the three mines in the Latrobe
29 Valley, that is the Yallourn Mine, the Hazelwood Mine and
30 the Loy Yang Mine?
31 MR CHADWICK: That's correct.

1 MR ROZEN: In each case the estimates were based on the then
2 approved rehabilitation plans that had been provided to
3 you by DEDJTR?

4 MR CHADWICK: That's correct.

5 MR ROZEN: In addition, whilst the work was being completed,
6 the situation changed so far as the Loy Yang Mine was
7 concerned and a variation to their work plan was approved,
8 I think on 1 December this year, and you were asked by
9 DEDJTR to produce a fourth report that took into account
10 the closure or rehabilitation plan in that work plan
11 variation 15 as it has been referred to?

12 MR CHADWICK: That's the fourth report, yes.

13 MR ROZEN: Yes. What I would like to do now is get you to
14 identify for us each of those reports and we will deal
15 with the formalities concerning them and then we will turn
16 to examine a little of the detail in them. So if we can
17 start, please, with the Yallourn report. That appears
18 behind, for our purposes, tab 28 in folder 11. It bears
19 the Ringtail code of DEDJTR.1030.001.0092. Do you have a
20 copy of that report? Just so we can confirm we are all
21 looking at the same version, can you please open it to the
22 third page which ends in the Ringtail code 0094. Do you
23 see that, Mr Chadwick?

24 MR CHADWICK: Yes, I do.

25 MR ROZEN: In the box "Revision history", is the latest
26 revision there Revision 2, 13 November 2015?

27 MR CHADWICK: That's what it has.

28 MR ROZEN: Under the heading "Details", it says "Final" and
29 then your name and signature appear?

30 MR CHADWICK: That's correct.

31 MR ROZEN: Is that a copy of the AECOM report concerning the

1 Energy Australia Yallourn Mine?

2 MR CHADWICK: That's correct.

3 MR ROZEN: Could I tender that, please, as 41B.

4 #EXHIBIT 41B - AECOM report to DEDJTR concerning Energy
5 Australia Yallourn Mine.

6 MR ROZEN: The next report that I would like you to look at
7 appears behind tab 30. If we can go to tab 30, please.
8 The Ringtail code is DEDJTR.1030.001.0001. This is the
9 report concerning the GDF Suez Hazelwood Mine?

10 MR CHADWICK: That's correct.

11 MR ROZEN: Once again, could I ask you please to look at the
12 third page and confirm that it is Revision 2, 13 November
13 2015, "Final"?

14 MR CHADWICK: Yes.

15 MR ROZEN: I tender that, please, sir.

16 #EXHIBIT 41C - AECOM report to DEDJTR concerning GDF Suez
17 Hazelwood Mine.

18 MR ROZEN: If we can go back, please, to tab 29. The Ringtail
19 code for this is DEDJTR.1030.001.0046. This is a report
20 for the AGL Loy Yang Mine?

21 MR CHADWICK: That's right. This is based on the 1997 work
22 plan.

23 MR ROZEN: Based on the then approved work plan, 1997. Thank
24 you. Can I just ask you, please, to look at the page that
25 ends in 52 in the top right-hand corner, and the page
26 number in the report is page 2, also in the top right-hand
27 corner. There is a heading "Methodology"; do you see
28 that?

29 MR CHADWICK: Yes.

30 MR ROZEN: Can you look down the very last line on that page.

31 The paragraph commences, "LIDAR data was provided to URS."

1 Do you see that?

2 MR CHADWICK: Yes, I do.

3 MR ROZEN: In the very last line of that paragraph there is a
4 reference to Hazelwood management. I wonder if that
5 should be Loy Yang management?

6 MR CHADWICK: That's correct.

7 MR ROZEN: So would you make want to make that correction
8 there, delete the word "Hazelwood" and insert "Loy Yang"?

9 MR CHADWICK: Yes.

10 MR ROZEN: The other matter concerns the figure and table which
11 appear on page 12 of the report. The Ringtail code ends
12 in 0062. You will see that on page 12 there's a heading
13 5.2, "Model results"?

14 MR CHADWICK: I see that, yes.

15 MR ROZEN: Have you had cause just in the last couple of days
16 to consider whether the figure 3 and table 2 are entirely
17 accurate?

18 MR CHADWICK: They are not, and as a result they do need to be
19 replaced.

20 MR ROZEN: Can I show you, please - you have it, I think - a
21 revised figure 3 and table 2 which I understand you have
22 provided to the Inquiry. This has been distributed to the
23 parties, Mr Chairman. Can you hold up the document that
24 is the revised figure 3 and table 2? Is that headed
25 "Amendment to estimation of rehabilitation costs AGL Loy
26 Yang Mine" dated 13 November 2015?

27 MR CHADWICK: That's correct.

28 MR ROZEN: And it goes on, "Correction to figure 3 and table
29 2"?

30 MR CHADWICK: That's right.

31 MR ROZEN: Would you ask the Board to replace figure 3 and

1 table 2 in the report as provided to us with this figure
2 and that table?

3 MR CHADWICK: That's correct, I would like to replace that.

4 MR ROZEN: With those changes, can you confirm that this is the
5 report provided by AECOM to DEDJTR for the AGL Loy Yang
6 Mine concerning the 1997 work plan?

7 MR CHADWICK: Yes, I can.

8 MR ROZEN: I tender that.

9 #EXHIBIT 41D - Report provided by AECOM to DEDJTR for the AGL
10 Loy Yang Mine concerning the 1997 work plan.

11 MR ROZEN: Finally, Mr Chadwick, can you turn to immediately
12 next to that report or after it, the Ringtail code is
13 DEDJTR.1034.001.0001, and that's the second Loy Yang
14 report that you did taking into account the 2015 work plan
15 variation?

16 MR CHADWICK: That's correct.

17 MR ROZEN: And once again could you just confirm on page 3 of
18 that that it is Revision 3, 7 December 2015, "Final"?

19 MR CHADWICK: That's correct.

20 MR ROZEN: I'm not sure if I asked you to do that in relation
21 to the first Loy Yang report. I wonder if you could just
22 do that for completeness, please. Revision 2,
23 13 November, "Final"?

24 MR CHADWICK: That's correct.

25 MR ROZEN: Thank you. That's for 41D. I'm not sure I asked
26 you, but can you confirm that the report, the 2015 one
27 that you are looking at, is the report that was provided
28 very recently to DEDJTR?

29 MR CHADWICK: That's correct.

30 MR ROZEN: I tender that, sir.

31 #EXHIBIT 41E - Second report provided by AECOM to DEDJTR for

1 the Loy Yang Mine concerning 2015 work plan variation.

2 MR ROZEN: Thank you, Mr Chadwick. If I can take you back,
3 please, and I'm not going to go through each of the
4 reports in detail, you will be pleased to know, but others
5 may wish to do so. But I just want to ask you some
6 general questions about the scope of work that you
7 performed for DEDJTR because there are a number of
8 important limitations, are there not, that the Board needs
9 to be aware of?

10 MR CHADWICK: That's correct.

11 MR ROZEN: Can we do it in this way. Can you look at the first
12 report I asked you about, the Energy Australia one which
13 should be behind tab 28 there. Do you have that?

14 MR CHADWICK: I do.

15 MR ROZEN: If I could draw your attention, please, to the
16 introduction page, which bears the Ringtail code that ends
17 in 0097?

18 MR CHADWICK: Yes.

19 MR ROZEN: It should be a page headed "1. Introduction", and
20 then "1.1. Aims and objectives".

21 MR CHADWICK: Yes.

22 MR ROZEN: If we start with the aims and objectives, firstly
23 these aims and objectives of three dot points are the
24 complete project that URS/AECOM were engaged by DEDJTR to
25 do, some aspects of which are yet to be finalised; am
26 I understanding that correctly?

27 MR CHADWICK: At this point my understanding is we have
28 finished all the aims and objectives that we were required
29 to.

30 MR ROZEN: Perhaps we can go through them and we may be at
31 cross-purposes here. You see it says, "The aim and

1 objectives of the URS scope of works are: Provide an
2 independent estimate of cost for closure based on the
3 approved work plan and assumptions provided by ERR" -
4 that's the Earth Resources Regulation branch of DEDJTR?

5 MR CHADWICK: That's correct.

6 MR ROZEN: The second one is, "Provide general advice to ERR to
7 determine whether the existing rehabilitation bond lodged
8 by the licence holder is appropriate to cover the cost of
9 rehabilitation in accordance with the approved mine
10 rehabilitation plan." And then finally, "Support ERR in
11 any negotiation for a change in the rehabilitation bond."

12 MR CHADWICK: Yes.

13 MR ROZEN: So that's the overall scope of works that you were
14 engaged to do. Am I right in understanding that these
15 reports, the four reports, really address the first part
16 of that, the estimate of costs for closure based on the
17 work plans?

18 MR CHADWICK: That's correct, yes.

19 MR ROZEN: It is not of particular relevance to us to know
20 whether there is ongoing work, but given that scope of
21 work, it seems to be that this is primarily aimed at the
22 first aspect of that?

23 MR CHADWICK: That's right.

24 MR ROZEN: We know from other evidence that DEDJTR hasn't got
25 to a point where they are seeking to renegotiate a bond
26 level.

27 MR CHADWICK: Yes.

28 MR ROZEN: So this is really a first step in that process, it
29 would seem. Is that a fair characterisation?

30 MR CHADWICK: That appears to be the case, yes.

31 MR ROZEN: Can I go on to the next section which is headed

1 "Exclusions" and it says there, "The work undertaken in
2 generating closure costs does not include an assessment as
3 to whether the closure strategy provided is viable or that
4 it provides the best outcome to any of the various
5 stakeholders." That was just not something you were asked
6 to look at?

7 MR CHADWICK: No, it was not.

8 MR ROZEN: It was basically said, "Here are the approved plans,
9 take them as they are and do the costing."

10 MR CHADWICK: That's correct.

11 MR ROZEN: You go on, "The cost estimates generated herein use
12 the information contained within the various documents
13 provided and assumes the conclusions and assessments made
14 are valid and will be achieved. Furthermore, the URS
15 brief for this work was a desktop study of the
16 rehabilitation costs and therefore did not include the
17 following: site inspections, development of detailed
18 closure data such as designs for final slopes, water
19 quality modelling or closure criteria, and collection of
20 contractor quotations." I just stop there and this is a
21 question for you, Mr Chadwick, and perhaps the others may
22 have a view. If you were engaged by one of these mines to
23 do an estimate of their closure costs, are the things you
24 have described there, site inspections and a more detailed
25 examination of final slopes and water quality issues,
26 collection of specific quotes for contractors, are they
27 the sorts of things that you would do if you were
28 operating at that level?

29 MR CHADWICK: I might hand that one to Geoff Byrne.

30 MR BYRNE: I think, Mr Rozen, that it varies and it is a
31 mixture of all of them. Sometimes we do all three,

1 sometimes we do some, and sometimes it's purely a desktop
2 review.

3 MR ROZEN: So all are possible?

4 MR BYRNE: Yes.

5 MR ROZEN: Do the tasks that you perform, so let's take site
6 inspections, one would assume that that would assist in
7 accurate closure costings, all else being equal. Is that
8 a fair observation?

9 MR BYRNE: I think that's fair. It assists in getting a better
10 understanding of the issues that might be associated with
11 closure.

12 MR ROZEN: Yes. You can learn a lot from aerial photographs
13 and other sources, but it may be that in some cases a site
14 inspection advances your knowledge in such a way as to
15 improve the quality of the output?

16 MR BYRNE: I think it's fair to say more data is better.

17 MR ROZEN: As a general rule, I think that's probably right.
18 There is a reason why this is in a section that refers to
19 limitations of the work that was performed. Going back to
20 the text under those three matters, it goes on, "The
21 estimate of costs has been largely based on URS experience
22 and judgment, as well as rates included in the ERR
23 rehabilitation bond calculator." If I could just stop
24 there for a moment. The ERR rehabilitation bond
25 calculator, and the Board has some evidence of that in
26 Mr Wilson's witness statement in particular from DEDJTR.
27 Maybe you can describe that for us, please, Mr Byrne, if
28 you could?

29 MR BYRNE: It is a spreadsheet based calculator. It is
30 presented as a tool for mines to assist them develop an
31 idea of what the rehabilitation liability may be. It

1 contains a series of structured areas for the site which
2 are called closure domains and it also has some suggested
3 rates and there is a flexibility to be able to change
4 those rates if you need.

5 MR ROZEN: Can I ask you about that expression you have just
6 used, "closure domains", because we see it referred to
7 throughout these four reports and also in other material.
8 What is a closure domain?

9 MR BYRNE: It is just a logical way of structuring up the
10 closure costs into either geographic areas or into
11 subjects, if you like, that might be associated with
12 particular activities of a common nature such as the
13 monitoring and maintenance phase after the execution
14 phase.

15 MR ROZEN: It enables you to break down into digestible chunks
16 the overall work that needs to be done for closure?

17 MR BYRNE: Exactly, correct. And it also enables a cross-check
18 to make sure one is picking up everything.

19 MR ROZEN: It is a standard practice in this sort of work?

20 MR BYRNE: Yes.

21 MR ROZEN: And in these particular reports, without necessarily
22 taking you to the detail, you have settled upon seven
23 closure domains I think I'm right in saying?

24 MR BYRNE: That's correct.

25 MR ROZEN: Just as an example, the first of those is
26 infrastructure areas and that deals with costs associated
27 with that topic?

28 MR BYRNE: That's correct.

29 MR ROZEN: So we shouldn't necessarily assume that a domain is
30 a particular geographical area like the eastern batters,
31 for example, although it can be?

1 MR BYRNE: That's correct.

2 MR ROZEN: It is more likely to be a theme, so the work that
3 needs to be done in reshaping the batters generally, for
4 example?

5 MR BYRNE: Perhaps not. Again it is a mixture of geographic
6 areas and themes, if you like. Infrastructure is really
7 talking about the infrastructure outside of the pit. So.
8 To some extent it is a geographic classification, but it
9 is all of the areas outside of the pit area apart from the
10 overburden dump, for example. So those domains, the first
11 five domains, match the domains that are in the bond
12 calculator.

13 MR ROZEN: Yes. Returning if I could, please, to this section
14 "Exclusions" in your report and I want to skip over a
15 couple of paragraphs and go to the very last paragraph on
16 the page that starts, "It is also important to note". Do
17 you see that, Mr Chadwick?

18 MR CHADWICK: Yes, I do.

19 MR ROZEN: It goes on, "It is also important to note that, for
20 the closure concepts costed, URS has not considered the
21 cumulative impact or risks of the other Latrobe Valley
22 coal mines closing at the same time and how this might
23 impact concept and thus costs." That a reference, I take
24 it, to, for example, the Yallourn and Hazelwood licences
25 both expiring at the same time in 2026. Why is that
26 included there? What's the significance in terms of the
27 impact of cost on, say, two mines closing at much the same
28 time, if that was to occur?

29 MR CHADWICK: I can't comment on what the impact would be, but
30 that was the direction and brief that was given to us at
31 the commencement of the project.

1 MR ROZEN: I'm just trying to imagine what the impact might be.
2 There are a number of areas the evidence would suggest
3 might be relevant. Access to water might be one, if they
4 are both trying to access water at the same time. Is that
5 one possible impact?

6 MR CHADWICK: Conceptually, yes.

7 MR ROZEN: Access to contractors might be another, and that
8 might have an impact on cost. If there is greater demand
9 for local contractors to do work, then the law of
10 economics would suggest that the prices might go up?

11 MR CHADWICK: Or down.

12 MR ROZEN: Or down, perhaps, depending on availability?

13 MR CHADWICK: There might be synergies.

14 MR ROZEN: And there might be other impacts. The point that is
15 being made there is you weren't asked to consider that?

16 MR CHADWICK: No.

17 MR ROZEN: But is what you are saying to the Board that it
18 could potentially impact on cost, both up or down,
19 perhaps?

20 MR CHADWICK: That's correct.

21 MR ROZEN: If we can go over to the next page, please, with
22 the heading "Scope of works". I don't think I need to
23 trouble you to go through any detail there, but there is a
24 heading about a third of the way down, "1.2.1 Information
25 sources", and you have set out the range of documents that
26 were taken into account in relation to the preparation of
27 this report about the Yallourn Mine. That really confirms
28 the nature of the work as being a desktop study, as you
29 say, working from the documents and doing the costings on
30 that basis?

31 MR CHADWICK: That's correct.

1 MR ROZEN: Can I take you over to the next page, please, where
2 we see table 1. This is probably a question for you,
3 Mr Byrne, and I think picks up on the discussion we were
4 having a moment ago. This is a summary of the seven
5 domains that were utilised in doing the costings?

6 MR BYRNE: Yes.

7 MR ROZEN: The last three, 5, 6 and 7, are the ones which are
8 outside the department's bond calculator; is that right?

9 MR BYRNE: That's correct.

10 MR ROZEN: Can I summarise the way the bond calculator works in
11 this way: It provides an objective basis for doing
12 costings, a set process and set figures, whereas when you
13 get outside the calculator you are more in the realms of
14 exercising judgment, subjective judgment of the person
15 doing the costings?

16 MR BYRNE: I think I view the calculator as a guideline and
17 there is nothing to stop you adding extra domains, for
18 example, and particular circumstances may well require
19 slightly different approaches.

20 MR ROZEN: The department's published material about the
21 calculator does say that it is better suited to small
22 mines than large mines. Firstly, do you agree that's what
23 the department says in relation to its calculator?

24 MR CHADWICK: As I understand it, yes.

25 MR ROZEN: Secondly, do you agree with that, in your
26 experience, or is it not necessarily the case?

27 MR CHADWICK: I think so. To be truthful, every site is
28 different and if one is looking at a small site, almost by
29 definition the time that's available to be invested in
30 doing a closure plan is somewhat limited and therefore
31 having something like the closure calculator is better

1 suited where you need some guidelines and you can have
2 something that's already structured in that regard.

3 MR ROZEN: Can I ask you, please, gentlemen, to go over to the
4 sixth page of this report and the Ringtail code ends in
5 0102. I want to draw your attention, perhaps in the first
6 instance, Mr Byrne, with you, to the middle of the page,
7 "Domain 5 - management." Do you see immediately under
8 that heading it says, "Domain 5 includes all the costs for
9 the third party implementation of closure."

10 MR BYRNE: Yes.

11 MR ROZEN: Can you explain to us the concept of third party
12 implementation of closure?

13 MR BYRNE: Essentially commercial contractors to carry out the
14 works.

15 MR ROZEN: Yes, but perhaps I will approach it this way.

16 "Third party" means it is being done by someone other than
17 the mine? That's the case, isn't it?

18 MR BYRNE: That's correct.

19 MR ROZEN: What is the relevance of that in general terms to a
20 costing estimate?

21 MR BYRNE: It is certainly a different set of rates and costs
22 that the mine may well be using and may well have adopted
23 in its current workings, but it's certainly not unusual
24 for closure plans.

25 MR ROZEN: It is quite a common practice, is it not, to do
26 closure plans by reference to third party implementation?

27 MR BYRNE: Yes.

28 MR ROZEN: The Inquiry Board has been provided with a publicly
29 available document produced by the regulator, by DEDJTR,
30 called "Establishment and management of rehabilitation
31 bonds". It is at DEDJTR.1021.001.0001 and it is annexure

1 29 to Mr Wilson's first statement, for the benefit of the
2 parties. I will just arrange for that to be put in front
3 of you, Mr Byrne. If I could draw your attention to page
4 3 of the document which has a code ending in 0004 in the
5 top right-hand corner. The evidence before the Board is
6 that this is the current published DEDJTR guidance
7 material in relation to this subject matter. Do you have
8 a page with a code in the top right-hand corner ending in
9 0004, Mr Byrne?

10 MR BYRNE: Yes, I do.

11 MR ROZEN: Do you see that on the right side of that page
12 there's a heading "Part A, Establishing and managing
13 rehabilitation bonds" and then if you trace your way down
14 the left-hand side, the heading "4.3 Third party
15 costing"?

16 MR BYRNE: Yes.

17 MR ROZEN: If I can read out what the document says. It says,
18 "In establishing the rehabilitation liability it must be
19 assumed that the operator is unable to complete the
20 reclamation works and therefore rehabilitation must be
21 managed by the department using a third party. In the
22 majority of cases, the level of the rehabilitation bond
23 will be significantly higher than the cost for the
24 operator to undertake the work." It goes on and explains
25 why. It says, "Where an operator has defaulted, the
26 department would not have access to the operator's
27 equipment or personnel on-site. The department would not
28 be in a position to complete the works at the operator's
29 costs and instead be subject to current local market
30 costs." It goes on and explains what additional costs
31 would be incurred.

1 Firstly, do you agree with that description of
2 the way third party costing operates in general terms?

3 MR BYRNE: Yes, I do.

4 MR ROZEN: The description in that document of third party
5 costing, are we to ascribe to the reference to third party
6 costing in your reports or third party implementation, to
7 be fair, are we talking about the same thing?

8 MR BYRNE: We are. But also third party relates to the closure
9 activities which are different to the mining operations.
10 So there is a different set of activities that are being
11 conducted during closure to the activities that are being
12 conducted during operations. It is an additional aspect
13 of the third party contractor.

14 MR ROZEN: I'm not sure I necessarily understand that. I will
15 see if I do. Are you referring there to the fact that you
16 might have an entirely different workforce, for example,
17 doing the closure work, to the workforce that did the
18 mining work, for example?

19 MR BYRNE: Yes, and different equipment.

20 MR ROZEN: Different equipment and necessarily performing very
21 different duties?

22 MR BYRNE: Yes.

23 MR ROZEN: At its simplest, filling up a hole rather than
24 making it bigger?

25 MR BYRNE: Yes.

26 MR ROZEN: If we can put that document to one side for the
27 moment and go back to page 6 of the Yallourn report.
28 I want to try to get an understanding of domain 5 which is
29 described as "management". You identify aspects of that,
30 "All necessary investigations, studies and detail design
31 for closure." In relation to that, the evidence before

1 the Board, particularly from a range of geologists and
2 hydrogeologists and engineers last week, was that there is
3 a general view that to advance closure and rehabilitation
4 of these three mines there is a great deal of research
5 that still needs to be done about questions like stability
6 of batters, water quality, access to water and so on.

7 I want to try to understand in what way those
8 uncertainties and the costs associated with doing the
9 research, in what way those costs, if they have been, have
10 been included in the URS costings.

11 MR BYRNE: They are covered in this overall per cent for
12 engineering procurement and construction management. So
13 the engineering part of that EPCM are all of these
14 investigation and design studies and design work that's
15 required prior to commencing closure execution.

16 MR ROZEN: And an amount of 15 per cent of execution cost has
17 been allowed for that; is that right?

18 MR BYRNE: That's correct.

19 MR ROZEN: That's common to all of the assessments that have
20 been done?

21 MR BYRNE: Yes.

22 MR ROZEN: Where does that 15 per cent figure come from? Is
23 that based on industry practice, your experience?

24 MR BYRNE: Yes, it's both, industry practice and experience,
25 and I acknowledge that it varies. I've seen higher and
26 I've seen lower. In this instance, given the information
27 that was available or wasn't available, we chose
28 15 per cent which we think is a reasonable estimate.

29 MR ROZEN: If I can go on to the next domain, pit water
30 filling. There has been a lot of evidence before the
31 Inquiry last week about filling pits, access to water,

1 where is it coming from, will the existing entitlements be
2 able to be used and so on. Under 4.2.6 it says, "It is
3 recognised that diverting the full flow of the Morwell
4 River and ultimately spilling back into the Latrobe River
5 may be a practical solution for how water is sourced.
6 However, this is not outlined in the approved work plan
7 variation. The following based on the 2012 work plan
8 variation have been used in the costs for filling the pit
9 voids with water." Then it goes on, "All water used to
10 fill pit voids to 37 metres AHD will be from the bulk
11 water entitlement of 36.5 gigalitres per year." If I can
12 just stop there. Why did you make that assumption,
13 Mr Chadwick?

14 MR CHADWICK: They were instructions from Earth Resources, ERR.

15 MR ROZEN: Did they provide you with any basis for that
16 instruction; in other words, some commitment from the
17 relevant water authority that that water would be
18 available for pit filling or anything along those lines?

19 MR CHADWICK: No, it was based on the water balance that the
20 Yallourn Mine had and the assumptions in that that were in
21 the approved work plan variation. That had a number of
22 scenarios, but that was one of the scenarios that was run.

23 MR ROZEN: Specifically, I take it then you were instructed to
24 assume no cost transfer of the bulk water entitlement from
25 the power station to the mine.

26 MR CHADWICK: That's correct.

27 MR ROZEN: And also that the annual fees for use of the bulk
28 water entitlement will be the same as currently paid by
29 the power station?

30 MR CHADWICK: That's correct.

31 MR ROZEN: You were not tasked with making any independent

1 investigations about whether or not the water would be
2 available?

3 MR CHADWICK: Not at all.

4 MR ROZEN: You were just given those riding orders, if you
5 like, to make that assumption?

6 MR CHADWICK: That's correct.

7 MR ROZEN: At this sort of conceptual level would you each
8 agree with me that if that assumption proved to be
9 incorrect that could have a very significant effect on the
10 overall costs.

11 MR CHADWICK: It could, and that's where we incorporated it in
12 our risk costs.

13 MR ROZEN: I will come to that in a moment, how you have done
14 that. If we go over to the next page, please, page 7, you
15 have a domain of maintenance and monitoring. Once again
16 this is a matter that has been the subject of a good deal
17 of evidence before the Board. If I can summarise the
18 evidence, there is a degree of uncertainty about the
19 nature of monitoring of matters like water quality and
20 batter stability and so on that will need to be carried
21 out and in particular the duration over which the
22 monitoring of those matters will need to be carried out
23 and who will do it and for how long and at what cost and
24 so on. Were you given any instructions as to assumptions
25 you should make in relation to those matters by DEDJTR?

26 MR BYRNE: No.

27 MR ROZEN: But you have dealt with those matters as you explain
28 or as you have already explained to us by allowing certain
29 additional percentage amounts and also by addressing them
30 in the risk factors that are outlined?

31 MR BYRNE: No, we have used them as a series of cost estimates

1 for maintenance and monitoring. So they are contained in
2 our unit rates. For maintenance, for example, we have
3 included estimates of what we think might be required for
4 things such as maintaining erosion, repairing erosion,
5 maintaining rehabilitation, maintaining the fire services
6 et cetera, site security, things such as rates and
7 buildings et cetera, we have come up with an estimate of
8 those, and that's for the maintenance component. We have
9 a figure there which is a higher figure for the first five
10 years after completion of execution, and then a reduced
11 figure until a period of five years after the final lake
12 level is achieved.

13 MR ROZEN: I think that's dealt with, is it not, on the next
14 page under the heading 4.3.3, "Post execution maintenance
15 and monitoring phase"?

16 MR BYRNE: That's correct.

17 MR ROZEN: If I'm understanding correctly, about a third of the
18 way down the page there's a paragraph that starts,
19 "Maintenance and monitoring costs have been developed for
20 two phases." That's the evidence you have just been
21 giving, Mr Byrne?

22 MR BYRNE: Yes.

23 MR ROZEN: "A more intensive and higher cost period for
24 15 years following closure execution." I think you might
25 have said five years, but it is 15?

26 MR BYRNE: It varies.

27 MR ROZEN: "And a less intensive phase extending for another
28 five years until site relinquishment is achieved." How
29 have those periods been selected? I know they vary, don't
30 they, from one mine to the next?

31 MR BYRNE: They do.

1 MR ROZEN: How have you made that assessment? Were you given
2 any instructions from DEDJTR about that?

3 MR BYRNE: No.

4 MR ROZEN: So what did you do?

5 MR BYRNE: It's a judgment based on our experience. For the
6 other sites it was a five-year period where we are seeing
7 the execution phase, which is where all the batter
8 covering occurs, where the demolition occurs, et cetera,
9 is a phase in itself. Then beyond that there is this
10 intense phase which we have nominated as either between
11 five and 15 years, depending on the site, where there is a
12 much greater degree of scrutiny and maintenance required
13 on the site, and then as a judgment call around the
14 duration of that and beyond that until the time that final
15 lake level is achieved and then another period beyond that
16 where you can prove that you have a safe and stable
17 landform.

18 MR ROZEN: Can I ask you, please, to look at 4.4, "Summary of
19 assumptions". There are there listed 12 assumptions that
20 have been made in doing the costing for the Yallourn Mine,
21 and we see in each of the reports a very similar list of
22 assumptions, do we not?

23 MR BYRNE: Yes.

24 MR ROZEN: Slight differences taking into account the specific
25 circumstances, but broadly these are assumptions that have
26 been made. Would you agree with me, Mr Byrne, perhaps,
27 and others may have a view about this, that the
28 assumptions are by and large optimistic or glass half full
29 assumptions? Is that a fair characterisation? For
30 example, you assume no batter instability.

31 MR BYRNE: Yes.

1 MR ROZEN: You assume, we have already discussed, access to
2 water. No seepage and so on. If we can just take one
3 issue, for example, the fifth one, which says, "It is
4 assumed that final pit slopes of 1V3H will have long-term
5 geotechnical and erosional stability." In the context of
6 this particular mine and its very recent history of batter
7 instability that, if I may say so, seems to be quite a
8 brave assumption to make. What do you say?

9 MR BYRNE: What we are saying there is that they were the
10 parameters we were provided with in the work plan
11 variation and by DEDJTR. So we are saying there's an
12 assumption given those parameters that those slopes will
13 be stable.

14 MR ROZEN: Of course if that assumption proves to be incorrect
15 then again that could have very dramatic effects on the
16 overall costs.

17 MR BYRNE: That's right, and that's why that's leading to our
18 risk cost.

19 MR ROZEN: And that's how it is addressed in the model?

20 MR BYRNE: That's exactly right.

21 MR ROZEN: That takes us to that topic then. At the bottom of
22 the page there is a heading "Key risks" and it says,
23 consistently with what you have just told me, Mr Byrne,
24 "If the assumptions indicated above are not correct then
25 they represent risks within the closure costing and have
26 been incorporated into our closure costing as risk events
27 with estimates of degrees of likelihood of occurrence and
28 consequence." Then if we turn the page to the page that's
29 page 9 of the report, the Ringtail ends in 0105, there are
30 there identified I think it is seven particular risks
31 associated with the costing; is that right?

1 MR BYRNE: Yes.

2 MR ROZEN: Let's take batter failure if we could as an example.

3 There are two risks associated with batter failure. About
4 a quarter of the way down the page, the second risk,
5 "Batter failure in an area where infrastructure is
6 affected"; do you see that?

7 MR BYRNE: Yes.

8 MR ROZEN: The risk event is described as a slope failure
9 occurring on "a batter where there is a major public or
10 private infrastructure that requires stabilisation. The
11 consequence includes estimates of costs for long-term
12 slope stabilisation, rehabilitation and compensation. The
13 likelihood was based on whether there had been any
14 historic events and other information based on
15 geotechnical stability of the batters." It is the third
16 point I want to ask you about. It may be a question for
17 you, Dr Bowden. I don't see in the report how the
18 likelihood of that risk event manifesting is assessed and
19 how it that is then inputted into the costing. Is that
20 all part of the Monte Carlo simulation model?

21 DR BOWDEN: It is. Basically we use the Monte Carlo simulation
22 approach to handle uncertainty. There are predominantly
23 two types of uncertainty that are dealt with - we need to
24 deal with with this particular type of project and many
25 other types. First of all, there's the uncertainty
26 associated with the cost of known events or known
27 activities that are carried out for each of those domains.
28 There are uncertainties in rates and quantities.

29 MR ROZEN: Can you give us an example?

30 DR BOWDEN: If you were calculating, for example, the cost of
31 capping or covering something you would be looking at the

1 cost of, say, obtaining the cover material and it might be
2 quite uncertain as to where that material - whether it's
3 available or where it might come from. So the type of
4 material would sort of determine part of the cost. Also
5 the quality of the material. These guys will probably be
6 able to better explain that. But there are uncertainties
7 of what the cost of, say, a cubic metre of capping
8 material with those qualities might be.

9 MR ROZEN: Just before you leave that, if we just tease that
10 out, if what you are capping batters to achieve is a
11 reduction of fire risk then the quantity of clay in the
12 capping material may be a very relevant consideration, and
13 the right quantity of clay may or may not be available
14 on-site, for example.

15 DR BOWDEN: Yes, for example. So therefore the probabilistic
16 approach allows you to input a range of outcomes as an
17 assumption as opposed to a single number.

18 MR ROZEN: It is not necessarily a range of outcomes. It is a
19 range of inputs, isn't it, a range of costs?

20 DR BOWDEN: A range of cost outcomes, if you like. They are
21 costs. So a range of inputs. What that allows the
22 relevant expert to be able to do is select what they think
23 is a reasonable best estimate of what that cost might be
24 per cubic metre. They might say, "Well, I think most of
25 it could be available on site" and da, da, da. It could
26 be \$3 a cubic metre. But on the other hand there is a
27 chance or possibility that it could be much higher because
28 it may not be available, it could come further off site.
29 So therefore they say a high estimate of the cost which
30 has about a 5 per cent chance of being exceeded would be
31 around, whatever, \$10. So that uncertainty is input into

1 the spreadsheet model as a distribution, not as a single
2 value.

3 MR ROZEN: Do we see that on page 11 of the report, the
4 lognormal distribution?

5 DR BOWDEN: Yes, we do.

6 MR ROZEN: That's Ringtail 0107. So that's what you are
7 talking about. The example used there - the cost item is
8 removing concrete pads, footings and foundations.

9 DR BOWDEN: Correct, just an example. So that difference
10 between the P50 or the 50 per cent, the best estimate, and
11 the P95, which has a 5 per cent which is quite a
12 conservative estimate, and you can see the resulting curve
13 is in fact sort of open-ended as costs are and it doesn't
14 get to zero either as costs do. So that's one of the
15 reasons for putting a lognormal distribution. But the
16 uncertainty that's in the expert's or the assessor's mind
17 is all taken up with that sort of input as opposed to them
18 sitting down saying, "Do I be very conservative because it
19 could go this way or could go that way?" So it clarifies,
20 in my view, the ability of the expert to be able to
21 include that uncertainty in our cost estimation. That
22 uncertainty coming right down particularly from the
23 building blocks of the spreadsheet in rates and
24 quantities, there is also uncertainty in quantity, how
25 much soil might be needed, what the area might be is all
26 variable. So if you put those uncertainties in the
27 building blocks and then when they aggregate up, which
28 I can sort of talk about a bit later, then in the Monte
29 Carlo methodology that uncertainty stays right through the
30 assessment until you get - and it is used. Then when you
31 come to the answer, how it generates an answer, the

1 probabilistic approach generates if you do 2,000 or 1,000
2 or 100 or five runs, what you are doing is calculating the
3 spreadsheet as many times as you determine and you get, if
4 you are doing it like we have, 2,000 trials, you get 2,000
5 different answers and you arrange those answers from
6 lowest answer to highest answer so that in 2,000 trials
7 the middle range, the P50, would be the 1,000th, the
8 middle answer, and the lowest we ever got would be the
9 lowest value that it achieved, and the highest it got. If
10 we ran it for 5,000 trials it may or may not exceed both
11 of those extremes; who knows.

12 MR ROZEN: I understand. I do understand that and I do want to
13 ask you a little bit about the model and running it 2,000
14 times and so on. But I just want to take us back to the
15 two areas of uncertainty that you have identified. The
16 first I think we can all understand, or at least I can.
17 I shouldn't speak for others. There are uncertainties
18 associated with costs of particular items and the model
19 enables you to take that into account. It is the less
20 sort of tangible uncertainties that I'm concerned about,
21 the second category of uncertainties, which is these
22 risks. If I can come back to that risk of batter failure
23 where infrastructure is affected, the report says, "The
24 likelihood was based on whether there had been any
25 historic events and other information provided on the
26 geotechnical stability of the batters." How is that
27 quantified?

28 DR BOWDEN: The process there is the likelihood, say, for
29 example, it is a 20 per cent chance that the event will
30 occur, then - - -

31 MR ROZEN: Can I just stop you there. How do you get the

1 20 per cent figure?

2 DR BOWDEN: In pretty well all cases we need to use expert
3 judgment because, in my experience, there is very little
4 in the way of actuarial information on occurrence,
5 particularly for anything associated with mining
6 operations or landfills or any range of things. So we
7 rely a lot on expert experience and understanding of the
8 situation. We also indicate over what time period we are
9 concerned about the chance of that happening. So it could
10 be an annual likelihood that they give us or usually it is
11 the likelihood over a set time period. If it is, say,
12 20 per cent chance it will occur over a given time period,
13 say, for example, during closure, then with one particular
14 event when we do the simulation each time it calculates a
15 new value in this particular case for this particular cost
16 item which, say, for example, has \$100 cost, then in
17 20 per cent of the cases it will include that cost in the
18 cost estimate and in 80 per cent of the cases it will not.
19 So it is actually a simulation.

20 So if you have five risk events, quite
21 independent risk events, all with a 20 per cent chance of
22 occurring then on average, but it won't always be the
23 case, one event pretty well every simulation will occur
24 and the cost of that will go in. But there is a chance,
25 and in some of our outputs you can see that in 10 or
26 20 per cent of the cases there were no costs at all for
27 risk events. But when it does put a cost in, in those
28 instances in those 20 per cent of the cases where the cost
29 gets included in the bottom line, then it picks a number
30 from that curve. So it still uses the uncertainty. So
31 the information we get from the expert panel is on terms

1 of not only the likelihood of an event occurring but the
2 costs. They are uncertain, just the same as the others
3 are. So it puts that value and it picks a value from the
4 curve, the cost curve, and then that goes into the bottom
5 line. So we treat them quite differently but use the same
6 approach.

7 MR ROZEN: Can I just end from the general, which I think you
8 have explained to us, to the specific and deal with this
9 particular risk at this particular mine. Did you make
10 reference to an expert panel as assisting with the
11 evaluation of the likelihood of these particular risks?

12 DR BOWDEN: We based it on the knowledge of Bryan and Geoff.

13 MR ROZEN: This is the panel, I understand that. Taking just
14 that risk, if we could, batter failure affecting
15 infrastructure, where do we see what the likelihood of
16 that risk occurring; what value is ascribed to that in the
17 report? Mr Chadwick, is that a question for you?

18 MR CHADWICK: It is not presented in the report, no. It is in
19 the model but it isn't presented in the report.

20 MR ROZEN: Dr Bowden referred to 20 per cent. I know it was
21 just chosen as an example. Or is that the figure? As you
22 sit there now are you able to tell us what the figures
23 were that were ascribed to these various risk events?

24 MR BYRNE: We would have to refer to the model. I can't
25 remember every single one.

26 MR ROZEN: But it would be possible to pull those out?

27 MR BYRNE: Yes.

28 MR ROZEN: Similarly, the estimate that's made of the cost of a
29 batter failure, that could range from a few hundred
30 thousand through to a few million, couldn't it, very
31 easily?

1 MR BYRNE: Yes. They are in the millions.

2 MR ROZEN: Once again those figures, they would be available if
3 we wanted them?

4 MR BYRNE: Yes.

5 MR ROZEN: But we don't see them in the report?

6 MR BYRNE: No.

7 MR ROZEN: I understand. Can we go on to examine the
8 methodology briefly, please. We have already touched on
9 this, Dr Bowden, and I probably don't need to go into it
10 in much more detail. This is page 11 of the report,
11 Ringtail 0107. "The probabilistic costing model was
12 developed in Excel using URS's previous experience of mine
13 closure costings and the information from the documents
14 provided by ERR." It goes on, "The costing model built
15 upon the costing work which was conducted in 2012 for the
16 former Department of Primary Industries. The costing
17 model incorporated the Monte Carlo simulation, which is a
18 statistical technique that uses random numbers to account
19 for uncertainty in a mathematical model." That's the
20 description you have just given us a few minutes ago,
21 Dr Bowden, of that model?

22 DR BOWDEN: Correct.

23 MR ROZEN: That is a model we know from other evidence that is
24 frequently used in conducting these sorts of cost
25 estimates?

26 DR BOWDEN: Yes.

27 MR ROZEN: Is it an internationally recognised model as
28 appropriate to use in such exercises?

29 DR BOWDEN: Yes. I first used it probably from my case in 1998
30 or something like that in Waihi, New Zealand. I have used
31 it in California and in cases here as well, quite a few,

1 and not only in mine costing but in contaminated land
2 costing, in a huge range of applications.

3 The approach, for example, if you are talking
4 about validation, the Monte Carlo simulation approach is
5 used by, for example, and I haven't checked this out for
6 years, but by the US EPA for public health risk
7 assessments and there are quite clear processes there. It
8 is becoming pretty well a standard approach to carrying
9 out cost estimation.

10 MR ROZEN: Thank you for that. We have already heard from you
11 and I think from your colleagues that the simulation was
12 run, it is says in the report, at least 2,000 times but
13 was it actually 2,000 times or more than 2,000 times?

14 DR BOWDEN: It was actually 2,000. We did some initial runs
15 apparently earlier that went a bit longer.

16 MR ROZEN: Why 2,000? Why not 1,000 or 5,000? Is that just a
17 figure that you use based on experience as providing a
18 reasonable or the right level of accuracy?

19 DR BOWDEN: Well, yes, it's based on my experience of what
20 I use but there is a reason for it. Most of our work in
21 terms of outputs, most of our clients over the years have
22 liked outputs, say, for example, from the P - they are
23 interested in the middle value, they are interested in the
24 P80 and/or P95, so depending on their level of
25 conservatism. Usually beyond the P95 decision makers
26 usually feel that if there is less than a 5 per cent
27 chance of it being greater than that they can sort of live
28 with that.

29 But because we are interested in sort of quoting
30 quite often a P95, so we are interested in that high but
31 still reasonable estimate of what the cost might be, then

1 when we are running a simulation we want to have enough
2 answers in that range above that to be sure that the
3 variation is not just simply due to chance. So if we ran
4 10 trials, the highest number we would have would be the
5 P90. If we ran 100 trials we would only have five trials
6 where we got answers more than the P95 value.

7 MR ROZEN: Here you have 100.

8 DR BOWDEN: Here we have 100. That is a judgment call, but it
9 sounds pretty reasonable to me and it is what I have been
10 using for 20 years plus.

11 MR ROZEN: This may be beyond your area of expertise,
12 Dr Bowden, I don't know, but the report makes it clear
13 that ultimately the selection of a confidence level in
14 this setting is a matter at the end of the day for the
15 regulator to decide what degree of certainty it wishes to
16 use.

17 DR BOWDEN: It is actually a matter for the reader, because in
18 a negotiating position, for example, where it's been used
19 different people will take different attitudes. So at
20 least you can see where someone is coming from. I usually
21 say - and I apologise if there are any accountants in the
22 room - they like the P99, for example, because it's very
23 conservative. But of course that reduces opportunity if
24 they budget such a high value with such a low chance of
25 occurring. So usually what they do is they swing down.

26 The P50 is regarded by most people as being
27 optimistic; in other words, there's a 50:50 chance that it
28 will be more than that. But that is still the best
29 estimate. It does depend on the organisation or the
30 individual reading it because if you are an organisation
31 with many operations or many issues that you are looking

1 at, then you might pick the P50 because you have so many
2 issues that you are looking at that if you go over in one
3 it will be under in another. So the real answer is more
4 likely to be closer to the P50. So the P90, the P80, the
5 P95 are all expressions, if you like, of contingency and
6 that is, I guess, one of the main points of using the
7 probabilistic approach because you don't just pick an
8 overall percentage, so there's a very good reason for
9 having a contingency. So the P50 is probably what the
10 budget number would be without a contingency, and then as
11 you get further up the level of confidence scale you are
12 getting more conservative and the contingency gets higher.

13 MR ROZEN: Thank you. If I can turn then to the model results
14 which are set out at section 5.2. These model results are
15 presented in the report in both a tabular form and in a
16 figure, as we can see from page 12. Perhaps, Mr Chadwick,
17 a question for you. That's the mode that was chosen to
18 present the outputs?

19 MR CHADWICK: Yes, that refers specifically to the early
20 closure scenario that we ran.

21 MR ROZEN: I just want to ask you about that. If we look at
22 the table first at the bottom of the page, table 2, if we
23 look at the left-hand column we have four circumstances or
24 four descriptors: early closure liability cost, early
25 closure liability plus risk costs. They are the ones that
26 are depicted in the figure immediately above the table; is
27 that right?

28 MR CHADWICK: That's correct.

29 MR ROZEN: Then we have end of mine life closure liability cost
30 and end of mine life closure liability plus risk costs.

31 Was it part of the instructions from DEDJTR to assess both

1 early closure liability cost and end of mine life closure
2 cost?

3 MR CHADWICK: That's correct.

4 MR ROZEN: Can you just explain to us very briefly what the
5 difference is between the two; what they refer to?

6 MR CHADWICK: That's described in section - - -

7 MR ROZEN: Is it 2.2?

8 MR CHADWICK: It is 2.2.

9 MR ROZEN: Bottom of page 2, Ringtail 0098.

10 MR CHADWICK: That's correct, where we describe there the
11 scenarios that we ran where we describe what we call early
12 closure, which is essentially closure tomorrow, and then
13 end of mine, end of mine life, which is described there in
14 terms of the predicted maximum extent of mining footprint.

15 MR ROZEN: It is actually the end of the licence period, isn't
16 it?

17 MR CHADWICK: Yes, but in terms of the footprint that we have
18 costed it is the actual approved mine footprint, but we
19 have based it on that occurring at 2026 for this example.

20 MR ROZEN: If we can go back then to the figure and the table.
21 As you have already told us this is on page 12 of the
22 report, Ringtail 0108. It is the top two lines in the
23 table that are relevant to the figure. You have already
24 told us that. The way we read the table, if I understand
25 this correctly, is we start with the first figure of 149,
26 which is the P50 - what's described as optimistic
27 confidence level for early closure liability cost. We see
28 the figure of \$149 million is ascribed to that; is that
29 right?

30 MR CHADWICK: That's correct.

31 MR ROZEN: If we want to line it up with the figure, we go

1 along the bottom of the figure to 50 per cent?

2 MR CHADWICK: That's correct.

3 MR ROZEN: Then we trace a line up to the red diamond and

4 that's where we get the figure of 150 million as being the

5 early closure liability cost without an addition of risk.

6 MR CHADWICK: 149.

7 MR ROZEN: Sorry, 149 without an addition of risk.

8 MR CHADWICK: That's correct.

9 MR ROZEN: The early closure risk cost is the - I think the

10 colour is purple, but I will be corrected about that. It

11 is the line that has the triangles in it which starts off

12 at zero and makes its way up to a much higher figure at

13 the 100 per cent confidence level?

14 MR CHADWICK: That's correct.

15 MR ROZEN: Am I right in understanding that that's the figure

16 that the simulation produced after the inputs about the

17 likelihood of risk of the issues such as batter stability

18 and so on that we spoke about earlier?

19 MR CHADWICK: That's correct.

20 MR ROZEN: So as a result of all of that the 50 per cent

21 confidence level for risk for early closure, if I'm doing

22 the sums correctly, looks like \$18 million. Have I got

23 that right for P50?

24 MR CHADWICK: It isn't a direct - you don't take away - - -

25 DR BOWDEN: Just on its own.

26 MR ROZEN: If we are just talking about the risk costs on its

27 own it is 18. I have just subtracted 149 from 167. Am

28 I correct or not?

29 DR BOWDEN: Can I answer?

30 MR ROZEN: Please do.

31 DR BOWDEN: What the bottom line shows is just simply the risk

1 cost, the estimate of risk cost on its own, and the red
2 line shows the estimate of liability on its own, without
3 adding them both together and as output by the simulation.
4 So we haven't provided the actual numbers for the purple
5 one or whatever - I agree with you; it is probably purple.
6 But that is about \$20 million or whatever it is. Then as
7 it goes further to the right it just increases. That's
8 the risk cost on its own.

9 We have calculated in the Monte Carlo simulation
10 the two costs together for each simulation as well. So if
11 you add, for example, the P80 or the P95 for the risk cost
12 and the P95 for the liability they don't add up because
13 they are both very high estimates. So during the
14 simulation, say, for example, if the risk cost in one
15 simulation turned out to be \$20 million and the liability
16 turned out to be \$100 million, then the answer for the
17 yellow line would be 120.

18 MR ROZEN: Just by adding the two numbers together.

19 DR BOWDEN: Yes, but you add them during the calculation so
20 that it is incorporated in the 2,000 trials. So what
21 happens, I guess, is that the yellow line is the result of
22 the simulation. So it is a different order. The lowest,
23 for example, in the yellow line doesn't necessarily be the
24 sum of the two lowest. In fact it is usually not the sum
25 of the two lowest outcomes for both of those other
26 components because the lowest outcome for the risk cost
27 may have been combined with a different outcome for the
28 liability cost to get the yellow value. The same with the
29 two highest numbers, to give you an understanding of sort
30 of the two extremes. So the two highest numbers for risk
31 cost and for liability cost that were generated were

1 probably not generated in the same calculation, in the
2 same run, in the same simulation.

3 MR ROZEN: I thought I was doing so well understanding it until
4 you just said all of that.

5 DR BOWDEN: Sorry about that.

6 MR ROZEN: It is probably me.

7 DR BOWDEN: No, it is not you because one of the reasons we
8 added that is because people usually add the numbers
9 together. In technical terms it is really not correct to,
10 unless you want to treat them as totally separate
11 variables, which you can in this case. But because we are
12 saying that the total liability is the sum of these two,
13 the liability cost and the risk cost, then we need to
14 simulate that as a unit within the model, not just add up
15 the results at the end.

16 MR ROZEN: I had assumed that what appears in table 2 was
17 merely the product of adding together at a given
18 confidence level the red diamond figure and the purple
19 triangle figure and that gives you the yellow figure which
20 is the total of liability plus risk.

21 DR BOWDEN: No, it 's not exactly the case. By the way with
22 this approach the P50 is usually with 2,000 trials again
23 with a large number of trials, if you add up the two P50s
24 they should be very close, within one or two per cent.
25 The lowest number calculated should be higher than both
26 the lowest. I am reluctant to go to the high end of the
27 scale. But if we take the two highest values, the - - -

28 MR ROZEN: Sorry, which two highest values are you now
29 referring to, the ones in the table?

30 DR BOWDEN: On the diagram.

31 MR ROZEN: If we just scroll that down if we could, please.

1 DR BOWDEN: It is hard to tell from here, but the two highest
2 values - - -
3 MR ROZEN: On which line?
4 DR BOWDEN: The P100 for the purple line is, say, 300 million.
5 MR ROZEN: Yes, we can see that if we trace across to the very
6 last purple triangle which is on the 100 per cent line
7 lines up with 300 on the left-hand scale.
8 DR BOWDEN: Correct. It is a very similar number, actually.
9 The highest number we got for the liability was about 300
10 million.
11 MR ROZEN: Yes, I see.
12 DR BOWDEN: So 600 million is much further up.
13 MR ROZEN: I think I understand what you are saying. So the
14 yellow square is at 450 rather than 600. You don't just
15 add the two figures together.
16 DR BOWDEN: Correct. The reason for that is in a simulation
17 like this, if you just add them together you are being too
18 conservative on the high side. So you are adding another
19 level of conservatism which isn't sort of fair.
20 MR ROZEN: Because, by virtue of the model, it is already built
21 into the existing figures?
22 DR BOWDEN: So to say the combined cost equal to - particularly
23 if you are looking at the conservative side, one of the
24 highest numbers you can get for risk and one of the
25 highest numbers you can get for liability is too
26 conservative because you might find that in reality you do
27 finish up with a high cost for risk but a low cost for
28 liability, which is what the yellow shows. So that's why
29 above the P50 usually in fact the yellow line understates
30 the cost, if you just add the two, and below P50 it
31 slightly overstates the cost.

1 MR ROZEN: Can I summarise what I understand you to be saying
2 as this. At the extremes of the figure, low and high, you
3 can't just necessarily add the figures together?

4 DR BOWDEN: Yes.

5 MR ROZEN: But the closer you get to P50 the more acceptable
6 that is as a methodology?

7 DR BOWDEN: Yes.

8 MR ROZEN: And do we include P80 in that category that one can
9 pretty well just add them together?

10 DR BOWDEN: Well, then if you add the two P80s you are adding
11 two conservative values; if you add the two P95s, two
12 really conservative values. So if you want to book a
13 number, for example, depending on your level of
14 conservatism you would use the yellow line. There is
15 nothing wrong with adding the two individual values as you
16 have done in your mind, except that you just need to
17 realise it is going to come up with an answer slightly
18 greater than you might get in reality if you simulate it.
19 It would be reasonable even here probably to add the P80
20 values for each, particularly if you are going to treat
21 them differently.

22 MR ROZEN: If we go to the table that's really what we see has
23 occurred for P80? If we look at the 80 per cent line at
24 the bottom of the figure, we can see that the red diamond
25 is at 170 as per what appears in the table; is that right,
26 Dr Bowden?

27 DR BOWDEN: Yes.

28 MR ROZEN: And the purple triangle looks like it's at about 30
29 or so, 30 million, at the P80 level?

30 DR BOWDEN: Yes.

31 MR ROZEN: Then we add those two together and we get 199, which

1 is the figure for liability plus risk at a P80 assessment.

2 DR BOWDEN: It would be close.

3 MR BYRNE: But it is not correct. The yellow line is a
4 simulated total cost.

5 MR ROZEN: Yes.

6 MR BYRNE: It is not the arithmetic sum of the two components.

7 MR ROZEN: I see. But in many cases it will be very close to
8 that; is that right?

9 MR BYRNE: I think, as my colleague is saying, when you are
10 looking at the P50 figures it is closer to the arithmetic
11 sum.

12 MR ROZEN: The further away you get either way - - -

13 MR BYRNE: The modelling simulation gives you a different
14 figure for the combined components.

15 DR BOWDEN: But you can get an idea, though. If you pick the
16 P90 you can see there that the difference between the
17 yellow line and the red line is slightly less than what
18 you would expect the difference if you added the two. So
19 it is about \$50 million at the P90 for the risk cost and
20 it is probably only \$40 million added for the difference
21 between the red and the yellow line .

22 MR ROZEN: Because it would be too conservative to add the full
23 50; is that what you are saying?

24 DR BOWDEN: Yes.

25 MR ROZEN: If we go back to the table, am I right in
26 understanding the way the figures are presented that if
27 one wanted to express the estimate of the costs including
28 an allowance for risk and all the other matters we have
29 talked about, if you wanted to express that as a range for
30 the Yallourn Mine, that is a range between P50 and P95,
31 then you could express it as somewhere between 167 and 262

1 million?

2 MR CHADWICK: Between those confidence limits, yes.

3 MR ROZEN: We can do the same thing for each of the figures
4 that are identified there, both early closure and end of
5 life?

6 MR CHADWICK: That's right.

7 MR ROZEN: The final matter I wanted to ask you about in
8 relation to the Yallourn report is 5.2.2. If you can go
9 to page 13 of the report, and the Ringtail is 0109, I want
10 to try to understand the discussion of early closure
11 contributor costs. Mr Chadwick, can you explain firstly
12 why this section is here, what purpose it serves in the
13 report?

14 MR CHADWICK: The objective was to provide a little bit more
15 information in terms of the breakdown of costs per domain.
16 I actually don't have a colour copy with me, but if you
17 refer to figure 4, the red line there reflects the same as
18 the red line on figure 3.

19 MR ROZEN: Because it is?

20 MR CHADWICK: Just the liability cost.

21 MR ROZEN: The assessed total of the other aspects.

22 MR CHADWICK: That's correct. So the red line on figure 4 is a
23 combination of each of those domains, domains 1 through to
24 7.

25 MR ROZEN: Yes. Is what we glean from this table that if, for
26 example, the estimate is out in relation to domain 4, that
27 is the - what colour is that, aqua or teal or something?
28 Do you see? It's the one that has crosses on it that's
29 blue?

30 MR CHADWICK: Yes.

31 MR ROZEN: Early closure domain 4 active mine and voids. If

1 the estimates are out in that domain that is more likely
2 to have an impact on the overall cost than if the
3 estimates are out in relation to one of the other domains
4 that are not quite so significant overall?

5 MR CHADWICK: That's right. So domain 4 contributes the most.

6 MR ROZEN: Thank you. I understand that. So we understand
7 what we have got. If we go to appendix B to the Yallourn
8 report which starts at the last four digits 0119, this is
9 where we see the numbers, the data that is the product of
10 the simulation; is that right?

11 MR CHADWICK: This is the raw costs that go into - - -

12 MR ROZEN: These are the inputs, yes, I'm sorry. So where you
13 have ascribed a cost to something, it might be a year of
14 monitoring or it might be a cubic metre of soil, this is
15 where the figures are and it's broken down into the
16 individual domains?

17 MR CHADWICK: Correct.

18 MR ROZEN: Without going through them, we see each individual
19 domain is dealt with differently. Then we also see, do we
20 not, a separate part of appendix B dealing with end of
21 mine life rather than early closure?

22 MR CHADWICK: That's correct.

23 MR ROZEN: Just so we know what we are talking about, if we can
24 go to Ringtail 0129, they are the figures for the seven
25 domains in an end of mine life setting?

26 MR CHADWICK: Correct.

27 MR ROZEN: Why the difference in the detail between the two
28 appendices? Why is there a more detailed breakdown for
29 the early closure scenario?

30 MR CHADWICK: So that end of mine life page is essentially the
31 same as the first page for the early closure, and it is an

1 oversight. The end of mine life detail underneath that
2 just wasn't provided.

3 MR ROZEN: So the first page of the early closure is the
4 summary of the seven domains. That's at Ringtail 0119.

5 MR CHADWICK: Yes.

6 MR ROZEN: Then what follows is nine pages where each domain is
7 broken down into more detail?

8 MR CHADWICK: That's correct.

9 MR ROZEN: For end of mine life you have just given us the
10 overview?

11 MR CHADWICK: That's correct.

12 MR ROZEN: Was that in accordance with instructions?

13 MR CHADWICK: No, that was just how we presented it. I think
14 the other mines we may have provided the detail. I will
15 have to go back and have a look.

16 MR ROZEN: With the obvious difference that in relation to the
17 other three reports you have taken into account the
18 approved work plans for the Hazelwood Mine and then twice
19 for the Loy Yang Mine, the structure of the reports, the
20 methodology and so on are identical from one to the next?

21 MR CHADWICK: Exactly the same.

22 MR ROZEN: But of course different inputs, different outcomes
23 and we can glean all of that from those.

24 MR CHADWICK: That's correct.

25 MR ROZEN: They are the questions I have for the AECOM panel,
26 sir. It might be an appropriate time now to have another
27 brief break before the parties examine.

28 CHAIRMAN: Yes, we will take a short break.

29 (Short adjournment.)

30 MS PEPPLER: I act for Environment Victoria and I have two
31 questions for the panel. The first is for Dr Bowden. The

1 questions relate to the 2015 work plan variation for Loy
2 Yang. In that report you have assessed post closure
3 active void filling phase to take 15 years. If it instead
4 takes 25 to 35 years, are you able to say how that would
5 affect the cost prediction, and I appreciate that you are
6 unable to rerun the model at this point in time, but in
7 particular are you able to give an indication of any
8 magnitude of impact?

9 DR BOWDEN: I think maybe Geoff could - - -

10 MS PEPPLER: Better for Mr Byrne?

11 DR BOWDEN: Yes, or maybe Bryan.

12 MS PEPPLER: Do you need me to repeat that, Mr Byrne?

13 MR BYRNE: If you could. So it was if the filling period for
14 the lake takes longer, what impact that would have?

15 MS PEPPLER: Correct.

16 MR BYRNE: Yes, I would need to have a think about that. There
17 would be probably a longer period perhaps of more intense
18 monitoring. The overall closure period may well extend.
19 It depends upon how long it then takes to achieve final
20 lake level. It is a bit hard to answer in the
21 quantitative form.

22 MS PEPPLER: Thank you. Mr Byrne, I will stick with you for
23 the second question. In the report you assume that the
24 beneficial end use is going to be agriculture and that the
25 final pit water quality will be suitable for that
26 beneficial use. If you instead assumed that the
27 beneficial end use was going to involve community
28 recreation, including fishing and swimming on the lake,
29 would you expect that (a) a different standard of
30 rehabilitation needed to be implemented, and (b) what
31 effect would that have on the cost predictions?

1 MR BYRNE: This is for Loy Yang?

2 MS PEPPLER: Yes.

3 MR BYRNE: Yes, in fact we have assumed there is no public
4 access to that lake.

5 MS PEPPLER: If you did assume public access, what impact would
6 that have?

7 MR BYRNE: We haven't looked at that in any detail because the
8 work plan variation doesn't look at that. But it would be
9 things such as making sure there was safe access,
10 presumably. But we haven't looked at that in any detail,
11 so I can't really answer it in any more complex form.

12 MS PEPPLER: You are unable to give an indication of whether
13 the costs would be higher or lower?

14 MR BYRNE: I would expect that it would be higher.

15 MS PEPPLER: And any guesstimate of magnitude?

16 MR BYRNE: No, sorry.

17 MS PEPPLER: Thank you, Mr Byrne. I have no further questions.

18 MS DOYLE: I have a number of questions. The first I think is
19 best directed to you, Mr Chadwick, being the coordinator
20 of the team, from what it says in your statement. Can
21 I take you to paragraph 12 of your statement where you set
22 out the chronology of the steps in the project. I want to
23 clarify a couple of matters. When was URS retained to do
24 this work? The precise date doesn't matter, but was it
25 about April 2015?

26 MR CHADWICK: That's correct.

27 MS DOYLE: Then we see the steps that you have set out in
28 paragraphs 12 onwards. It looks like in late June, this
29 is paragraph 14, there was some material provided from the
30 mines that I take it was then used in further work done on
31 the first draft of these reports.

1 MR CHADWICK: That's correct.

2 MS DOYLE: But up until that point you hadn't provided the
3 draft report to the mines; is that right?

4 MR CHADWICK: That's correct.

5 MS DOYLE: Then we have a date in July URS submitted the three
6 draft assessments to the department. Then if we turn to
7 paragraph 16, it says that in October the drafts were
8 provided to the mines by way of a presentation. Can
9 I ask: between 6 July and 13 October was it the case that
10 the draft reports were sitting with the department for
11 consideration or was there some other body of work being
12 undertaken by your team?

13 MR CHADWICK: There was a number of iterations to the work and
14 to the models we were doing, so it wasn't sitting
15 passively with them. There were a number of iterations.

16 MS DOYLE: So it remained a work in progress between July and
17 October?

18 MR CHADWICK: Correct.

19 MS DOYLE: And 13 or 14 October is the first time the mines
20 were given access to these costings in written form by
21 URS; is that right?

22 MR CHADWICK: We presented the outputs in a presentation, a
23 meeting with the mines, I have forgotten which date, with
24 Hazelwood. I'm not sure exactly when DEDJTR actually
25 forwarded those draft reports to the mines.

26 MS DOYLE: The balance of your statement sets out subsequent
27 steps that were undertaken. Can I ask you about another
28 step which intervened in terms of information supplied by
29 Hazelwood. I would ask that the panel be given at least
30 one copy, one copy will probably do, of exhibit 33.
31 That's the document that has the ID GDFS.0001.004.0103.

1 Exhibit 33 was tendered yesterday through Mr Faithful.
2 It's a bundle of correspondence. Mr Chadwick, I will
3 stick with you because it was directed to you. This
4 bundle is in reverse order, in effect. Can you go to the
5 last three pages of it. They are an email chain
6 passing between you and Mr Faithful?

7 MR CHADWICK: Yes.

8 MS DOYLE: Can you see that what we have there, if we work
9 backwards, is an email chain running between you and
10 Mr Faithful that occupied the time between 5 November and
11 16 November and a chart right at the end is the last page?

12 MR CHADWICK: Yes, I can.

13 MS DOYLE: Feel free to take the time to refresh your memory
14 about the contents of the email and the chart if you wish
15 to, but all I wanted to confirm with you at this stage is
16 that by dint of you and Mr Faithful filling in columns of
17 the chart in which you responded to each other's comments,
18 this was a way in which you and a representative of
19 Hazelwood exchanged some information in November
20 pertaining to the draft report?

21 MR CHADWICK: I believe we sent the information data request in
22 late October. But, yes, in terms of some follow-up when
23 Hazelwood did send us the information, there was, as you
24 can see, some dialogue.

25 MS DOYLE: If you look at the email at the end of the chain, it
26 is dated 5 November and you are asking James, Mr Faithful,
27 "Quick email to see how you're going." He responds saying
28 "Have got it. Being reviewed as well as the report. You
29 won't have it until next week, though." Then on the 16th
30 he sends through some information and you can see in the
31 first email in the chain, you see those paragraphs

1 numbered 1, 2, 3, "Hi Bryan, thanks on your comments"?

2 MR CHADWICK: Yes, I think what's missing is that I received
3 the information before 16 November from Hazelwood.

4 MS DOYLE: Yes.

5 MR CHADWICK: And then I responded in that table.

6 MS DOYLE: By adding a column to that?

7 MR CHADWICK: That's correct.

8 MS DOYLE: That accords with what Mr Faithful said. The
9 difficulty, though, Mr Chadwick, is you had finalised the
10 report on the 13th; is that right?

11 MR CHADWICK: That's correct.

12 MS DOYLE: So it transpires that, despite the fact that there
13 was some toing and froing between you and Mr Faithful, in
14 fact the contents of the report had been bedded down
15 before the two of you finalised your liaison, if I can put
16 it that way?

17 MR CHADWICK: I think I would describe it a little differently.
18 Instructions from Earth Resources, DEDJTR, was that we
19 were to receive the information from the data request. We
20 would take that information, update the model, which we
21 did, which we finalised the reports. It was on a Friday,
22 Friday the 13th, and then the following Monday I finalised
23 the response to Hazelwood.

24 MS DOYLE: But it would be fair to say, wouldn't it, that the
25 way things were left was that there remained some areas of
26 difference or disagreement between you and Mr Faithful,
27 and I'm not at the moment probing who's right and who's
28 wrong, but there remains some areas of difference and the
29 way that it landed was that your report has different base
30 case assumptions and some different inputs that accord
31 with the way you had determined to finalise the report and

1 which don't engage with Mr Faithful in the sense that they
2 don't accept his proposed changes?

3 MR CHADWICK: We didn't get to a point of resolution, no.

4 MS DOYLE: No. But of course, in circumstances where the mine
5 had only had since mid-October to mid-November to respond,
6 that was a relatively short period of time compared with
7 the months prior to that that URS had gone through a
8 number of iterations on its own account working with the
9 department?

10 MR CHADWICK: That's correct.

11 MS DOYLE: Can I ask you to look at the first document.

12 I don't know whether you have seen it or not. It is a
13 letter that was directed to - this is a letter dated
14 7 December - to Mr Pendrigh who sits within the
15 department, but it traverses a number of issues raised
16 about the report. Has this been provided to you?

17 MR CHADWICK: Yes, it has, and I'm familiar with it.

18 MS DOYLE: Is there any suggestion or has there been any
19 direction from the department that AECOM might revisit the
20 report, albeit after the conclusion of these proceedings,
21 with a view to addressing the issues raised in this letter
22 or addressing information gleaned in these proceedings?

23 MR CHADWICK: Yes, I have been given recent instructions to
24 respond to this letter.

25 MS DOYLE: So at this stage the indication is that you'll be
26 asked to respond to the letter, but is there any
27 suggestion that you will be asked to do a next iteration
28 of the report or a revised report in light of the issues
29 raised therein?

30 MR CHADWICK: We haven't been given any formal instructions as
31 yet.

1 MS DOYLE: All right, if I can ask you now to put that letter
2 to one side. I have some questions for you and perhaps
3 other members of the panel which will all pertain to the
4 Hazelwood report. That's exhibit 41C. I assume you have
5 a copy in front of you. For the transcript it is
6 DEDJTR.1030.001.0001.

7 MR CHADWICK: Yes.

8 MS DOYLE: Mr Rozen has asked you some questions about the
9 assumptions, or the methodology and to a degree the
10 assumptions that underpinned each of the reports. Some of
11 my questions will go to matters that permeate the three
12 reports, some will be Hazelwood specific. The first
13 I want to ask you is generic, as far as I can see it. You
14 were asked to cost out end of mine and early closure. In
15 terms of early closure, that's in some places described in
16 the report as "close tomorrow". I take it that it is an
17 assumption that the worst has occurred. In short, that an
18 operator determines to default on its responsibilities
19 under the legislative regime and its mine licence and walk
20 away, close the gate tomorrow?

21 MR CHADWICK: That's correct.

22 MS DOYLE: Effectively drop tools at the end of one day and not
23 return?

24 MR CHADWICK: That's right. The assumption is that there is no
25 plant that can be used, there is no operating plant, there
26 is nothing there that can be used and for a full new
27 workforce to take over to do closure.

28 MS DOYLE: Was it any part of the approach or modelling that we
29 see in this report to assess the likelihood of that "close
30 tomorrow" scenario in fact crystallising?

31 MR CHADWICK: Not at all.

1 MS DOYLE: Mr Rozen has traversed with you the methodology and
2 the reality that this was confined to a desktop review,
3 didn't include mine visits and the like. I want to now
4 ask you rather about the way that the probabilistic model
5 interrelates with the component of the costs described as
6 "plus risk". So if there comes a stage where another
7 member of the panel would be better placed to answer the
8 question, that will work as well.

9 MR CHADWICK: Thank you.

10 MS DOYLE: As far as I understood the explanation about the
11 workings of the probabilistic costing method, at least
12 when one is concentrating on P80 and P95, the costs there,
13 and I really literally mean the dollar amount, are skewed
14 towards high values. Would that be a fair description?

15 DR BOWDEN: Yes.

16 MS DOYLE: Another way of describing it is they are skewed
17 towards or they produce a number with respect to which one
18 can have greater confidence it won't be exceeded?

19 DR BOWDEN: Yes.

20 MS DOYLE: One might also describe that therefore as a
21 conservative estimate?

22 DR BOWDEN: Yes.

23 MS DOYLE: Within the probabilistic costing method, is there
24 any tool or mechanism for assessing how likely it is that
25 the "close tomorrow" scenario will crystallise?

26 DR BOWDEN: Not in that model. We haven't taken that into
27 account at all.

28 MS DOYLE: Can I ask then that you go to page 13 of the report,
29 which is 0018 in the Inquiry's numbering, and you will
30 taken a number of time its to this figure in this chart as
31 it pertained to another mine. But I want to ask questions

1 specifically about the Hazelwood chart. I will be looking
2 at the chart, not the coloured figure above.

3 MR CHADWICK: Sorry, the table?

4 MS DOYLE: The table. Table 2, "Summary of closure costs". We
5 have numbers there that have been applied under the three
6 datasets, P50, P80 and P95. I can see that it works by
7 reference to both early closure and end of mine. In the
8 second row we have early closure liability plus risk
9 costs. Can someone on the panel explain what in that
10 context risk costs are and how they are devised or
11 ascertained?

12 DR BOWDEN: The risk costs are obtained by receiving an
13 estimate of the liability of a particular risk event
14 occurring, so understanding what potential risk events
15 might occur over the closure period, to understand what
16 that likelihood might be over that time period and then,
17 if it did occur, what would be the consequential costs of
18 that.

19 MS DOYLE: Are these the risks that are set out on page 10 of
20 the report or 0015 to which Mr Rozen took you, "Key
21 risks"? 4.6 in the report?

22 MR CHADWICK: That's correct.

23 MS DOYLE: I think when Mr Rozen was exploring this with you,
24 you indicated that percentage or likelihood of these risks
25 crystallising are not set out in the report, is that
26 right?

27 MR CHADWICK: No, they are not.

28 MS DOYLE: How can anyone, let alone a mine operator, look at
29 this list of key risks and ascertain what likelihood or
30 probability of them occurring you have assigned?

31 MR CHADWICK: With this report they can't.

1 MS DOYLE: However, if you go back to the chart I was asking
2 you about at page 0018, it seems before we drill down to
3 the methodology, it seems as a matter of maths that in the
4 early closure liability plus risk costs row, that's the
5 second row, it seems that 46 million has been calculated
6 to be the amount referable to the risk costs, and I have
7 simply done that by taking 264 minus 218. Is that the
8 right way to look at it? Has it been estimated that the
9 risk costs under an early closure liability regime are 46
10 million on the P50 domain?

11 MR CHADWICK: So risk cost alone?

12 MS DOYLE: Yes.

13 DR BOWDEN: As a matter of maths, if you put it that way, no,
14 it's not the right way to go.

15 MS DOYLE: How is one to read this? As a matter of arithmetic
16 I'm correct, I hope, and it therefore represents
17 21 per cent of the total early close liability costs. A
18 mine operator might be forgiven for looking at it and
19 saying, "Well, hang on, they're estimating that it's going
20 to cost 218, but if you add risk costs, which I can't
21 interrogate because the percentages aren't provided, it is
22 plus \$46 million." Why is that not the correct way to
23 read it?

24 DR BOWDEN: That would be a quite a reasonable thing to do, but
25 it is just not derived that way. So if we look - - -

26 MS DOYLE: Could you reverse engineer it for me then? Tell me
27 how you got to the 46 million or the 21 per cent?

28 DR BOWDEN: It is an output from the model. So the bottom
29 line, the purple line there that represents the risk cost,
30 we have the outputs for those, those data points, and they
31 do not add up at number for number to the total cost as a

1 result of the simulation. So, as I was trying to point
2 out before, and I know it's not easy, but the risk cost,
3 the cost simulated in the simulation 2,000 times. So you
4 can either add the costs together as part of the
5 simulation or you can add them separately afterwards.

6 MS DOYLE: I understand that's how the model works. But in the
7 real world where an operator is provided with this cost
8 estimate and to make it very real it seems from the terms
9 of retainer for URS, on the basis that these are going to
10 be used as a talking point, if not a negotiation point for
11 a new bond, the mine operator looks at it and says,
12 "You've costed out early close, that's close tomorrow,
13 walk away, we default, at 218 P50 or 294 on the very
14 conservative measure." Perhaps if we stick with the very
15 conservative measure. In the next row down you say there
16 is a plus risk cost and you tell me in part 4.6 of the
17 report that all kinds of things could go wrong during
18 rehab. Without even turning back to that page, I'm sure
19 you can remember the big ticket items, batter failure,
20 coal fire. You have told me all sorts of things could go
21 wrong and on the P95 column you have costed that risk out
22 at 63 million, because 357 take 294 is 63. And if the
23 mine operator went further and looked across the whole
24 row, the mine operator would discern that in each instance
25 you have added 21 per cent of the cost to get plus risk
26 cost. Now, the mine operator doesn't know about the Monte
27 Carlo simulation. They know about the bottom line. How
28 were they to understand how you divined that 63 million
29 was a good number to represent the risk cost scenario?

30 DR BOWDEN: It wasn't divined. I guess the thing about that is
31 that they can look at this, they can add the two costs

1 together, or they can take away those costs if they like.
2 It is more relevant for the P50 value, as I have sort of
3 said, and as they get further up, if they add the two
4 costs, what will happen is they will get a higher cost.
5 So, if they add the two costs up separately as the outputs
6 which we haven't shown, they get a slightly higher cost
7 than what they are combined. They get those higher
8 confidence levels. So, they are free to do that. We have
9 provided it in this way so that they would be able to
10 understand what the combined cost of these two were. If
11 they want to look at the components, they can look at the
12 two different graphs. That's okay.

13 MS DOYLE: The difficulty is, sticking with P95, you have
14 kindly suggested that if I want to, I can do it this way
15 and for the moment I do wish to do it this way. 63
16 million is the difference between 357 and 294. I then
17 turn back to the key risks page and try to ascertain how
18 it could be that the likelihood of, for example, batter
19 failure - how it has been assessed, what the likelihood is
20 thought to be and why it translates to a \$63 million cost
21 on top of the overall cost?

22 MR CHADWICK: We haven't presented the likelihood and the
23 consequence cost.

24 MS DOYLE: No, but what is it? Did you form a view about what
25 it is?

26 MR CHADWICK: Yes, we have.

27 MS DOYLE: And it is what?

28 MR CHADWICK: The risk cost, the combined risk costs.

29 MS DOYLE: First of all, what is the likelihood of the key
30 risks in section 4.6 occurring, crystallising?

31 MR BYRNE: I think in previous testimony we said that we have

1 that data. We would have to refer to the models because
2 we can't remember specifically each individual risk.

3 MS DOYLE: And which risk assessment model did you use in order
4 to check the likelihood of batter failure in an area with
5 infrastructure or batter failure in an area without
6 infrastructure and so on? Which model did you use?

7 MR BYRNE: We didn't use a model. We provided opinions about
8 the likelihood and the consequence for each of those
9 risks.

10 MS DOYLE: And were they all different? First of all if we
11 stick with Hazelwood, was the likelihood different for
12 each of the elements in section 4.6?

13 MR BYRNE: Yes.

14 MS DOYLE: Then was it different as between Hazelwood and each
15 of the other mines?

16 MR BYRNE: I can't recall exactly, but we assessed each mine
17 separately.

18 MS DOYLE: You didn't think that was important to disclose in
19 the body of the report so the reader could understand how
20 you had worked it out, first of all, and then debate or
21 challenge it if it became necessary later?

22 MR BYRNE: No.

23 MS DOYLE: If they are all different, why is it that when I do
24 the maths you've just added 21 per cent to every figure in
25 early closure liability to get to the risk costs?

26 MR BYRNE: We haven't.

27 MS DOYLE: Why does it come out at 21 per cent?

28 MR BYRNE: That's the way the model comes out.

29 MS DOYLE: All right. If you look back at the chart on page
30 0018, and can I shift to end of mine, they are the last
31 two rows, and perhaps take end of mine P95, very

1 conservative, as an example. Again, you are all happy to
2 tell me a number of times that this is what the model spat
3 out and I shouldn't take an arithmetical approach. But in
4 the P95 column the difference between the end of mine
5 liability cost and the plus risk scenario is 91 million,
6 which is 37 per cent. Why is it that under the end of
7 mine life assessment, why is it that the risk costs
8 suddenly go up to 91 million as a component, compared
9 with, say, 63 million under early closure? Why is the
10 cost of that risk being borne regarded as so much higher?

11 MR BYRNE: I think I might clarify as well that you can't
12 compare those two costs because all costs are discounted
13 and so the end of mine life costs are discounted back from
14 the end of mine life that we have adopted.

15 MS DOYLE: Discounted, but yet the ultimate result is higher.

16 MR BYRNE: That's correct. So in raw terms that would be even
17 higher.

18 MS DOYLE: If you didn't discount?

19 MR BYRNE: That's correct. So, in answer to your question, I'm
20 not so sure you can actually compare the two, but there
21 would be a greater contributor to costs. We would need to
22 go back and have a look at the individual risks, but one
23 of the bigger risks was not being able to access the water
24 and therefore having to pay commercial rates for the
25 water.

26 MS DOYLE: But what you haven't disclosed in the report is
27 which risk assessment matrix you used in order to figure
28 out the likelihood of that situation pertaining in
29 relation to water and then how you worked out what that
30 would cost. I can't find the answer to those three
31 things, can I?

1 MR CHADWICK: No.

2 MS DOYLE: Sticking to that part of the report, there are a
3 couple of questions I had about the charts or figures set
4 out on page 15 of the report, which is page 0020. As
5 I understood earlier evidence, these charts and also the
6 explanation above them in the document depict the domains
7 or the areas of expenditure, the cost centres which are
8 the most susceptible to variation because they are the
9 most uncertain in some senses as to the method going to be
10 used or the rate that should be input. Is that a fair
11 summary?

12 MR BYRNE: You are you talking about section 5.2.3?

13 MS DOYLE: Yes, but also the figure 5 just above that.

14 MR BYRNE: The figure 5 shows the primary elements of
15 contribution to the total cost.

16 MS DOYLE: We will stick with that then. I misunderstood what
17 figure 5 does, but now I see what you're saying. So in
18 figure 5 the largest contributor to early closure cost is
19 the management expense?

20 MR BYRNE: Correct.

21 MS DOYLE: And the next is batter slope cover and so on. Is
22 that how we should read that?

23 MR BYRNE: That's correct.

24 MS DOYLE: Even just looking at that, did that not ring alarm
25 bells that something might be wrong or based on a wrong
26 assumption if the biggest cost centre was management as
27 opposed to the physical work of reshaping slopes and
28 covering batters?

29 MR BYRNE: No.

30 MS DOYLE: Why is that? Because you have developed a level of
31 tolerance to management or consultant fees or it doesn't

1 surprise you to be so high?

2 MR BYRNE: These are relative percentages. It really just
3 shows that there is quite a lot of costs spread out that
4 are contributing to the total cost.

5 MS DOYLE: Ys, but just as a little bit of a reality check,
6 when it transpired that management costs on a relative
7 basis were the biggest cost centre, did that not ring
8 alarm bells or suggest you might need to revisit that
9 assumption?

10 MR BYRNE: No.

11 MS DOYLE: Did it not suggest that 15 per cent might be too
12 high a value to assign on a project of this type to the
13 management cost centre?

14 MR BYRNE: No.

15 MS DOYLE: Going to the figure below that, figure 6, that's the
16 figure that depicts, does it, the cost centres that are
17 the most prone to variation or affected by variable
18 inputs; is that right?

19 MR BYRNE: They are the contributors in terms of the unit rates
20 that are the contributors to the greatest variance, yes.

21 MS DOYLE: Taking the largest one there as an example, but also
22 probably it is the easiest one to explore, pit truck and
23 shovel capping. Is that to be understood in the following
24 way: That could vary greatly for two reasons. The method
25 by which one caps batters might differ over time and the
26 source of the overburden used to do so might come from
27 closer or further away from the mine and both of those can
28 change the cost or the rate per metre, however you want to
29 describe it?

30 MR BYRNE: That relates to the sourcing of material primarily
31 for cover of the batters, and we have applied a large

1 range to that cost estimate to reflect the uncertainty
2 that exists over where that source will come and therefore
3 how much it will cost.

4 MS DOYLE: That might be a generic uncertainty, but Mr Faithful
5 attempted to address that reality at Hazelwood, did he
6 not, with his correspondence? He explained that all
7 overburden was intended to be sourced internally and that
8 therefore you could discard the assumption and go with the
9 real world example?

10 MR BYRNE: I could quote. We have used a range from \$10 to
11 \$30, so \$10 is our P50 and the \$30 is the P95.

12 MS DOYLE: I understand that's how the model works. But when
13 an operator says, "We will in fact source it internally
14 which makes it cheap," can't you go with the real world
15 numbers rather than retreating to the assumptions and the
16 models?

17 MR BYRNE: Yes, I was just about to explain that. The \$10 to
18 \$30 covers a whole range of sources, including on-site and
19 off-site. The \$10 is pretty close to what we think might
20 be a figure for sourcing something on-site, given the fact
21 that this is about sourcing it from an area on-site which
22 you then have to go and rehabilitate work from where you
23 sourced it. You have to then place this material on the
24 batter and track roll it. So, it's not a matter of taking
25 material that you already excavated for overburden and
26 putting it in a truck and dumping it somewhere; it is a
27 much more complicated role than just the normal rate for
28 overburden excavation.

29 MS DOYLE: No, but there is no such thing really in the broad
30 as overburden excavation. It is called mining. During
31 operations the overburden is dumped in the internal pit

1 and Mr Faithful has explained the intention is to use that
2 overburden, so in other words to source it internally.

3 MR BYRNE: That's correct, but for the closure tomorrow
4 scenario we don't have that overburden. We don't actually
5 have that overburden as a source because it is yet to be
6 mined.

7 MS DOYLE: So in the closure tomorrow scenario, the footprint
8 of the mine is vastly smaller, is it?

9 MR BYRNE: It is somewhat smaller. I can't remember the exact
10 detail.

11 MS DOYLE: It would have to be, because close at end of life of
12 mine, and I know there is even a difference in terms of
13 the assumptions there, but close in 2026, it is obviously
14 going to be a larger mine than close mid-December 2015;
15 yes?

16 MR BYRNE: Yes.

17 MS DOYLE: So that is a huge variable, too, is it not, because
18 while you say there may not be the overburden available,
19 there is already overburden that sits on the floor of the
20 mine?

21 MR BYRNE: Which you still have to then dig up and put on the
22 batters.

23 MS DOYLE: Are you able to say what assumption was made in the
24 early close model in terms of the footprint of the mine,
25 where it was derived from or what size was used?

26 MR BYRNE: I can't quote the exact size. We would have to go
27 back and have a look at the model. But the figures for
28 the batter areas we obtained from available topographical
29 information and then they were cross-checked with
30 information provided by site.

31 MS DOYLE: Can I ask you about just a shopping list really of

1 the assumptions and in some cases the inputs that have
2 been used. The end of mine date, it seems from the report
3 that you were instructed to use the date drawn from
4 the licence, 2026?

5 MR BYRNE: Yes.

6 MS DOYLE: And although Mr Faithful informed you and also there
7 are other documents and evidence in these proceedings that
8 would suggest that the current plan is to mine to 2033,
9 your instructions were to stick to 2026?

10 MR BYRNE: Our instructions were to use 2026 as an end date, if
11 you like. But we did use the footprint for the predicted
12 end of mine life.

13 MS DOYLE: So there's a tension there, isn't there? You
14 assumed an earlier date, but a larger footprint, and the
15 larger footprint depends on the mine's operations going
16 out to 2033?

17 MR BYRNE: Correct.

18 MS DOYLE: The time to fill the pit lake is obviously an
19 important assumption or an important assumption off which
20 other inputs might hang. You were asked some questions
21 about this by Mr Rozen in the context of another mine. In
22 the context of the Hazelwood Mine, page 8 of the report
23 I think is where we will find this assumption, which is
24 page 0013 in the Inquiry's numbering. At the top of that
25 page it says, "End of mine and early closure time. Time
26 taken to fill the pit void to minus 22" - which some
27 called the stability level - "is estimated to be 28 years
28 and 21 years respectively." Two questions: Where were
29 those numbers derived from and why are they different?

30 MR CHADWICK: So 21 years is based on early closure, our
31 estimate of what the lake volume would be at closure

1 tomorrow, and 28 years is an estimate of what the lake
2 volume would be at maximum extent of approved mining.

3 MS DOYLE: So that does assume a smaller footprint on the close
4 tomorrow scenario?

5 MR CHADWICK: Absolutely.

6 MS DOYLE: Here is an area in relation to which Mr Faithful has
7 proffered different information in his efforts to engage
8 with you. He has pointed out that he is in receipt of
9 modelling information that tells him it will be a seven
10 year period to fill. In what circumstances or for what
11 reason did you determine to stick to the 21/28 year
12 assumption rather than the seven year assumption based on
13 the modelling available to the mine?

14 MR CHADWICK: We were using the approved work plan variation,
15 the rehabilitation section in that, which didn't actually
16 offer how long it would take to actively fill to negative
17 22. Based on that, there wasn't any information. We
18 estimated what that lake volume would be and, based on the
19 bulk water entitlement calculated, calculated what the
20 fill was. I think Mr Faithful offered up 750 gigalitres
21 as the rough pit lake volume in evidence yesterday. A
22 simple calculation of 27 gig divided into 750 gig gives
23 you just under 28 years.

24 MS DOYLE: If you were furnished with a modelling report
25 prepared by GHD Consultants published in September this
26 year which ran five scenarios drawing on different water
27 sources, but for two of those scenarios determined that
28 their best modelling outcome was that it would take seven
29 years to fill to stability, would you take that into
30 account and adjust the assumptions in terms of that time
31 period in light of that?

1 MR CHADWICK: If we're offered it and the assumptions and
2 everything else were approved by the regulator, then, yes,
3 we would take that on Board.

4 MS DOYLE: The next question really flows from that and it is
5 the question of water sources. I know the two things may
6 be interrelated. But in your costings an assumption made
7 was that, in order to fill the pit lake void, that the
8 mine would need to buy water on the open market and
9 I think in domain 6 you refer to this as a supplementary
10 water charge and that the mine would need to spend
11 \$6 million on the early close model and \$8 million on the
12 end of mine model. What assumption is bedded in there
13 about how Hazelwood will source and pay for its water?

14 MR CHADWICK: That's an incorrect statement. What we have
15 assumed in our costing model is that the bulk water
16 entitlement is able to be used for closure. However,
17 there is still an annual fee for that bulk water
18 entitlement. So the costs for lake filling are purely on
19 the annual fee for that bulk water entitlement. In terms
20 of purchasing water, we have put that in the risk costs.

21 MS DOYLE: Okay. So the 6 million and the 8 million to which
22 I referred is hived off to a risk cost section?

23 MR CHADWICK: No, the time for it to be filled, 21 years or
24 28 years, that's the annual costs for that bulk water
25 entitlement to fill for 21 years. The risk that you can't
26 get that bulk water entitlement or you can't use it for
27 closing and you have to buy on the market is put into the
28 risk costs.

29 MS DOYLE: I understand. Similarly, if you received a
30 modelling scenario and, as you say, that had been endorsed
31 in some way in an approved work plan, you would then need

1 to adjust that down from 28 or 21 years down to seven, and
2 the maths would therefore change and so would the outputs.

3 MR CHADWICK: Yes, that's right.

4 MS DOYLE: The next issue we have touched on already and that's
5 the method by which slopes are reshaped as part of
6 rehabilitation. One of the matters that
7 Mr Faithful raised in his communications is that it will
8 not all be done by the truck and shovel method, but rather
9 a part of it will be done by dozer push which brings the
10 cost down. Is that a matter that you took into account in
11 assessing that, either any assumption or input that
12 pertains to that domain?

13 MR BYRNE: The reshaping costs were based on dozer pushing.

14 MS DOYLE: Progressive rehabilitation, I take it you have
15 assumed that a certain amount will be done and is that
16 based on an assessment of the work plan that was available
17 to you?

18 MR BYRNE: The progressive rehabilitation was based on
19 information provided by the site or by all the sites. So
20 each site provided an estimate or a figure as a percentage
21 of the total area for the various batters in the mine
22 void's domain. We have taken that at face value and put
23 that into our models and then we have said for the end of
24 mine situation that it would be a similar proportion based
25 on no different information to suggest otherwise.

26 MS DOYLE: The other assumption that informed your calculations
27 in that regard is there is an assumption that a certain
28 proportion of progressive rehab will need to be re-worked.
29 Why did you assume that and what likelihood or percentage
30 did you assign to that?

31 MR BYRNE: It is not necessarily progressive rehabilitation,

1 but it is a per cent of the final rehabilitation. It is
2 based on industry practice and our experience that there
3 is a proportion of rehabilitation fails, and you have to
4 either go back, for a range of reasons, disease, drought,
5 plants not taking, erosion, whatever, and we have adopted
6 a figure of 15 per cent of the total rehabilitation area
7 needs to go back in and get re-worked.

8 MS DOYLE: So you said it's based on industry practice. Is
9 there some research or some data collection that would
10 suggest at large brown coal mines that 15 per cent is the
11 traditional rate of failure?

12 MR BYRNE: No, I can't point you to that.

13 MS DOYLE: Mr Faithful gave evidence earlier in these
14 proceeding and it is at transcript page 329. I will just
15 tell you the context in which he was being asked
16 questions. A debate arose about the depth or thickness of
17 the coverage of soil on rehabilitated slopes and in the
18 context of there being a debate about whether one metre
19 was good or whether it should be more.

20 Mr Faithful was asked whether, in the areas that
21 the mine has already covered with about a metre of
22 coverage, whether any problems have emerged over time in
23 relation to stability, erosion or takeup of vegetation,
24 and he said no. If you were given information about that
25 success rate so far in terms of rehabilitation, would that
26 be something capable of affecting your 15 per cent
27 assumption on failure?

28 MR BYRNE: It is possible, but I would like to see a lot more
29 critical analysis of that. My experience on a whole range
30 of sites around the world is that there is an element of
31 failure of rehabilitation. So I suppose I would look at

1 it with a questioning mind. But if it was proved, then
2 happy to accept it.

3 MS DOYLE: But equally your 15 per cent isn't the product of
4 any robust science either, is it?

5 MR BYRNE: Not at all. Not at all.

6 MS DOYLE: You also assumed a 15 per cent failure rate on
7 vegetation, because I notice there is a failure rate
8 assumed for reshaping and then there is a failure rate on
9 top of that assumed for vegetation. So similarly is that
10 based on a feel you have for sites that you have
11 experienced?

12 MR BYRNE: I've been talking about failure of revegetation.
13 Can you point me to the bit about the reshaping?

14 MS DOYLE: I will just turn up where that's mentioned. I think
15 it is actually in the narrative of the report. It
16 pertains to domain 3. We will turn that up in a moment
17 and I will just conclude on the other assumptions and then
18 come back to that one. We have talked about sourcing of
19 overburden, so the next I want to ask you about is rip
20 rap. Could you go to page - I don't know if you have the
21 Inquiry's numbering or not, but towards the end the
22 appendices aren't numbered but the Inquiry's numbering is
23 0029?

24 MR CHADWICK: This is our appendix?

25 MS DOYLE: This is the appendix. It is appendix B, "Early
26 closure, current footprint", first page of that.

27 MR BYRNE: Yes.

28 MS DOYLE: In the domain 4 "Active mines and voids" section,
29 there is an allowance for rip rap and the installation of
30 that is costed at about 9.4 million, and then there's an
31 allowance for it made over a number of years. The

1 assumption made there, when I read that with the other
2 narrative parts of the report, is that it is assumed that
3 rip rap will be installed above the unflooded parts or at
4 the level of the lake, I should say, and that it will need
5 to be replaced at the intervals set out there, 50 years,
6 130 years, et cetera.

7 MR BYRNE: Correct.

8 MS DOYLE: When I look at the reports for the other two mines,
9 there is just a once-off cost for rip rap for them. Don't
10 their mines also, first of all their voids, fill slowly
11 over time? The time periods may differ but they fill over
12 time?

13 MR BYRNE: Yallourn is filling over 25 years, I think - or
14 sorry, 17, that's right, and Loy Yang is over 70. So how
15 we did that, with Hazelwood it's a 500-year timeframe, so
16 our judgment call there was that because it is such a long
17 timeframe, that level of erosion, the potential for
18 erosion, would need protection over that long period. How
19 we addressed both Yallourn and Loy Yang is that we put a
20 higher cost on that intensive maintenance and monitoring
21 period for those particular mines, rather than keep on
22 putting in rip rap every 50 years.

23 MS DOYLE: Is the problem the changing level of the lake or is
24 the problem wave action leading to erosion?

25 MR BYRNE: It is both. The first problem, the reason one needs
26 rip rap is to protect against erosion from wave action in
27 the lake. The second problem is because there is a
28 continuing change in lake level over a very, very long
29 period, that as it fills, the rip rap that was installed
30 previously is then under water and therefore offers no
31 further protection against that wave action.

1 MS DOYLE: The level of the lakes, of any of the lakes, may
2 change over time up or down, up by dint of filling slowly,
3 but also may be intentionally or unintentionally filled
4 from other sources and down by dint of evaporation?

5 MR BYRNE: Yes.

6 MS DOYLE: The expert panel who gave evidence in these
7 proceedings a few days ago had different views about the
8 need for rip rap. Two experts, Dr McCullough and
9 Dr Haberfield, said they didn't think it was likely to be
10 required. I take it that this is a conservative
11 assumption that you have made about the need for rip rap
12 and its replacement and it is not based on any particular
13 study relating to Hazelwood Mine?

14 MR BYRNE: It is not based on any particular study. It is a
15 reasonable and, sure, conservative opinion in the absence
16 of any other information suggesting that it's not needed.

17 MS DOYLE: But it takes place over a 500-year replacement
18 schedule.

19 MR BYRNE: Correct.

20 MS DOYLE: As a cost centre it is therefore at least
21 \$90 million in the early close scenario that we are
22 looking at.

23 MR BYRNE: It doesn't form \$90 million as a component of that,
24 and in fact from a discount perspective it forms about
25 \$15 million.

26 MS DOYLE: From a discount perspective?

27 MR BYRNE: Yes, all of our cost estimates are discounted and so
28 that \$90 million is an undiscounted amount. So, spread
29 over 500 years you discount that \$90 million back, it
30 equates to about a \$15 million input into the model.

31 MS DOYLE: Into the model, but when you add up these numbers,

1 if you go to the next page, 0030, you do get 318 million.

2 MR BYRNE: Correct, and these are all undiscounted figures.

3 These are the raw costs.

4 MS DOYLE: Yes, but the chart we were looking at before are

5 also the undiscounted figures, aren't they?

6 MR BYRNE: No, they have been discounted. They're all

7 discounted.

8 MS DOYLE: They have been discounted for the three per cent for

9 the end of mine?

10 MR BYRNE: Correct.

11 MS DOYLE: Management and mobilisation costs I have asked you a

12 little about. But if you stick to the same page, 0029,

13 they come out at 41 million on this early close scenario.

14 10 million of that is mobilisation and demobilisation. Is

15 that solely referable to the need of an external party to

16 engage, procure, tender whatever they need to do to bring

17 people into the site?

18 MR BYRNE: Correct.

19 MS DOYLE: Then we have the domain in relation to - you need to

20 go over to page 0030 - post execution monitoring. It

21 doesn't appear there, but I think elsewhere in the report

22 it is clear for Hazelwood you have assumed I think it is a

23 period of 100 years of post execution monitoring; is that

24 right?

25 MR BYRNE: Correct.

26 MS DOYLE: Why 100 years?

27 MR BYRNE: Essentially beyond 100 years the discounted figures

28 don't have any change. If we spread that over 500 years

29 or 100 years, the model result is very similar.

30 MS DOYLE: Sorry, in light of the answer about rip rap and

31 combined with this answer, are you assuming that the

1 operator of the Hazelwood Mine maintains responsibility
2 for 100 years or 500 years?

3 MR BYRNE: We are saying the operator maintains responsibility
4 for 500 years for the cost modelling practice or activity.
5 We spread those figures over 100 years because
6 cross-checking over 500 years with the discounting, it did
7 not make any difference to the total figure. So it was a
8 convenience from the modelling perspective.

9 MS DOYLE: Where did the assumption of the 500 years
10 responsibility arise from?

11 MR BYRNE: The work plan variation says the lake will take
12 500 years to fill.

13 MS DOYLE: So you worked backwards from the fill time to the
14 period you assumed would be the operator's responsibility.

15 MR BYRNE: Well, all we have said is - this is nothing to do
16 with the operator's responsibility or otherwise. We are
17 making a cost estimate for closure and we are presenting
18 that to the department. We are not making any call about
19 who still owns the site or not, but we are saying that
20 from a perspective of the lake filling, the estimate is
21 500 years. Therefore, you will still need to manage that
22 site for 500 years.

23 MS DOYLE: Can I ask you, just while we are still on these
24 pages, to go back a page to 0029. There is an item below
25 the rip rap costs and it says "Erect a security fence
26 around the site, 1.1 million". The site is already
27 fenced. Does that assume a total failure of the fence or
28 some need in the future to replace it?

29 MR BYRNE: No, it is based on just putting a new fence around
30 the pit. We recognise that you don't need a fence around
31 the entire site, so it is just a fence around the pit.

1 MS DOYLE: Even though the end use contemplates there might be
2 beneficial uses including public access?

3 MR BYRNE: I'm not aware the end use does entail public access.

4 MS DOYLE: I found the reference that I was trying to take you
5 to a moment ago. It is back on page 14, which is in the
6 body of the report. There is a heading there, "4.3.3
7 Post execution maintenance and monitoring phase". It is
8 page 9 of the report, sorry. "4.3.3 Post execution
9 maintenance and monitoring. This begins after the closure
10 execution phase with activities comprising ongoing water
11 level, surface water level, groundwater, et cetera." Then
12 the next, "Ongoing maintenance including erosion repair,
13 replacement of failed rehabilitation areas." You can tell
14 me if I'm wrong, but I read that as being separate from
15 the 15 per cent failure of the vegetation which is
16 referred to separately below.

17 MR BYRNE: No, that's exactly the same.

18 MS DOYLE: They're the same things.

19 MR BYRNE: Yes. It is just replacement of vegetation, not
20 replacement of any soil or anything like that.

21 MS DOYLE: I have one question harking back to the question of
22 the source of water and the need to pay for it. The
23 evidence in the proceedings is that Hazelwood's current
24 water entitlement requires it to pay a 20 to \$30,000 fee
25 per year to have an entitlement to the 23 gigalitres. How
26 then did AECOM calculate those supplemental charges that
27 I referred to?

28 MR CHADWICK: We were provided the annual cost from Earth
29 Resources Regulation.

30 MS DOYLE: So if the information there is based on a wrong
31 starting point or a wrong figure per year, that will then

1 track through to the calculations?

2 MR CHADWICK: Absolutely.

3 MS DOYLE: I have no further questions for the panel.

4 MS FORSYTH: I'm in the Board's hands if you would like me to
5 commence, noting the time.

6 MR ROZEN: It might be helpful to get current estimates from
7 counsel as to likely duration of questioning, in light of
8 the questioning that has occurred already today.

9 CHAIRMAN: How long do you think you will be?

10 MS FORSYTH: Approximately 20 minutes.

11 DR COLLINS: About 10 minutes.

12 CHAIRMAN: Okay. We will just continue.

13 MS FORSYTH: Thank you. The first question I have is probably
14 best directed to Dr Bowden. The methods that you have
15 used to assess the costs of post execution monitoring are
16 the same for all mines and perhaps I can just use the
17 Yallourn Mine as an example, which is document 28, volume
18 12. The DEDJTR document ends in 0092, but the place in
19 the document I want to take you to ends in 0119. This is
20 in appendix B under "Early closure". In relation to
21 Yallourn, the post execution maintenance and monitoring is
22 set out there at approximately \$14.7 million. That's the
23 second last row of purple, if you like?

24 DR BOWDEN: Yes.

25 MS FORSYTH: The way we see that cost breakdown for Yallourn,
26 if we flip forward in the document to the DEDJTR number
27 ending in 0127, we see that for Yallourn this is in
28 relation to the last section of that document, so the last
29 purple heading is "Early closure domain 7, post execution
30 maintenance and monitoring." For Yallourn it looks at the
31 annual rate, the first five years after execution phase,

1 and the rate is given at 325,000 per year for five years.
2 Then the rate for the subsequent monitoring rate is
3 185,000 for 15 years. That reflects the approach that's
4 taken, that there is a more intensive monitoring for the
5 first five years and then a less intensive monitoring
6 phase for 15 years; is that the approach that's taken
7 there?

8 MR BYRNE: Yes, that's correct.

9 MS FORSYTH: Can we do the same exercise for the Hazelwood
10 Mine. Perhaps if I can take you first to that report
11 which is document 30, volume 12. The way we find the same
12 figures is if we go to the DEDJTR document which ends in
13 0030. At the top of that page we have the early closure
14 domain 7 with a total figure of some 60 million.

15 MR BYRNE: Yes.

16 MS FORSYTH: If we flip forward a few pages to ending in 0036
17 we find down the bottom of that page domain 7, the break
18 up, and once again the same rate has been used, 325,000
19 per year for that more intensive first five-year phase,
20 and then 185,000 for in the case of Hazelwood 100 years.

21 MR BYRNE: Correct.

22 MS FORSYTH: So the same approach is taken there. I want to
23 ask you about that situation for Loy Yang. Can I ask you
24 perhaps to go to the December report, which is document
25 29, volume 12. Perhaps if I can ask you to go to
26 appendix B. I'm still sticking with the early closure
27 scenario. The document ends in Ringtail 0027.

28 MR BYRNE: What page is that?

29 MS FORSYTH: It is the first page after appendix B, "Early
30 closure, current footprint".

31 MR BYRNE: Yes.

1 MS FORSYTH: If we have a look at the early closure domain post
2 execution maintenance and monitoring there we have a
3 figure of close to 100 million for the Loy Yang Mine.
4 MR BYRNE: Correct.
5 MS FORSYTH: If we want to have a look at the break-up in terms
6 of post execution monitoring we flick forward to DEDJTR
7 page ending in 0035.
8 MR BYRNE: I think that's correct. I'm not sure I have exactly
9 the same page because it doesn't have the reference on it.
10 Yes, I think that's correct.
11 MS FORSYTH: Early closure domain 7. If we go to the heading
12 "Post execution monitoring" we see the annual rate for the
13 first five years after the execution phase is 325,000,
14 which is the same rate you have used for the other mines.
15 MR BYRNE: Yes.
16 MS FORSYTH: But you see then you have the number of years as
17 70 in that row and then when we go down to the subsequent
18 monitoring after the first five years we have the lower
19 rate at 185, but the number of years there is listed as
20 five.
21 MR BYRNE: That's correct.
22 MS FORSYTH: That's in fact an error in this document. It is
23 the first five years - - -
24 MR BYRNE: No, it's not an error.
25 MS FORSYTH: The first five years after the execution phase is
26 the more intensive phase of monitoring for this mine.
27 That's the approach you have taken consistently in
28 relation to the other two mines?
29 MR BYRNE: That's the approach we have taken in relation to the
30 other two mines, correct. Not for Loy Yang.
31 MS FORSYTH: You haven't explained anywhere in this document

1 why you have taken an approach to have a much higher
2 monitoring phase after the first five years.

3 MR BYRNE: We have explained that we have taken a longer period
4 for the intensive. I can't recall, but we probably
5 haven't explained why and I'm happy to explain that.

6 MS FORSYTH: Could you please explain the rationale as to why
7 you say that the monitoring for 70 years is going to be
8 more expensive than the monitoring for the first five
9 years after execution?

10 MR BYRNE: Yes, because we haven't adopted the same approach in
11 relation to the rip rap as we did for Hazelwood. So
12 instead of putting in a series of campaigns of additional
13 rip rap as we did in Hazelwood, what we have said for Loy
14 Yang is that will require a much more intensive management
15 and maintenance period. So we have applied the costs over
16 the 70 years as the lake fills rather than applying extra
17 rip rap.

18 MS FORSYTH: Where does that rate of 325,000 come from?

19 MR BYRNE: I could refer you to I think it is appendix C which
20 is unit rates and parameters which is here. Appendix C.
21 It is pages 1 and 2. There is a breakdown of the
22 maintenance and monitoring components in pages 1 and 2 of
23 appendix C.

24 MS FORSYTH: When I say where does that rate come from, was
25 that the result of specialist advice?

26 MR BYRNE: I guess if you call us specialist advice, yes. But
27 we made a call based on our own experience about what
28 would be required and what those rates would be.

29 MS FORSYTH: If it was the case that in fact the first five
30 years of monitoring was the more intensive period for Loy
31 Yang and then the subsequent phase was a less intensive

1 phase, then there would be a difference of some \$9 million
2 in those figures?

3 MR BYRNE: Not necessarily \$9 million because once again they
4 are raw costs, they are not discounted, and the discounted
5 costs are the primary figures as inputs into the model.

6 MS FORSYTH: The next heading that you have there is the
7 "Removal and disposal of contaminated water from bunded
8 areas and sumps".

9 MR BYRNE: Sorry?

10 MS FORSYTH: I'm going back to DEDJTR ending in 0035.

11 MR BYRNE: We don't have those DEDJTR references.

12 MS FORSYTH: This is the AGL Loy Yang Mine December report.

13 I'm in appendix B and I'm at the last page of the
14 appendix B which deals with early closure.

15 MR BYRNE: Yes.

16 MS FORSYTH: There is a heading there, "Removal and disposal of
17 contaminated water from bunded areas and sumps". That
18 heading is also contained earlier in the document and it
19 seems inconsistent with all other headings provided under
20 this section of the report. Should it actually be post
21 execution maintenance?

22 MR BYRNE: It should . That's an error.

23 MS FORSYTH: In relation to the post execution maintenance it
24 talks about the annual rate the first five years after the
25 execution phase?

26 MR BYRNE: Yes, and that should be the first 70 years.

27 MS FORSYTH: So that's an error in your report?

28 MR BYRNE: Yes, that's correct.

29 MS FORSYTH: If in fact that was meant to be the first five
30 years after the execution phase then the next line that
31 sets out the number of years being 70 should actually say

1 five?

2 MR BYRNE: That is not meant to be the first five years.

3 MS FORSYTH: That's because you have taken the view there is
4 going to be a period of 70 years which requires intensive
5 monitoring and maintenance due to the gradual filling of
6 the lake at the Loy Yang Mine?

7 MR BYRNE: Correct.

8 MS FORSYTH: The next question I wanted to ask you about was in
9 relation to the end of mine life. If we have a look at
10 the end of mine life document which is also appendix B but
11 it is the appendix B that follows on, I want to have a
12 look at domain 5, so this is DEDJTR document ending in
13 0037.

14 MR BYRNE: Could you tell me the top - - -

15 MS FORSYTH: It is the first page of that appendix and it sets
16 out the end of mine footprint summary document.

17 MR BYRNE: Yes.

18 MS FORSYTH: About two-thirds down the page there's domain 5,
19 "Execution management costs".

20 MR BYRNE: Yes.

21 MS FORSYTH: That has a total value of some \$46 million.

22 MR BYRNE: Yes.

23 MS FORSYTH: That's comprised of the
24 mobilisation/demobilisation costs of some 23.7 million and
25 the engineering procurement and construction costs of some
26 22.3 million?

27 MR BYRNE: Yes.

28 MS FORSYTH: If we want to see what the breakdown of that is we
29 go over a few pages to domain 5 within the document, which
30 is DEDJTR reference 0042 just for the Board. That's
31 the breakdown of the figures that should be contained in

1 that domain number?

2 MR BYRNE: Yes.

3 MS FORSYTH: We do find the figure of 22.257953, being the
4 engineering procurement and construction management costs,
5 but do you see the mobilisation/demobilisation costs are a
6 figure of about 7.5 million as opposed to the figure of
7 23.6 million that I have taken you to?

8 MR BYRNE: Yes.

9 MS FORSYTH: That would appear to be an error in the document?

10 MR BYRNE: Yes, I acknowledge that.

11 MS FORSYTH: I want to ask you about - this probably is a
12 question for Dr Bowden - a set of principles that's
13 contained in the risk assessment and management document
14 which is document 53, which I believe is in court book 12.
15 I don't know that it has a Ringtail version yet. Do you
16 have a copy of that document in front of you, Dr Bowden,
17 the risk assessment and management document by the
18 Australian government Department of Resources, Energy and
19 Tourism?

20 MR ROZEN: I don't think that document has been tendered.

21 I'll stand corrected, but I don't recall it being
22 tendered. I certainly haven't tendered it.

23 MS FORSYTH: It was sent through in the email over the weekend.

24 But I might just have to read out the sections that
25 I wanted to go to.

26 MR ROZEN: We have received it. I'm just saying it hasn't been
27 tendered.

28 MS FORSYTH: I take the point and I'm about to tender it. I'm
29 sorry. Dr Bowden, this is a document you are familiar
30 with?

31 DR BOWDEN: I can't read it.

1 MS FORSYTH: I take it you don't have a hard copy there?

2 DR BOWDEN: Yes. The top right hand?

3 MS FORSYTH: The Australian government Department of Resources,
4 Energy and Tourism.

5 DR BOWDEN: Yes.

6 MS FORSYTH: You are familiar with this document?

7 DR BOWDEN: Yes.

8 MS FORSYTH: In fact your name appears in it on a number of
9 occasions?

10 DR BOWDEN: Yes.

11 MS FORSYTH: This document sets out a risk assessment approach
12 for leading practice, sustainable development program for
13 the mining industry?

14 DR BOWDEN: Possibly, yes.

15 MS FORSYTH: We have a hard copy. I will have that handed up
16 to you. Page 44 of the document is the chapter that sets
17 out risk assessment - it is headed "Risk
18 assessment: identifying and defining risk"?

19 DR BOWDEN: Yes.

20 MS FORSYTH: It contains a statement of key messages in
21 relation to those issues, and then goes on throughout this
22 chapter to set out a section on introduction, establishing
23 the context, risk identification and then process for
24 identifying risk events at section 5.4, page 46.

25 DR BOWDEN: Yes.

26 MS FORSYTH: I just want to ask you about that section. It
27 says, "Most risk information is obtained from experienced
28 operators and subject matter specialists who jointly
29 understand the activities that will be carried out, and
30 their potential impacts on the business and the assets
31 within the wider environment. Information from experts is

1 most often obtained during specifically convened workshops
2 and subsequent ongoing follow-up and consultation with
3 experienced operators, specialists and their teams."

4 Would you agree with those two statements?

5 DR BOWDEN: Yes.

6 MS FORSYTH: The document then goes on to talk about risk
7 workshops. Can I ask, firstly, whether the risk
8 assessment that's described as section 4.6 of the various
9 AECOM reports that have been prepared have followed this
10 format of having a risk workshop for the identification of
11 risks likelihood and consequence?

12 DR BOWDEN: Yes, but it was a two-person operation. It was the
13 three of us. So that was basically that process in a very
14 condensed form.

15 MS FORSYTH: Let me ask you now about that risk workshop
16 process. At page 47, the second paragraph says,
17 "Workshops can vary in length from a few hours to a few
18 days (depending on context and scope) and follow an
19 agenda." Would you agree the issues you had to consider
20 in your risk workshop were complex?

21 DR BOWDEN: Yes.

22 MS FORSYTH: Another three paragraphs down it says, "To define
23 consequences, the operator and subject matter specialists
24 are asked to describe the nature and magnitude of
25 consequences should a given risk event actually occur over
26 the given timeframe." That's what should occur. Then
27 there's also a process by which those operators and
28 subject matter specialists are asked to ascribe a
29 likelihood to those risk events; that's correct?

30 DR BOWDEN: Yes.

31 MS FORSYTH: Then the next page describes the documentation

1 that should arise in this type of process. At page 48,
2 under section 5.6, "The outputs from the risk
3 identification process need to be documented", and there
4 is a whole range of dot points which say why that
5 documentation process is important. You would agree with
6 those?

7 DR BOWDEN: Yes, I do.

8 MS FORSYTH: It goes on to say, "In most cases, the risk
9 assessments require full documentation of the process, the
10 judgment values (likelihoods, costs) impacts, the
11 rationale behind judgments and the parties responsible for
12 providing each judgment and risk registers are commonly
13 used to present risk information." Would you agree with
14 that statement?

15 DR BOWDEN: Yes.

16 MS FORSYTH: Then the next paragraph sets out the typical
17 content of risk registers, "including a tabulation of risk
18 events considered, events excluded, likelihoods and
19 consequences; the results of the risk analysis and
20 evaluation; existing control measures, planned management
21 actions, allocation of responsibility, timing of actions."
22 Are you able to inform the Board whether or not a risk
23 register was prepared for this particular case?

24 DR BOWDEN: They take different forms, risk registers. But in
25 the model we have all of these factors apart from what can
26 be done about it because we didn't look at the strategic
27 side. But in terms of identifying the risks,
28 understanding what the risks are, describing the risks,
29 that's represented in the report. The consequences and
30 the likelihoods are not represented in the report, but
31 they are very clear to see in the model and are inputs to

1 the model. So that has been complied with. The risk
2 ratings, which is the risk levels, have also been
3 provided. Then the response, that's for the owner to take
4 up that sort of process.

5 MS FORSYTH: You said that the mitigation measures in order to
6 bring the risk back to residual risk haven't been looked
7 at because they weren't important for this process. Is
8 that the way I understand the evidence you just gave?

9 DR BOWDEN: Just then?

10 MS FORSYTH: Yes.

11 DR BOWDEN: No. What I was trying to say was that we have
12 looked at the current risks as how it is considered the
13 risks currently stand, given the situation. That doesn't
14 take into account anything that might be done further to
15 mitigate the risk. So it assumes, for example, that all
16 of the capping and things that have been done have been
17 done according to standards.

18 MS FORSYTH: Did the department ask you, for example, in the
19 case of AGL Loy Yang to take into account the range of
20 conditions on its approval which are designed specifically
21 to reduce the risk of the events that you have identified
22 actually occurring?

23 DR BOWDEN: No.

24 MR CHADWICK: No, that's not correct.

25 MR BYRNE: They did ask us.

26 MS FORSYTH: Have you seen those conditions?

27 MR CHADWICK: Yes, we have.

28 MS FORSYTH: Where are those conditions specifically taken into
29 account in your risk assessment?

30 MR CHADWICK: We considered them as part of the 2015 report.

31 MS FORSYTH: I take it, for example, that the likelihood and

1 consequences of the outcomes of your risk assessment were
2 reduced after having seen those conditions of approval?

3 MR BYRNE: For end of mine life. Not for current footprint.

4 MS FORSYTH: I'm just going to have an email provided to you.

5 While that's done I want to ask whether or not you were
6 requested by DEDJTR at some stage over the weekend, from
7 Saturday onwards, to provide information about the values
8 that sit behind the risk figures in the report, i.e. the
9 consequences and likelihood of each risk, in other words
10 the type of things we would see in a risk register, and
11 whether or not the risk assessments were generic across
12 the mines. Were you asked to provide that information by
13 the department over the weekend in relation to the AGL
14 mine?

15 MR CHADWICK: I don't recall, no.

16 MS FORSYTH: The email you have in front of you is a request by
17 my solicitor to the Victorian Government Solicitors for
18 that information. Can you just please have a look at the
19 first page of that email and confirm that that is the
20 nature of that request?

21 MR ROZEN: I will just clarify which first page is the witness
22 being asked to look at. Are we looking at the first page
23 chronologically or the first page of the document?

24 MS FORSYTH: The first page of the document, the front page.

25 MR CHADWICK: Yes, I can see the email.

26 MS FORSYTH: I tender that document. I also tender the risk
27 management handbook that I referred to earlier and
28 I should have done at the time.

29 #EXHIBIT 42 - Risk management handbook.

30 #EXHIBIT 43 - Emails.

31 MS FORSYTH: Your report doesn't set out, does it, that you

1 relied upon AGL Loy Yang's risk assessment and management
2 plan?

3 MR CHADWICK: No.

4 MS FORSYTH: I take it that if you had relied upon that risk
5 assessment and management plan it would have been set out
6 in your report that you did do so?

7 MR CHADWICK: Correct.

8 MS FORSYTH: Just a few questions about the model itself.

9 I want to take you to page 10 of the AGL Loy Yang report.
10 That ends in DEDJTR reference 0015. Once again this is a
11 question about the Monte Carlo simulation, so probably a
12 question for Dr Bowden. The second paragraph of that
13 report describes the basis of the Monte Carlo simulation,
14 and then it goes on to say, "The probability distribution
15 chosen for cost estimates is lognormal as this assumes the
16 following conditions in relation to costs and other
17 variables such as length, area and volume." Then the
18 first line there says, "Costs are strongly skewed towards
19 high values." If you had adopted a normal distribution as
20 opposed to a lognormal distribution the results of the
21 model would not have been so conservative?

22 DR BOWDEN: Yes, but you need to take into account - the
23 selection of the distribution is a pretty important part
24 of the whole thing because costs, for example, do not go
25 below zero by definition. There is a middle value and
26 there is no theoretical upper limit to costs. So it is
27 open ended at the top. A normal distribution, which is
28 what you are talking about, is also defined by - you can
29 define it as a middle value and a P95 or any other
30 probability and it will still produce a normal
31 distribution. But when you use those in cost estimates

1 there are two things. What we usually know about costs is
2 that they are limited to the left on the low side by zero
3 and there is no real limit on the right-hand side to
4 infinity, in theory.

5 MS FORSYTH: In theory.

6 DR BOWDEN: In theory. So in practice what happens is if you
7 are putting in a normally distributed cost in many cases
8 the cost on the left-hand side goes below zero. So you
9 have to then figure out some way to do it which is to
10 truncate it. That then becomes so it doesn't produce any
11 values less than zero and it is a perfectly normal thing
12 for somebody to do, if they understand the distribution.
13 But the reason that we have used lognormal is that you
14 don't have to do that because you don't have to make a
15 call and you don't have to have a distribution in there
16 that doesn't necessarily represent costs.

17 MS FORSYTH: But it wouldn't be unusual or difficult to adopt a
18 normal distribution, would it?

19 DR BOWDEN: No, it is a choice.

20 MS FORSYTH: It is often standard practice?

21 DR BOWDEN: It is standard practice for costs in my experience
22 to use lognormal distributions, yes.

23 MS FORSYTH: In relation to uncertainties in relation to costs
24 themselves as opposed to risk, another way of dealing with
25 uncertainty is just to put a contingency, isn't it?

26 DR BOWDEN: Yes.

27 MS FORSYTH: That's a much simpler and more transparent way of
28 dealing with those uncertainties?

29 DR BOWDEN: I don't accept that.

30 MS FORSYTH: I want to ask you about the probabilistic cost
31 assessment model and I want to ask you to go to a report

1 that's been prepared for the Board by Accent
2 Environmental. It is document 6 in volume 1B of the court
3 book and the Ringtail reference is EXP.0010.001.0033.
4 Section 3.12 of this report describes the New Zealand
5 model.

6 MR CHADWICK: Sorry, what page?

7 MS FORSYTH: Page 24 of that report, which is the DEDJTR
8 reference 0033.

9 DR BOWDEN: Yes.

10 MS FORSYTH: Section 3.12 of that report discusses the New
11 Zealand system for financial assurance. It has a section
12 on probabilistic cost assessment at the bottom of the
13 page.

14 DR BOWDEN: Yes, I can see that.

15 MS FORSYTH: What it says there is, "The New Zealand bond
16 system incorporates probabilistic cost assessment in
17 setting financial assurance amounts. Probabilistic
18 assessments consider the costs uncertainties associated
19 with different components of rehabilitation". Then there
20 are words in practices, and then it refers to the Monte
21 Carlo simulation. It goes on to say, "In New Zealand, the
22 financial assurance amounts are then set by council based
23 on the 80th percentile (and in some cases, where other
24 beneficiaries are included, the 95 percentile, although
25 this is understood to be changing) cost amount."

26 The next paragraph says, "Financial assurance
27 amounts set in this manner factor in the risk of cost
28 increases during rehabilitation and typically result in
29 much higher amounts than the deterministic estimations
30 used in most jurisdictions (including Victoria)". Would
31 you accept that statement in that report?

1 DR BOWDEN: No.

2 MS FORSYTH: What is the basis of you to say that you don't
3 accept that statement?

4 DR BOWDEN: I haven't read this report, to be fair.
5 Deterministic estimations, you are talking about applying
6 a contingency; is that right?

7 MS FORSYTH: I wasn't the author of the report either. I'm
8 asking you whether you agree with the statement in
9 particular - - -

10 DR BOWDEN: I'm assuming that that's the case, that that's what
11 it is. If they are talking about deterministic estimation
12 then they are talking about, in my assumption here, adding
13 a contingency. In some cases when there is very little
14 uncertainty the contingency that you would add, if you
15 picked the P80 or the P95, could be much less than 5 or
16 10 per cent. It just depends on the uncertainty that
17 comes into the outcome. It depends on how much
18 uncertainty there is associated with the issue.

19 MS FORSYTH: But in relation to these particular mines the
20 approach that you have taken in undertaking the
21 probabilistic assessment is more likely to yield high
22 values than to take a deterministic assessment based on a
23 contingency?

24 DR BOWDEN: Could I just have a look at this for a second,
25 please?

26 MS FORSYTH: Certainly.

27 DR BOWDEN: So for Loy Yang you are looking at the early
28 closure liability costs, 221 to 256. So the percentage
29 difference between the P50 - as a percentage difference,
30 that is 30 out of 200; that's about 8 per cent or
31 something.

1 MS FORSYTH: How did you do those maths? What are the numbers
2 that you used to determine that?

3 DR BOWDEN: On page 11 of the Loy Yang Mine report, and I'm not
4 sure how they will turn out but we will see what happens.
5 We have the P, 50 which is the best estimate, the
6 \$221 million, and the P80 conservative but realistic
7 estimate is 256. That represents, if you like as a
8 contingency - I have to have a calculator. If you divide
9 256 by 221 you will get 1.something. Has someone got a
10 phone?

11 MS FORSYTH: Wouldn't it be 221 into 256 is 0.86?

12 DR BOWDEN: Yes, but it is around the other way. 256 divided
13 by 221 equals 1.15. So it is 16 per cent. That is
14 applying a contingency of 16 per cent, effectively.
15 That's what it is saying. If you were looking at
16 15 per cent, or 16, if you look at the 319 one, which is
17 more conservative, 319 divided by 221, so that's
18 44 per cent. So if you selected the P95 cost estimate of
19 319 you would be applying a contingency on that basis
20 above what you think the best estimate is of 44 per cent.
21 So you can see that if you pick the P80, the contingency
22 at 14 per cent or something, I have forgotten now what the
23 number was, that is well within most people's
24 contingencies which they say, and I think I have heard 15
25 or 20 per cent. So if there was less uncertainty
26 associated with that cost the contingency would be
27 proportionally less. If there was more uncertainty it
28 would be much greater. So what this allows you to do,
29 instead of just putting in a contingency and not knowing
30 how conservative that contingency is, you do know how
31 conservative your contingency is when you look at the P50

1 or P95.

2 MS FORSYTH: Yes, that exercise has been useful. You included
3 an item for risk of having to pay for water. You were
4 engaged by the government to do this work. Did you ask
5 the department whether a government would be likely to
6 withhold water to fill these mines to achieve stable water
7 level?

8 MR CHADWICK: We were asked for instructions on what to assume
9 in terms of the bulk water entitlement and the groundwater
10 extraction licence and whether that could be used for mine
11 closure. Our instructions were to assume that that would
12 be the case. We put that caveat on it that the risk of
13 that not being the case was that we would have to purchase
14 it on the open market.

15 MS FORSYTH: In understanding the risk that the government
16 would withhold water to fill these mines quickly, can
17 I ask you what likelihood did you ascribe that risk?

18 MR CHADWICK: It is not withhold; it is that the risk was that
19 to close the mine you would have to purchase that
20 allocation on the open market.

21 MS FORSYTH: Yes. Bear with me, I will just check if I have
22 any further questions. I think those are the matters.
23 Thank you.

24 DR COLLINS: Gentlemen, I'm conscious of how long you have been
25 sitting in the witness box. Just a few questions on
26 behalf of Energy Australia, the operator of the Yallourn
27 Mine.

28 Mr Chadwick, in your statement you refer to the
29 meeting that occurred on 13 or 14 October at which a
30 presentation was made in the presence of representatives
31 of the mine - this is in paragraphs 16 and 18 - and you

1 refer to some data being provided by Energy Australia in
2 response to a request from the department. Apart from
3 those two matters, did any other consultation occur with
4 Energy Australia in respect of the matters the subject of
5 your report?

6 MR CHADWICK: Not from us, no.

7 DR COLLINS: Since the delivery of your final report on I think
8 about 13 November, have you had any further consultation
9 with any of the mine operators apart from the matters
10 which our friends have addressed today?

11 MR CHADWICK: No.

12 DR COLLINS: Nothing with Energy Australia?

13 MR CHADWICK: No.

14 DR COLLINS: Yesterday Mr Wilson, a lead deputy secretary at
15 DEDJTR, at transcript 845, lines 18 to 20, was asked about
16 whether in his view there had been sufficient consultation
17 between AECOM and the operator of the Loy Yang Mine, and
18 his answer was that there had not been sufficient
19 consultation to finish the project. Was that a sentiment
20 with which you would agree?

21 MR CHADWICK: We are doing this project based on instructions
22 from our client, so the output is based on what we are
23 provided.

24 DR COLLINS: If you were asked to reach a final report with as
25 much consultation as you considered desirable, would you
26 then agree that that point has not yet been reached?

27 MR CHADWICK: My opinion is that further engagement with the
28 mines would help. How it materially would change our
29 numbers, that's to be seen.

30 DR COLLINS: But the likelihood is there would be some change
31 as a result of better inputs coming from the operators of

1 the mine?

2 MR CHADWICK: That's right.

3 DR COLLINS: Can I ask you to have a look at the report in
4 respect of my client's mine, that's exhibit 41B, the
5 Yallourn Mine. I just have a couple of questions about
6 the table on page 12.

7 MR CHADWICK: Table 2?

8 DR COLLINS: Yes, the table at the foot of the page that sets
9 out the confidence levels against the various
10 alternatives. Just take P95 by way of example. You have
11 given an early closure liability cost of \$199 million at
12 P95, but then an end of mine life closure liability cost
13 that's materially lower at the same level of certainty of
14 \$166 million. You explain that in the text immediately
15 below the table by stating that the end of mine life cost
16 estimates are materially lower because of the application
17 of a discount factor to bring the dollars back to today's
18 values.

19 MR BYRNE: Correct.

20 DR COLLINS: The assumption that you have made in this report
21 is that the date for closure of the mine is 2026.

22 MR CHADWICK: That's right, when the MIN expires.

23 DR COLLINS: Yes. I just want you to assume that the evidence
24 before this Board is that the most likely date for closure
25 of the mine is in fact 2032, not 2026. If you were to
26 recalculate the end of mine life closure figure based on
27 that end date, would it come down by the same process of
28 application of the discount factor?

29 MR BYRNE: It would come down, yes.

30 DR COLLINS: It would come down materially?

31 MR BYRNE: I don't know; can't tell. But with a 3 per cent

1 discount figure it wouldn't come down significantly. It
2 depends what we're defining as material.

3 DR COLLINS: You haven't done those calculations, I take it?

4 MR BYRNE: No.

5 DR COLLINS: Thank you. Could I ask you to turn to the raw or
6 undiscounted costs that we see for the early closure
7 analysis at appendix B. It is the first page of appendix
8 B. Towards the foot of the page at the second last purple
9 heading, we see a heading "Early closure 1 domain 6 fill
10 pit with water" and then an eye-watering amount of
11 \$77.8 million, including the sum of \$66.5 million by way
12 of raw cost to top up the water supply. The assumption
13 that's made here is that upon the complete filling of the
14 lake at Yallourn it will nonetheless be necessary to top
15 up the lake in perpetuity in order to maintain its levels?

16 MR CHADWICK: That's correct.

17 DR COLLINS: You were provided, weren't you, for the purpose of
18 preparing this report with a lake filling model report
19 prepared by Energy Australia, I think in 2011 or 2012?

20 MR CHADWICK: Yes.

21 DR COLLINS: And with a peer review of that report prepared by
22 the external consultants, GHD?

23 MR CHADWICK: That's correct.

24 DR COLLINS: As you note in your report, the conclusion of
25 those analyses was that there would be a slight positive
26 balance or equivalence after the lake was filled such that
27 topping up would not be necessary?

28 MR CHADWICK: That's correct.

29 DR COLLINS: You have reached a different conclusion from that
30 contained in the internal analysis by Energy Australia and
31 in the peer reviewed report by GHD?

1 MR CHADWICK: No, that's slightly incorrect. I'm not debating
2 the water balance provided by Energy Australia. Their
3 water balance assumes that there is a certain catchment
4 that forms that water balance. That catchment contributes
5 to water to filling and then post closure that catchment
6 is contributing to that water balance. What I have
7 assumed is that catchment that's contributing to the lake
8 body is water that's been taken out of the catchment and
9 it's an allocation that would need to be purchased by the
10 water authority. So, I'm not debating the water balance.
11 I'm just saying that the cost for that water balance in
12 terms of the catchment needs to be paid for.

13 DR COLLINS: Could I just ask you to have a look at page 7 of
14 your report. Do you see in the second paragraph on page 7
15 you address the water balance studies that have been done
16 by and for Energy Australia? This is the subject matter
17 I was just asking you questions about.

18 MR CHADWICK: That's correct.

19 DR COLLINS: Then you say towards the end of that second
20 paragraph, "An annual comparison is problematic since it
21 does not take account of seasonal changes" and so on and
22 then, "For this reason URS or AECOM has made a closer
23 examination of the rainfall evaporation differential."
24 That was the reason for my question had you reached a
25 different conclusion from that of Energy Australia and
26 GHD?

27 MR CHADWICK: We did look at it, and advice given to me within
28 the project team, I had a hydrologist involved, was that
29 that was his view. But when we came to modelling we did
30 base it on the approved work plan which had their water
31 balance.

1 DR COLLINS: So you reached a different conclusion as a result
2 of internal inquiries. We don't see those internal
3 inquiries, by the way, anywhere in this report?
4 MR CHADWICK: No, we don't.
5 DR COLLINS: So they are not available for scrutiny?
6 MR CHADWICK: No.
7 DR COLLINS: But you say, despite having different internal
8 advice, you relied upon the Energy Australia analysis for
9 the purpose of costing?
10 MR CHADWICK: We have accounted - we have assumed the approved
11 work plan. We are just noting it in the report that there
12 should be some uncertainty around that.
13 DR COLLINS: You have made an assumption, haven't you, that
14 post the lake being completely filled it would nonetheless
15 remain the obligation of the mine operator to pay for
16 topping up in perpetuity?
17 MR CHADWICK: That allocation would need to be accounted for in
18 closure in perpetuity.
19 DR COLLINS: That's the assumption you have made?
20 MR CHADWICK: Correct.
21 DR COLLINS: The assumption is in effect that the mine operator
22 would continue to pay for the topping up of the lake in
23 perpetuity, even after rehabilitation had been practically
24 completed and the usage of the land had passed to
25 different owners or community purposes.
26 MR CHADWICK: We are not assuming that the mine operator is
27 doing the closure. This is a third party activity, it is
28 part of the liability assessment. But that is part of
29 closure and getting to a point of safely stable and part
30 of costs, that that would need to be accounted for.
31 DR COLLINS: I'm sorry, I should rephrase the question. You

1 assumed that a cost of rehabilitation includes topping up
2 the lake in perpetuity even after it has passed to other
3 purposes, whatever they might be?

4 MR CHADWICK: No, what I'm saying is that that lake body now
5 has a catchment, yes, and that that catchment is feeding
6 into the lake and that that allocation in terms of feeding
7 the lake needs to be accounted for in terms of an
8 allocation from the water authority in perpetuity.

9 DR COLLINS: I'm sorry, I think we're at cross-purposes. You
10 have called that a rehabilitation cost.

11 MR CHADWICK: Correct.

12 DR COLLINS: You accept that's a debatable proposition?

13 MR CHADWICK: It is what we have assumed.

14 DR COLLINS: Were you asked to make that assumption?

15 MR CHADWICK: That's what we based it on, based on the
16 information provided.

17 DR COLLINS: What information provided?

18 MR CHADWICK: The work plan variation and our view in terms of
19 what it would take to close the mine.

20 DR COLLINS: You make an assumption in appendix B that an
21 amount will need to be allowed for lime dosing of the
22 flooded mine void. The figure in appendix B, the raw
23 undiscounted cost, is \$5.1 million. What was the basis of
24 that assumption?

25 MR BYRNE: It is not the flooded mine void. It is for the
26 period during the void filling. So, zero cost after the
27 void has reached final level.

28 DR COLLINS: Thank you. What assumption have you made for the
29 purpose of the Yallourn report about the availability of
30 overburden and clay from within the confines of the mine,
31 as opposed to needing to be hauled in from longer

1 distances?

2 MR BYRNE: A similar answer to the previous questioning. We
3 used the same rate for all three sites in terms of a \$10
4 to \$30 per cubic metre. The \$10 we think is pretty close
5 to what would be sourced on-site, given the nature of the
6 operations to cover the batter slopes, but it does take
7 into account the uncertainty regarding that.

8 DR COLLINS: Thank you. No further questions.

9 MR ROZEN: Just one matter in re-examination. Could we please
10 have attachment 29 to Mr Wilson's first statement brought
11 up on the screen and the Ringtail reference is
12 DEDJTR.1021.001.0001 at 0004.

13 Perhaps for you, Mr Chadwick. You will recall
14 that I asked you some questions about this document. It
15 is very hard to read. We might just get that font made a
16 little bit bigger and if we could scroll down to 4.3,
17 please, at the bottom of the left-hand column. This is a
18 third party costing issue. You have been asked a lot of
19 questions, particularly by counsel for Hazelwood, about
20 how Mr Faithful from GDF Suez thinks that certain things
21 could be done more cheaply by GDF Suez were they doing the
22 rehabilitation work. My question is as follows: The task
23 that you were doing, which was assessing third party
24 costing, means that such issues are largely irrelevant,
25 are they not; that is, how Hazelwood would do the
26 rehabilitation work?

27 MR CHADWICK: That's correct.

28 MR ROZEN: Because by definition they are not there when this
29 assessment is being made.

30 MR CHADWICK: That's correct.

31 MR ROZEN: It's the government that's doing the work, the

1 government paying for contractors and devising methods for
2 doing rehabilitation, et cetera?

3 MR CHADWICK: That's correct.

4 MR ROZEN: So we need to be very careful, don't we? We can't
5 compare an apple to an orange. It's a very different
6 scenario once we are in the realm of third party costing,
7 is it not?

8 MR CHADWICK: That's correct.

9 MR ROZEN: No further questions. Could the panel please be
10 excused?

11 CHAIRMAN: Yes, you are excused. Thank you.

12 <(THE WITNESSES WITHDREW)

13 MR ROZEN: I may I be so bold as to suggest a shorter lunch
14 adjournment as per yesterday's arrangements? I make it
15 five to 2. We could even perhaps go to 2.30.

16 CHAIRMAN: Work on 2.30 resuming. Okay.

17 LUNCHEON ADJOURNMENT

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1 UPON RESUMING AT 2.30 PM:

2 MR ROZEN: Our last panel for this block of hearings consists
3 of the co-authors of the Accent report and Dr Gillespie,
4 and they are respectively Mr Michael Cramer, Dr Joel
5 Byrnes and Dr Robert Gillespie. I formally call the three
6 gentlemen, if they could be sworn, please.

7 <JOEL DAVID BYRNES, affirmed and examined:

8 <MICHAEL LEIGH CRAMER, affirmed and examined:

9 <ROBERT LINDSAY GILLESPIE, affirmed and examined:

10 MR ROZEN: Thanks, gentlemen. First, if I can start with you,
11 Mr Cramer, and I apologise for mispronouncing your name a
12 moment ago. You have provided the Inquiry with a copy of
13 your CV?

14 MR CRAMER: Yes.

15 MR ROZEN: For our purposes it appears at EXP.0010.001.0053.

16 Can you confirm for us, please, that you are a director of
17 Accent Environmental?

18 MR CRAMER: Yes.

19 MR ROZEN: What does Accent Environmental do?

20 MR CRAMER: We undertaken environmental and social impact
21 assessment and management services.

22 MR ROZEN: That's an area in which you have worked for over
23 20 years?

24 MR CRAMER: That's correct.

25 MR ROZEN: And by way of your qualifications you have a
26 Bachelor of Science with Honours specialising in earth
27 sciences from the University of Melbourne?

28 MR CRAMER: Yes.

29 MR ROZEN: A Master of Environmental Science from Monash
30 University?

31 MR CRAMER: Yes.

1 MR ROZEN: A number of other qualifications and training and
2 memberships which are set out in your CV. The areas of
3 expertise that you have are set out in summary form on the
4 first page of your CV and they are environmental and
5 social impact assessments, rehabilitation and site closure
6 planning, environmental auditing and due diligence, and
7 environmental management and management systems?

8 MR CRAMER: That's correct.

9 MR ROZEN: Dr Byrnes, if I could turn to you, please. You also
10 have been kind enough to provide us with a copy of your CV
11 which appears at EXP.0010.001.0059. You are an associate
12 director with Accent?

13 DR BYRNES: No, associate director with Marsden Jacob
14 Associates.

15 MR ROZEN: I'm sorry, you're right, you're with that firm and
16 the two firms have collaborated on the piece of work
17 that's been provided to the Board.

18 DR BYRNES: Yes, that's correct.

19 MR ROZEN: You have a PhD from the University of New England.
20 What's the subject of your doctorate?

21 DR BYRNES: It was the study of the efficiency of water
22 utilities in New South Wales and Victoria.

23 MR ROZEN: You have held your current position with Marsden
24 Jacob since March of this year?

25 DR BYRNES: That's correct.

26 MR ROZEN: Before that, have you performed a range of roles
27 with a number of organisations that have been referred to
28 in this hearing, AECOM, KPMG, as well as spending some
29 time in academia?

30 DR BYRNES: Yes, that's correct.

31 MR ROZEN: In terms of your skills and expertise, you provide

1 infrastructure related economic and policy advice across a
2 range of sectors, including marine, transport, energy and
3 water?

4 DR BYRNES: That's correct.

5 MR ROZEN: Do you have much experience in relation to mines?

6 DR BYRNES: I have worked on a number of mine jobs, but only a
7 handful.

8 MR ROZEN: It is the case, is it not, Dr Byrnes and Mr Cramer,
9 that you jointly produced a report for this Board of
10 Inquiry entitled "High level assessment of alternative
11 rehabilitation financial mechanisms"?

12 MR CRAMER: Yes, that's correct.

13 MR ROZEN: That report appears at EXP.0010.001.0001. Before
14 tendering that, are there a number of minor changes that
15 you wish to make to the report? It is probably best
16 addressed to you, Mr Cramer?

17 MR CRAMER: Yes, there are a couple of changes.

18 MR ROZEN: Can I perhaps draw your attention to where I think
19 they are and you will tell me if I have missed anything.

20 MR CRAMER: Sure.

21 MR ROZEN: The page numbers, just to orient us all, the page
22 numbers of the report are in the bottom right-hand corner,
23 but I or other counsel may refer you to the number in the
24 top right-hand corner which is the Inquiry's own coding,
25 so you will just need to bear with us about that. I will
26 try to refer to the numbers in your report. So, firstly,
27 page 2 of the report and in the Ringtail that ends in
28 0011. Is there a change you wish to make about
29 three-quarters of the way down the page?

30 MR CRAMER: Yes. The second last paragraph before 1.4, it
31 should read in brackets at the end "See section 6".

1 MR ROZEN: So the sources of information that are being
2 referred to are in section 6?
3 MR CRAMER: That's correct.
4 MR ROZEN: Is the next change that you wish to make to a table
5 which appears on page 5 of the report?
6 MR CRAMER: A figure, yes.
7 MR ROZEN: A figure, I'm sorry.
8 MR CRAMER: Yes, the middle column of the figure should move
9 down by one position.
10 MR ROZEN: I might just stop you there, because I know what you
11 mean but others may not. Where we see the heading
12 "Insurance policy" in a dark blue box, you would like
13 every box in that vertical column to move towards the
14 bottom of the page one step?
15 MR CRAMER: That's correct, yes.
16 MR ROZEN: "Insurance policy" will then be in a light blue box?
17 MR CRAMER: That's correct.
18 MR ROZEN: And instead of the words "Insurance policy"
19 appearing in the dark blue box, you would like the
20 following words to appear, "Surety guaranteed by third" -
21 is that the word "third" or figure?
22 MR CRAMER: Yes, "third".
23 MR ROZEN: And then "(commercial) party"?
24 MR CRAMER: That's correct.
25 MR ROZEN: So it will read "Surety guaranteed by third
26 (commercial) party". Then underneath that there will be a
27 light blue box with the words "Insurance policy" in it.
28 MR CRAMER: That's correct.
29 MR ROZEN: Is the next change on page 26 of the report, page 35
30 of our Ringtail coding?
31 MR CRAMER: Yes. The first sentence of the final paragraph on

1 that page says, "For example, Hazelwood's 2014 annual
2 activity and expenditure return". Instead of
3 "Hazelwood's" it should say "Yallourn's".

4 MR ROZEN: Yallourn's, which we know was within that range of
5 46 to 91. Then there is a final very small typographical
6 error at the top of page 34, that's page 43 of the
7 Ringtail coding?

8 MR CRAMER: Yes. Instead of "quantiative" it should say
9 "quantitative".

10 MR ROZEN: Thank you. With those changes, are the contents of
11 the report true and correct, Mr Cramer?

12 MR CRAMER: Yes, they are.

13 MR ROZEN: I should also ask you, Dr Byrnes?

14 DR BYRNES: Yes, they are.

15 MR ROZEN: And to the extent that you express opinions in the
16 report, Mr Cramer, they are opinions that are honestly
17 held by you?

18 MR CRAMER: Yes, they are.

19 MR ROZEN: And the same for you, Dr Byrnes?

20 DR BYRNES: Yes, they are.

21 MR ROZEN: I will tender the report, together with the two CVs.

22 #EXHIBIT 44 - Report entitled "High level assessment of
23 alternative rehabilitation financial mechanisms";
24 curriculum vitae of Mr Michael Cramer; curriculum vitae of
25 Dr Joel Byrnes.

26 MR ROZEN: Dr Gillespie, you have very recently provided the
27 Board of Inquiry with a witness statement?

28 DR GILLESPIE: Correct.

29 MR ROZEN: Attached to that witness statement is a copy of your
30 CV. It is at attachment 1. We don't have a Ringtail
31 coding for this document, sir, but you will see the page

1 number in the bottom right-hand corner, page 12. Do you
2 see that?

3 DR GILLESPIE: Yes.

4 MR ROZEN: You can confirm for us that is a copy of your CV as
5 attached to your statement?

6 DR GILLESPIE: Yes, it is.

7 MR ROZEN: You are the principal of Gillespie Economics?

8 DR GILLESPIE: Correct.

9 MR ROZEN: The name may suggest what it does, but can you tell
10 us what is Gillespie Economics' business?

11 DR GILLESPIE: It is an environmental and resource economics
12 practice, so it applies economic principles and methods to
13 analyse different policies and projects.

14 MR ROZEN: You have too many degrees for me to go through each
15 of them, so I will just start at the top with the PhD that
16 was conferred by the Australian National University
17 ultimately in 2014, and you have included the topic of
18 your doctorate, "Valuing the environmental, social and
19 cultural impacts of coal mining projects in New South
20 Wales"; is that right?

21 DR GILLESPIE: That's correct.

22 MR ROZEN: Your employment history is listed immediately under
23 your qualifications, and can I summarise that you have
24 12 years of experience working within the New South Wales
25 government and over 17 as a consultant?

26 DR GILLESPIE: That's correct.

27 MR ROZEN: And in the fields of environmental and resource
28 economics?

29 DR GILLESPIE: Yes.

30 MR ROZEN: You list your areas of expertise and experience and
31 that's all set out in your CV; do you agree?

1 DR GILLESPIE: Yes.

2 MR ROZEN: You were engaged by Ashurst Solicitors on behalf of
3 AGL, the operator of the Loy Yang Mine, to provide them
4 with a statement?

5 DR GILLESPIE: That's correct.

6 MR ROZEN: Addressing the matters that are set out in a letter
7 dated 8 December 2015, if I could just get you to look at
8 that, please. It is attachment 2 to your statement and
9 you will find it at page - the letter is actually not
10 numbered, but if you go to page 19 you can see a page that
11 says, "Attachment 2. Letter of instruction"?

12 DR GILLESPIE: That's correct.

13 MR ROZEN: If you turn over the page you will see a letter
14 dated 8 December 2015. That sets out the scope of work
15 that was given to you by Ashurst?

16 DR GILLESPIE: Yes, it does.

17 MR ROZEN: I note that it is addressed to yourself and Mr Drew
18 Collins. Did Mr Collins assist you with the work?

19 DR GILLESPIE: Yes, he did.

20 MR ROZEN: Is his area of expertise different to yours?

21 DR GILLESPIE: We collaborate on a number of projects each
22 year. We have a slightly different focus. He is
23 particularly focused on market based instruments, so
24 that's where his expertise came into play.

25 MR ROZEN: I see. Is there any reason why he is not also here
26 to give evidence about the report?

27 DR GILLESPIE: The report at the end of the day is my report,
28 but I used him as a sounding board to discuss some of the
29 principles and concepts.

30 MR ROZEN: I see. You are quite comfortable speaking to the
31 report, if I can use that expression.

1 DR GILLESPIE: Correct.

2 MR ROZEN: You can confirm for us that that scope of works as
3 set out in the letter from Ashurst of 8 December 2015 is
4 what you had regard to in producing your report?

5 DR GILLESPIE: It is.

6 MR ROZEN: I may be missing this, but it seems that you were
7 asked eight specific questions. If you go to page 3 of
8 the letter, down the bottom of the page in bold, there is
9 set out eight specific questions. Do you see that?

10 DR GILLESPIE: Yes.

11 MR ROZEN: Do you say that you have answered those eight
12 specific questions, albeit not under headings that relate
13 specifically to the question, but the substance of it is
14 addressed in your report?

15 DR GILLESPIE: Correct.

16 MR ROZEN: Have you had an opportunity to read through - I keep
17 calling it a report but it is a witness statement. Have
18 you had an opportunity to read through the statement
19 before coming along and giving evidence today?

20 DR GILLESPIE: Yes, I have.

21 MR ROZEN: Is there anything in that you wish to change?

22 DR GILLESPIE: No, there's not.

23 MR ROZEN: The contents are true and correct?

24 DR GILLESPIE: They are.

25 MR ROZEN: And the expressions of opinion are opinions that you
26 honestly hold?

27 DR GILLESPIE: I do.

28 MR ROZEN: I tender Dr Gillespie's statement, including his CV
29 and a letter of instruction.

30 #EXHIBIT 45 - Witness statement and curriculum vitae of
31 Dr Robert Gillespie, together with a letter of

1 instruction.

2 MR ROZEN: Mr Cramer, can I start in a somewhat unusual way by
3 going straight to the conclusions attached to your report
4 on page 38?

5 MR CRAMER: Sure.

6 MR ROZEN: 47 in the Ringtail. Just before I do that, the task
7 that you were set by this Board of Inquiry was, as the
8 title of your report suggests and as we see in the
9 executive summary, to provide the Board with some
10 assistance in relation to term of reference 10(c)?

11 MR CRAMER: That's correct.

12 MR ROZEN: Just to remind us all, 10(c) asks the Board "To
13 enquire into and report on any practical, sustainable,
14 efficient and effective alternative mechanisms to ensure
15 rehabilitation of the mines as required by the Mineral
16 Resources Sustainable Development Act 1990." So that was
17 in broad terms your brief?

18 MR CRAMER: Yes, it was.

19 MR ROZEN: Then if we go to the "Conclusions" section on page
20 38, just over halfway down the page we see a paragraph
21 immediately after two dot points that starts with the word
22 "Victoria". Do you see that?

23 MR CRAMER: Yes.

24 MR ROZEN: What is written there is this: "Victoria currently
25 has a full financial assurance system for mining projects
26 that requires operators to provide rehabilitation bonds
27 equal to 100 per cent of estimated liability." If I can
28 just pause there, what's the basis for that sentence? Why
29 do you say that is Victoria's current system?

30 MR CRAMER: That sentence actually comes from the relevant
31 guidelines which are the "Establishment and management of

1 rehabilitation bonds for the mining and extractive
2 industries" document.

3 MR ROZEN: Is that this document, "Establishment and management
4 of rehabilitation bonds"?

5 MR CRAMER: Yes, it is.

6 MR ROZEN: You'd agree with me that the current circumstance so
7 far as it is prevailing with the three Latrobe Valley coal
8 mines doesn't appear to meet that description?

9 MR CRAMER: Yes, I'd agree.

10 MR ROZEN: The paragraph goes on as follows, "The State is
11 currently implementing a performance based discount bond
12 system, but the coal mines are deemed ineligible due to
13 their high rehabilitation risk." I don't want to ask you
14 about the performance based discount bond system because
15 it seems that's been caught up in matters of politics and
16 whether or not it represents current Victorian Government
17 policy, but what I am interested in is this reference to
18 the coal mines as being of "high rehabilitation risk".
19 Firstly, do you agree with that description of the coal
20 mines?

21 MR CRAMER: Do I agree that it should be the case or - - -

22 MR ROZEN: No, do you agree with the description of the coal
23 mines as being of "high rehabilitation risk"?

24 MR CRAMER: Yes, I do. Yes.

25 MR ROZEN: Why do you say that?

26 MR CRAMER: Because I think there are a range of factors to do
27 with the rehabilitation of the three mines that have
28 resulted in quite a large amount of uncertainty regarding
29 the appropriate means of rehabilitating those mines, the
30 same factors that have caused them to be declared mines.
31 As a result of those factors, it is not easy to quantify

1 the rehabilitation liability for those sites at present.

2 MR ROZEN: If you go back to page 26 of your report, page 35 in
3 the Ringtail, I think you address this topic, if I'm
4 understanding it correctly.

5 MR CRAMER: Yes, that's correct.

6 MR ROZEN: If we look at the sentence immediately under the
7 table, it reads as follows, "It is clear from this
8 information" - that is the information in the table -
9 "that the rehabilitation bonds are substantially below
10 current estimates of rehabilitation liability at each of
11 the three sites." That's the estimates that have been
12 made by the mines themselves?

13 MR CRAMER: That's based on the most recent returns by the
14 mines, yes.

15 MR ROZEN: You then go on to make reference to a number of
16 incidents that have occurred at two of the mines, that is
17 at Yallourn and Hazelwood, in the past few years and you
18 say they have raised concerns about geotechnical,
19 hydrogeological and fire prevention issues. We have heard
20 considerable evidence about that at this Inquiry. Then
21 the report goes on, "The Yallourn Mine batter failure
22 study led to the amendment of section 7C of the MRSD Act
23 to provide for the Minister for Earth Resources to declare
24 a specific mine or quarry, where there are geotechnical or
25 hydrogeological factors within the mine or quarry that
26 pose a significant risk to" - and then the matters that
27 are set out in 7C are repeated, and you note that the
28 mines are all declared under section 7C.

29 Then you go on, "While the 2015 self-reported
30 estimates of rehabilitation liability by the mines do
31 factor in, to some extent, the emergence of the

1 geotechnical, hydrogeological and fire prevention risk
2 factors, there is still uncertainty regarding the best way
3 of managing closure to minimise these issues. It is
4 likely that further increases in estimated rehabilitation
5 liability will occur as these risk factors are further
6 investigated and resolved." Can you explain why that is
7 so, in your view?

8 MR CRAMER: I think there is undoubtedly a number of factors to
9 do with those geotechnical and hydrogeological risks that
10 will result in a need to modify the existing
11 rehabilitation plans for the three mines and the
12 modifications will almost certainly, I think, cause the
13 rehabilitation bonds or the rehabilitation liability and
14 therefore the need for the rehabilitation bond to be
15 increased. We had one example that was spoken about
16 earlier to do with batter angles where there is a current
17 assumption in the rehabilitation plans about an
18 appropriate batter angle. If that batter angle was to be
19 found unstable and a gentler batter angle was to be
20 recommended, then there would be substantial costs
21 associated with - increased costs associated with
22 rehabilitating the mines with that gentler batter angle.
23 There are a whole range of factors to do with aquifer
24 depressurisation, the stability of the floor is another
25 one, the recent emphasis on fire protection and the costs
26 that would be associated with covering exposed faces which
27 may not have been fully factored in to previous
28 rehabilitation plans. All these will put pressure on the
29 estimate of liability, likely to cause it to be increased,
30 and therefore put pressure on the rehabilitation bond to
31 be increased.

1 MR ROZEN: Dr Byrnes, is there anything you would like to add
2 to that fairly comprehensive response to my question?
3 DR BYRNES: No. Maybe if it helps if I identify the section of
4 the report that I authored?
5 MR ROZEN: Yes, of course. Please do.
6 DR BYRNES: So I was the author of section 2.2.
7 MR ROZEN: Which we find on page?
8 DR BYRNES: Page 4.
9 MR ROZEN: Page 4 of the report, page 13 of the Ringtail. That
10 includes the table that that amendment was made to and
11 lists the various alternative financial mechanisms that
12 are available.
13 DR BYRNES: Yes, that's the element of this report that I was
14 responsible for. Every other facet to do with engineering
15 and schemes, Mr Cramer is far more the expert.
16 MR ROZEN: Thank you very much for that clarification.
17 I perhaps should have asked you that earlier. Mr Cramer,
18 if I can just come back to you on this topic of high risk
19 and what that means in your report. If I can ask you to
20 look at page 33 of the report, which is page 42 in the
21 Ringtail coding. Do you see the heading "4.3.3 Unplanned
22 post closure costs"? Do you have that, Mr Cramer?
23 MR CRAMER: Yes, I do.
24 MR ROZEN: That's on a similar theme, is it not?
25 MR CRAMER: Yes, it is.
26 MR ROZEN: About unplanned risks, I guess, and associated
27 costs. I just want to ask you about the third paragraph
28 there, "The period remaining before the closure of the
29 Latrobe Valley coal mines provides an opportunity for
30 research and rehabilitation trials to be undertaken to
31 better understand and mitigate key closure risk factors,

1 such as the long-term stability of post closure landforms.
2 Such research could reduce the risk of significant,
3 unplanned post closure costs to the extent that financial
4 assurance for unplanned events is not required." Could
5 you expand on that, please?

6 MR CRAMER: Yes. It is very important when undertaking
7 rehabilitation closure planning at a mine that it is
8 undertaken progressively during the life of the project
9 because that allows the project proponent to essentially
10 trial the rehabilitation that they're proposing to
11 undertake as they go and it obviously allows them to make
12 adjustments along the way and refine that rehabilitation
13 process. So, in the current situation where there are a
14 lot of unknowns about the appropriate means of
15 rehabilitation, it is very important that the remaining
16 mine life of those projects is used to undertake the
17 research and investigation that's required to refine the
18 rehabilitation plan and reduce the risk to the proponent
19 and to the State and to the community of unplanned future
20 events or costs exceeding estimations.

21 MR ROZEN: It is conceivable, is it not, that in that process
22 of what might be called progressive rehabilitation that a
23 better understanding of what sort of financial assurances
24 are necessary to protect the State ultimately will emerge,
25 but in an evolving way, potentially?

26 MR CRAMER: That's exactly right. The concept of mine closure
27 planning allows for that. At the commencement of a mining
28 project there is uncertainty about how to close the mine.
29 Cost estimations at that stage generally have wider
30 margins of error. But, as you progress during the mining
31 project, you get a clearer idea of what the final mine

1 configuration will look like. You are able to undertake
2 rehabilitation trials and investigations along the way and
3 you are able to refine that estimate progressively until
4 you approach the actual preclosure period where you are
5 doing the detailed planning and get a much better idea of
6 the actual liability and the rehabilitation bond can
7 reflect that. Sometimes the bond will start higher and
8 get lower as assumptions become more accurate. In this
9 case they may get higher, the rehabilitation bond may
10 increase, but towards the end of the project may again
11 reduce with greater certainty about how to rehabilitate.

12 MR ROZEN: So, the pattern that's been followed at least to
13 date here doesn't quite fit what might be thought of as
14 that sort of normal model where the bond starts high and
15 is progressively reduced?

16 MR CRAMER: That's right. You normally start with conservative
17 assumptions and then refine them.

18 MR ROZEN: Yes. One of the issues the Board is interested in
19 is the extent to which linkages can be built between the
20 financial assurance mechanism and getting answers to those
21 uncertainties. Do you have a view on how, based on your
22 experience by a method of perhaps some discounting or
23 other mechanisms, the bond mechanism can be used as a type
24 of lever to encourage investment in research and so on?
25 Do you understand the question?

26 MR CRAMER: Yes, I do. There is an issue, because one of the
27 main purposes of rehabilitation bonds and financial
28 assurance in general is to encourage progressive
29 rehabilitation because the theory is you rehabilitate,
30 reduce your liability and then your bond reduces. But for
31 a range of factors that is often not a strong

1 administrative tool by the regulators to encourage
2 progressive rehabilitation, because even with that
3 advantage of getting the bond down, mines may still - it
4 may be in their financial benefit to delay rehabilitation,
5 to undertake it later rather than earlier. But things
6 such as offering a discount in a rehabilitation bond, that
7 is a way to encourage further rehabilitation.

8 MR ROZEN: It might be part of a broader array of regulatory
9 mechanisms.

10 MR CRAMER: I think it requires probably greater regulatory
11 pressure. In other words, I don't think the carrot works
12 effectively by itself in a lot of cases and sometimes the
13 stick is needed as well.

14 MR ROZEN: Perhaps together.

15 MR CRAMER: Together, yes.

16 MR ROZEN: Dr Gillespie, can I bring you in here because, as
17 I read your statement, you consider a different type of
18 risk, that is the risk of default. Am I right? You don't
19 really address the sort of rehabilitation risks that
20 Mr Cramer is talking about. Your attention is directed to
21 risk in the sense of what risk there is to the State of
22 being left holding the baby, if I can put it that way.

23 DR GILLESPIE: There is a lot of the use of the word "risk" in
24 this forum and I think a lot of people are using it
25 differently. "Risk" as it applies to this issue in my
26 mind and "risk" normally is considered a combination of
27 consequence and likelihood. We have heard this morning
28 consequence and likelihood talked about just in relation
29 to the rehabilitation liability, so in a very narrow focus
30 just on how much the rehabilitation costs might be. But
31 really "risk" in this issue is risk and consequence; the

1 consequence is the rehabilitation liability, how much it's
2 going to cost to rehabilitate. Liability is what's the
3 probability of the government being left with that cost.
4 Those two components are very important to assessing the
5 "risk" faced by government. Most of the focus that I have
6 seen is on the consequence, i.e. the size of the
7 rehabilitation costs.

8 Rather than whether it is likely to - - -

9 DR GILLESPIE: So, if you have a very, very low probability of
10 a default as in very low probability of a mine operator
11 walking away and leaving the government with the cost,
12 then the "risk" which is the product of consequence and
13 likelihood becomes very, very low.

14 MR ROZEN: Can I take you, please, Dr Gillespie, to table 2 in
15 your statement on page 10. I'm correct, aren't I, that
16 this is a table which is an adaption of a table in the
17 witness statement of Mr Rieniets?

18 DR GILLESPIE: That's correct.

19 MR ROZEN: So if we look at the vertical columns from left to
20 right, the left-hand column being the years, the second
21 column rehabilitation liability, those figures are drawn
22 directly from Mr Rieniets?

23 DR GILLESPIE: They are.

24 MR ROZEN: The next two columns are also drawn directly from
25 Mr Rieniets under the heading "Likelihood of closure"?

26 DR GILLESPIE: They are.

27 MR ROZEN: Mr Rieniets was asked some questions about this, and
28 I will ask you. On what possible basis could you assess
29 the probability of the Loy Yang Mine closing in 2028 with
30 the precision that we see here, that there is an
31 8.6 per cent chance of it closing? That's not seriously

1 put forward as your opinion, is it?

2 DR GILLESPIE: No, as you said, this is an adaption of
3 Mr Rieniets' table, so I have taken the probability of
4 closure as a given. What this table is doing is
5 illustrating how you apply risk principles to this issue.
6 What it is particularly showing is that the closure is
7 only one step in a potential default in paying the
8 rehabilitation costs. So, there needs to be a number of
9 subsequent steps that occur for the government to be left
10 with the cost. They include the likelihood of the mining
11 company basically being insolvent or wilfully not paying
12 the rehabilitation cost. It has to include things like
13 the probability of not being able to recover the funds
14 from some other legal recourse. In normal risk management
15 assessment or risk assessment to determine the likelihood
16 of an event arising, one has to multiply the probabilities
17 of the sequence of risk steps that have to occur for that
18 consequence to occur. So this table is just demonstrating
19 that principle; the numbers are artificial.

20 MR ROZEN: We take the numbers with a grain of salt, do we?

21 DR GILLESPIE: Correct.

22 MR ROZEN: You have just accepted what Mr Rieniets has come up
23 with, essentially, and then built on that by applying your
24 methodology?

25 DR GILLESPIE: Correct.

26 MR ROZEN: One last question for you, Dr Gillespie. Can I draw
27 your attention to paragraphs 64 and 65 on page 7?

28 DR GILLESPIE: Yes.

29 MR ROZEN: What you are saying at 64 is that risk management
30 principles, if they are to be applied by a regulator to
31 determine the likelihood of default - to use that generic

1 expression - necessarily has to be done on an individual
2 assessment of each operator to identify potential risks.

3 DR GILLESPIE: Yes, risks will vary from mine to mine.

4 MR ROZEN: You accept that those risks might be internal to the
5 company, its balance sheet and such matters, external to
6 the company but close as in parent company arrangements,
7 but they could be things as broad as the potential for
8 changes to government policy, for example, that could
9 impact on the likelihood of a mine closing; do you agree?

10 DR GILLESPIE: Correct.

11 MR ROZEN: So, future Australian government policy to give
12 effect to the agreement in Paris on the weekend could
13 potentially impact on each of the viability of these three
14 coal mines, could it not?

15 DR GILLESPIE: That might be one step in a sequence of risk
16 events that would have to happen to impact the viability
17 on these mines. So that might be a first step.

18 MR ROZEN: Yes, but assessing the likelihood of that first step
19 is a difficult thing for a regulator to do in many cases,
20 is it not?

21 DR GILLESPIE: To be precise, certainly. But conceptually, as
22 we heard this morning, the normal approach to risk
23 assessment is to get a group of people in a room. It's
24 basically a discussion approach to working out relative
25 risk.

26 MR ROZEN: You accept, don't you, that as you say in paragraph
27 65, that this individualised approach potentially can have
28 higher administrative costs for the regulator than a
29 straight bond approach?

30 DR GILLESPIE: Correct.

31 MR ROZEN: It can also require the regulator to have either

1 in-house or access to expertise that a mining regulator
2 might not normally have?

3 DR GILLESPIE: Perhaps, yes.

4 MR ROZEN: At the end of the day, as I understand your
5 statement, Dr Gillespie, you say that whilst those things
6 may be the case, you have to weigh it all in the mix and
7 you need to have an equitable arrangement that makes
8 realistic assessments of risk in the setting of bonds or
9 other financial assurances?

10 DR GILLESPIE: Correct. You need to weigh up the costs and the
11 benefits of the intervention.

12 MR ROZEN: Costs and benefits for both the State and for the
13 mines?

14 DR GILLESPIE: Correct.

15 MR ROZEN: Thank you. They are the questions that I have for
16 the panel, sir. If you stay there, gentlemen, there will
17 be other counsel who will have questions for you.

18 MS DOYLE: Mr Cramer, I will take you also to the conclusions
19 to your report as a starting point to asking a couple of
20 questions arising from that. It is page 39 of the Accent
21 Environmental report. You have been taken to a couple of
22 these passages. My questions focus on some of the same
23 passages, but with a different focus in terms of the
24 question. You were taken to the passage that starts, "The
25 greater the gap", do you see that paragraph there?

26 MR CRAMER: Yes.

27 MS DOYLE: "Between the rehabilitation bond and the
28 rehabilitation liability, the greater the risk taken on by
29 the State." Just pausing there, do you agree with
30 Dr Gillespie that really that is tending to conflate cost
31 or consequence with risk?

1 MR CRAMER: It is true for a given mine that the greater the
2 gap between the rehabilitation liability and the
3 rehabilitation bond, the greater the risk. For different
4 mines, the same gap would not result in the same risk
5 because some mines are inherently at greater risk of going
6 into receivership, as Dr Gillespie is saying. So I agree
7 with that point.

8 MS DOYLE: So you do agree that the process of assessing the
9 risk, namely the question whether there is likely to be a
10 default, and you have given one way in which that might
11 occur, receivership, that that is something that needs to
12 be undertaken on a site specific basis?

13 MR CRAMER: Ideally, yes.

14 MS DOYLE: The next question I'm going to ask then perhaps is
15 best addressed by both you and Dr Gillespie. Do you both
16 agree that in conducting a risk assessment in this context
17 there are some factors that one might have regard to that
18 are generic, in other words that would apply equally to
19 all three mines that are at issue in these proceedings?
20 First of all, you, Mr Cramer?

21 MR CRAMER: I'm not sure if I would say that. Certainly there
22 are common risks at play with each of the three mines.
23 Whether they translate into the same level of risk,
24 I think you need to - - -

25 MS DOYLE: I'm not saying they would have the same outcome.
26 Perhaps I will ask the question all in one go. There are
27 some that will be common across the mines and some that
28 will be specific and each will generate a different
29 answer. Would you agree with that?

30 MR CRAMER: Yes, I would agree with that.

31 MS DOYLE: And you, Dr Gillespie?

1 DR GILLESPIE: I would.

2 MS DOYLE: When assessing the likelihood of this risk
3 occurring, and I will stick with your example, Mr Cramer,
4 of a mine closing in circumstances where the operator has
5 gone into receivership, would it be relevant to take into
6 account whether there are any documented cases of that
7 having occurred in the past in relation to similar mines,
8 say a brown coal mine of a large size in Australia?

9 MR CRAMER: I think it would, but I think industry wide looking
10 beyond just coal mining, for the mining industry as a
11 whole it is far more common for a mine to close ahead of
12 its expected mine life than it is to reach its expected
13 mine life and then close. So, mines more often than not
14 will close before their predicted mine life has been
15 reached.

16 MS DOYLE: Would it be important in that context to know
17 whether any closure, if you were looking at a historical
18 survey, whether any closure was planned and controlled or
19 unplanned in a walk away mode?

20 MR CRAMER: Yes, it makes all the difference. It can close
21 early and be planned and there is no issue, or it can
22 close early because of unforeseen circumstances that have
23 caused financial hardship and then there is an issue.

24 MS DOYLE: We have talked about the broad. Would it not also
25 be important to consider the past conduct and the mode of
26 operating its business of the particular mine you are
27 assessing? First you, Mr Cramer, and then Dr Gillespie.

28 MR CRAMER: In what context? Setting the bond, do you mean?

29 MS DOYLE: In assessing the risk, the likelihood of the risk
30 crystallising. Each time I ask that, I mean the
31 likelihood of the operator walking away and defaulting on

1 its rehabilitation liability.

2 MR CRAMER: If you can repeat the question then?

3 MS DOYLE: Would it be relevant in assessing the likelihood of
4 that risk occurring to consider the past conduct of the
5 specific operator of the mine?

6 MR CRAMER: Yes, it would.

7 MS DOYLE: Dr Gillespie, would you agree?

8 DR GILLESPIE: Yes.

9 MS DOYLE: You have each been asked some questions about
10 progressive rehabilitation or rehabilitation done during
11 the life of the mine. Is it relevant to look at an
12 operator's track record in that regard perhaps for at
13 least two reasons: one, it might show that if someone has
14 been doing it you can draw the inference they will
15 continue to do it; secondly, in a real sense it means the
16 size of the task left to be done has been diminished in
17 some respect?

18 MR CRAMER: Yes.

19 MS DOYLE: I'll take you each in turn. Do you agree that's why
20 that might be a relevant criterion?

21 MR CRAMER: Yes.

22 MS DOYLE: Do you agree, Dr Gillespie?

23 DR GILLESPIE: Yes.

24 MS DOYLE: Would it also be relevant to consider, and I'm still
25 asking all of these questions under the umbrella question:
26 In assessing the likelihood of the risk of default
27 crystallising, would it be relevant to have regard to the
28 degree of financial stability of the particular mine
29 operator?

30 MR CRAMER: Yes, it would.

31 MS DOYLE: Do you agree, Dr Gillespie?

1 DR GILLESPIE: Yes.

2 MS DOYLE: Would it be relevant - I think you will agree with
3 this because of an example Mr Rozen put to you. I take it
4 you both agree it would be relevant to consider the
5 product or service that the operator of the mine is
6 delivering and whether or not there is an extant market
7 for it?

8 MR CRAMER: Yes.

9 DR GILLESPIE: Yes.

10 MS DOYLE: In the context of going back to progressive
11 rehabilitation which I asked about a moment ago, you at
12 least, Mr Cramer, have had the opportunity to express your
13 view about how the bond system might provide an enticement
14 or an incentive to undertake it. You said the carrot
15 alone may not work. Perhaps I will ask you, Dr Gillespie.
16 If a goal of the bond system is to promote adherence to
17 progressive rehabilitation targets, from your perspective
18 what are the economic levers or instruments that might
19 advance that goal or promote that goal?

20 DR GILLESPIE: I would probably say that a bond is not
21 primarily designed to encourage progressive
22 rehabilitation. The primary goal of a bond is to deal
23 with closure costs when they occur, if the mining company
24 defaults, and that they provide only a weak incentive for
25 progressive rehabilitation. In my witness statement
26 I refer to something called the Tinbergen's principle,
27 Tinbergen being a Dutch economist who has done a lot of
28 work with market based instruments. Basically his view,
29 which is adopted by most authors who write in this space,
30 is that if you have, for example, three objectives that
31 you are trying to achieve, you need at least three

1 instruments or methods of achieving them, that it is
2 counterproductive to rely on one instrument to achieve
3 multiple goals. So, I would say that in regards to
4 progressive rehabilitation that's not the main game of
5 environmental bonds, although it can offer some incentive
6 for progressive rehabilitation. But if that is your
7 focus, then some alternative approach is required. We
8 have heard, I think it was this morning or yesterday, that
9 there are lots of other regulatory levers that can be
10 pushed to encourage progressive rehabilitation that are
11 separate to a bond.

12 MS DOYLE: Is one of the reasons why the current bond system is
13 not likely to provide a good lever with respect to
14 progressive rehabilitation that it is a blunt instrument,
15 if I can put it that way, it is an amount that is locked
16 away or put away? Could some modification to the bond
17 system, either a stepped increase or an entitlement to a
18 discount, provide the sort of economic lever that might
19 encourage progressive rehabilitation?

20 DR GILLESPIE: It might, but again it all comes down to the
21 relative costs and benefits of a bond discount compared to
22 the costs of actually doing the progressive
23 rehabilitation.

24 MS DOYLE: Is that an example of a transactional cost in the
25 sense that if there were the entitlement to access bond
26 discounts and if that needed to have a suite of criteria
27 that would enliven your right to a discount, there would
28 be costs associated with setting up the system that would
29 review and regulate that?

30 DR GILLESPIE: That is true, but I was actually thinking more
31 in terms of there would be - for any bond discount there's

1 a benefit to the mining company from not having to pay the
2 fees associated with it and the opportunity cost on
3 borrowings that it imposes. But to get that gain from a
4 reduced discount you do the actual rehabilitation cost
5 which also has a cost to the company. So, it is a
6 relative cost and benefit story to the company. I think
7 it is the KPMG report, although it may also be in the
8 Accent report, that says that that cost benefit equation
9 may not be a strong incentive.

10 MS DOYLE: It may be then that the traditional regulatory
11 modes, those to which you have made a passing reference,
12 Dr Gillespie, remain the best levers and those are - I'm
13 not going to track them through in detail - essentially
14 conditions attached to a mining licence that in turn
15 refers back to some sanctions under the Act.

16 DR GILLESPIE: That would be my view.

17 MS DOYLE: One of the things you say early in your paper,
18 Dr Gillespie, is that bonds are not apt or don't well
19 address the risk of low probability, high consequence
20 events. Can you just explain the economic principles or
21 the efficiency principles that drive you to that
22 conclusion?

23 DR GILLESPIE: What I was thinking of there was things like
24 catastrophic mine fires and those types of events. Bonds
25 aren't designed to deal with those. They are designed to
26 deal with sort of planned closure costs that don't get
27 carried through. To deal with sort of low probability
28 events, I'm not sure what you'd use, but there's things in
29 New South Wales, mine rescue levies, which are sort of low
30 probability events that still need the costs covered and
31 they are dealt with through levies and other alternative

1 approaches.

2 MS DOYLE: Can I go back to you for a moment, Mr Cramer, back
3 to page (iii) in the executive summary of your report and
4 you were also taken to this passage by Mr Rozen. The
5 second to last main paragraph says, "Victoria currently
6 has" and you were asked some questions about whether that
7 is reflective of the current system. The second sentence
8 says, "The State is currently implementing a performance
9 based discount bond system, but the coal mines are deemed
10 ineligible due to their high rehabilitation risk." Just
11 as the first sentence came from the State's publications
12 on this question, is it the case that that second sentence
13 is drawn from the State's literature?

14 MR CRAMER: That's correct, yes.

15 MS DOYLE: You yourself haven't undertaken a risk assessment of
16 any particular mine in order to ascertain whether it
17 constitutes a high rehabilitation risk in the sense we
18 have been discussing, namely a high probability that it
19 will default?

20 MR CRAMER: No. No formal risk assessment.

21 MS DOYLE: Have you ever seen such a risk assessment undertaken
22 by the State with respect to the probability of that event
23 occurring?

24 MR CRAMER: No, I haven't.

25 MS DOYLE: I think one of the documents provided to you - there
26 was a long list of things provided to you for the purposes
27 of preparing your report - but one of them was the KPMG
28 2011 report. Do you recall looking at that?

29 MR CRAMER: Yes, I do.

30 MS DOYLE: And the 10 principles suggested by KPMG for devising
31 a bond policy have received some attention in the evidence

1 in these proceedings. Do you recall those in broad terms,
2 that there were 10 principles set out earlier in the
3 report?

4 MR CRAMER: Yes, we refer to those in 2.1.

5 MS DOYLE: You have set them out. You will recall that the
6 first principle that KPMG enunciated was that the system
7 should reflect the fact that a rehabilitation failure rate
8 of 100 per cent is unlikely?

9 MR CRAMER: Yes.

10 MS DOYLE: Are you aware that, although the details of the
11 dataset that KPMG had regard to aren't set out in full in
12 their report, it seems KPMG were given some historical
13 data which enabled them to conclude that the failure rate
14 of 100 per cent was unlikely?

15 MR CRAMER: I'm not aware of what KPMG were given or not given.
16 I agree that the 100 per cent failure rate is unlikely.
17 Mines occasionally do fail, but they generally don't.

18 MS DOYLE: I think the Accent report refers to this in passing,
19 but it is perhaps more the domain of you, Dr Gillespie.
20 One of the things you have mentioned in your report, and
21 also this afternoon, is the opportunity cost of obtaining
22 or paying for the credit costs associated with a bank
23 guarantee. Your indication in your report is that the
24 cost of that to any individual mine operator might range
25 between 0.5 per cent to 5 per cent of the value of the
26 guarantee itself?

27 DR GILLESPIE: That's what's in my report, yes.

28 MS DOYLE: You characterise that as an opportunity cost in
29 circumstances where I think part of your answer earlier
30 was that any mine operator, you would think, would look at
31 that cost and weigh it against the cost of the progressive

1 rehabilitation target for that year and other costs that
2 it has to take into account?

3 DR GILLESPIE: Yes, that's right. There are two sets of costs
4 that accrue to mining companies. One would be the cost of
5 the fee on the bond, which is 0.5 to 5 per cent. I'm just
6 quoting from somewhere else on those numbers.

7 MS DOYLE: It will always lie in the hand of the bank or
8 whatever financial institution is approached.

9 DR GILLESPIE: Correct. The second is the opportunity cost of
10 the guarantee itself, in terms of reduced ability to
11 borrow. There is an opportunity cost associated with
12 that.

13 MS DOYLE: Yes, and some commentators - I'm not sure if you had
14 regard to the KPMG paper as well - but commentators
15 including KPMG have suggested that one flaw in the bond
16 system is that on one view it requires the mine operator
17 to pay the money twice, in the sense that you may have
18 hundreds of thousands or millions of dollars tied up
19 paying for the bank guarantee and that may very well be
20 money that could have been spent that year on progressive
21 rehabilitation. Do you agree with that? It is a simple
22 analysis, but do you agree that could be the case?

23 DR GILLESPIE: I would agree with that.

24 MS DOYLE: Could I ask both of you - this is stepping back a
25 bit to consider the scenario of early closure. I think
26 you may have already in part answered this, Mr Cramer. Do
27 you agree that there can be circumstances where a mine's
28 plan or a mine's licence might suggest an end date of
29 2026, but nevertheless in planned and managed
30 circumstances that date could be brought forward and all
31 rehabilitation tasks and liabilities could be met by the

1 operator nonetheless?

2 MR CRAMER: Yes, that's commonly the occurrence.

3 MS DOYLE: One situation in which that might occur is precisely
4 the hypothetical Mr Rozen put to you, namely a change in
5 government policy leading to a series of changes along the
6 path that might include changes to demand, but there might
7 therefore be an earlier closure, but nevertheless one that
8 ticks all the rehabilitation boxes?

9 MR CRAMER: Yes.

10 MS DOYLE: In those circumstances, the costs of rehabilitation
11 might go up and they might go down, but they will still be
12 met by the operator and so no risk to the State.

13 MR CRAMER: If they are met by the operator, yes, no risk to
14 the State.

15 MS DOYLE: Yes. I take it, Dr Gillespie, from what you have
16 said in your report, including in particular paragraph 58,
17 you have also considered the question of early closure and
18 you would suggest that, in circumstances where one is
19 assessing the impact of that occurring, you still need to
20 go through the links in the chain in your chart, look at
21 the likelihood of it ever occurring, and then multiply
22 that out by a series of links in a chain. In the
23 circumstance or the hypothetical I have put forward, an
24 early but planned and managed closure, what does that do
25 to the risk profile for the State?

26 DR GILLESPIE: An early closure, we have some example
27 probabilities of early closure in each year in the table 2
28 example. The second one is that there is insolvency. The
29 probability in that second step would go to approximate
30 zero. The next one, failure to recover liability, would
31 go to some approximation of zero. So, zero times zero

1 times 28 per cent likelihood of early closure gives you a
2 number close to zero. So that's the likelihood of a
3 default occurring. In a risk assessment approach you
4 would have to multiply that by the consequence, whatever
5 that may be, but if you multiply any number by something
6 approximating zero, it approximates zero. So, what that
7 would mean is that there is a very small probability of
8 the government wearing that liability and therefore, in an
9 assessment of the costs and benefits of a bond in that
10 particular example, there is not very much in the way of
11 benefits, but there is a lot in the way of costs. So from
12 an economic efficiency perspective that's sort of a net
13 loss, if you like, to society or to the community.

14 MS DOYLE: Is that for reasons including money that's been tied
15 up paying for the bank guarantee during that period of
16 time has not been deployed either to progressive
17 rehabilitation or research in relation to rehabilitation?

18 DR GILLESPIE: It is just the opportunity cost value of that
19 money which is just reflected in its actual value, but it
20 could potentially be used for those other things, but that
21 doesn't change its opportunity cost. It is just that
22 there are costs borne of having a bond by industry and
23 there may or may not be much in the way of a reduction in
24 risk in its true definition which is consequence times
25 liability.

26 MS DOYLE: One last question, and I think it is planned to have
27 a break at about this time. So the last question just
28 goes back to the issues pertaining to how would one be
29 eligible for a bond discount? I should have taken you,
30 Dr Gillespie, to paragraph 72 of your report in that
31 context. You suggest there that even when looking at

1 eligibility to entitlement to some species of discount,
2 even in that domain one should use risk assessment
3 principles in order to ascertain whether one would be
4 eligible to take advantage of a discount. Could you just
5 give us an example of how you would see that happening?
6 Perhaps give an example of a criterion that entitles you
7 to the discount and then how you apply risk assessment?

8 DR GILLESPIE: The criterion feed into the assessment of
9 likelihood, basically. So we know from the bond
10 calculator or alternative methods that we heard of this
11 afternoon about ways of assessing the consequence or the
12 rehabilitation costs, and there is some debate around the
13 fringes of whether it is 200 or 150 million or whatever.
14 But the second component would be to go, "What's the risk
15 of default and the government having to pick up the
16 consequence?" The things that factor in are what we said
17 before, which is the early closure, but then the second
18 thing, the big one, is really the risk of insolvency which
19 has all those factors inherent in it as in the structure
20 of the company, its financial position, whether there's
21 been any examples of that company in the past not dealing
22 with its liabilities, issues around the nature of the mine
23 and what it's actually supplying, whether it is subject to
24 rapid changes in commodity prices or whether it is some
25 other sort of demand. All those sort of things would
26 factor into the risk of insolvency, and then the
27 subsequent risk factors - I shouldn't say risk factors -
28 the subsequent likelihood factors that one would have to
29 consider as well, which is things like, "Let's say all
30 that did happen, does that mean 100 per cent likelihood
31 that the government can't recover the money through other

1 legal mechanisms, through director liability and all those
2 sorts of things?" So, all those things need to feature in
3 an assessment of risk. If it were deemed that when you do
4 that analysis that you get to the zero times zero times
5 300 million thing, then you could argue that in that
6 situation for that particular mine they might not have to
7 have the full bond because there is low risk.

8 MS DOYLE: To use an example closer to home, is it analogous to
9 this situation: When landlords, for example, ask for a
10 bond to be put up, they don't ask for the bond to
11 replicate the entire period of the lease. There is some
12 portion of that chosen, a month's rent or two month's
13 rent, because in a back of the envelope way a risk
14 assessment has been conducted of what the likely cost
15 might be of dealing with any issues if the lease is broken
16 or if there is anything damaged.

17 DR GILLESPIE: Yes, perhaps. The bond really should reflect a
18 year by year expected value of the liability to be borne
19 by the government. So year by year there's some cost,
20 there is some consequence, I should say, there is some
21 likelihood, whatever that may be, of default and that may
22 go up and down. We saw the consequence part of that
23 equation can go up and down. The likelihood of default
24 probably is a lot more stable, but the multiplication of
25 those two, it would go up or down. So, if you are doing a
26 risk based approach, that's how you would calculate the
27 annual bond. It wouldn't be the liability of the entire
28 operation; it would be the liability for that particular
29 year.

30 MS DOYLE: I just noticed one thing before I sit down. In
31 paragraph 74, you did note there in the context of

1 discounts it is not obvious why there would be a maximum
2 of 25 per cent discount. I don't know myself whether
3 there is any magic in the number, but from an economic
4 principle perspective or seeing it through that prism, is
5 there any reason why one would posit a ceiling or a
6 maximum discount if there were a discount system?

7 DR GILLESPIE: No reason.

8 MS DOYLE: I have no further questions for the panel and
9 I understand from Mr Rozen it is intended to have a short
10 break.

11 CHAIRMAN: Can I just check as to approximate times of others?
12 Dr Collins?

13 DR COLLINS: We have no questions.

14 CHAIRMAN: Ms Forsyth?

15 MS FORSYTH: I have very few, given the questions by Ms Doyle.

16 CHAIRMAN: Ms Nichols?

17 MS NICHOLS: About fifteen minutes.

18 CHAIRMAN: The verdict from the man that really matters because
19 of his particular problem that I am concerned about says
20 keep going. Are you happy with that, Mr Rozen?

21 MR ROZEN: At the risk of sounding paternalistic towards the
22 man that really matters, I think we should have a break.

23 CHAIRMAN: All right, we will take a break.

24 (Short adjournment.)

25 MS FORSYTH: Dr Gillespie, were you asked about paragraph 65 of
26 your witness statement which is Ringtail
27 AGL.0001.006.0007. You were taken to the first part of
28 that paragraph which talks about the fact that an
29 individualised approach will also have higher
30 administration costs. You go on to discuss that issue in
31 more detail. Can you just please explain what you mean by

1 the following sentences in that paragraph?

2 DR GILLESPIE: There is transaction costs associated with an
3 individualised risk based approach, but for larger mining
4 operations it's likely that the benefits as in reductions,
5 if you get reductions in bonds as you assess the liability
6 going forward, as things change, that the reduction is
7 more likely to outweigh the increased administration cost.
8 That may not be the case for very small mining operations,
9 so I guess the cost benefit story is more likely to hold
10 for annual risk reviews and risk assessments based on
11 large mines.

12 MS FORSYTH: Is that concept also taken up at paragraph 76 of
13 your witness statement where you are discussing
14 flexibility to use alternative assurance mechanisms and
15 you say in the last sentence, "However, the cost savings
16 to large operations of alternative mechanisms may be large
17 enough to offset any additional transactions costs
18 associated with an individual review of alternative
19 mechanisms."?

20 DR GILLESPIE: It is exactly the same principle.

21 MS FORSYTH: Mr Cramer, you acknowledge at page 31 of your
22 report that a trust fund such as the Loy Yang complex
23 agreement sits towards the secure end of the spectrum of
24 risk?

25 MR CRAMER: Yes.

26 MS FORSYTH: Back to you, Dr Gillespie. Can you please explain
27 what the economic efficiency implications are of taking a
28 very conservative approach to rehabilitation liability
29 assessments such as the P95 confidence levels that were
30 discussed this morning?

31 DR GILLESPIE: P95 confidence levels affects the consequence

1 calculation. So, if a bond were to be held for
2 100 per cent of the liability, then there would be an
3 increased bond fee for a mining company. There would also
4 be increased opportunity costs of reductions in borrowing
5 capabilities. So it would have the effect of increasing
6 the cost to industry, whereas one has to still think of
7 what is the benefit to government in terms of that risk
8 framework which is consequence times likelihood.

9 MS FORSYTH: They are my questions. Thank you.

10 CHAIRMAN: Dr Collins?

11 DR COLLINS: Nothing from me.

12 MS NICHOLS: Dr Gillespie, I have a few questions for you to
13 start with. I just want to ask you about what you discuss
14 at paragraph 16 of your statement. Do you have that
15 there? You mention that, "A bond system that reflects
16 risk management principles would be more economically
17 efficient as the costs to industry would reflect the
18 expected costs of rehabilitation default." You go on at
19 paragraph 17 to say, "However, there is a trade-off for
20 government in that should the risks of rehabilitation
21 default (that are low probability) actually eventuate,
22 then the government would not have sufficient money in
23 bonds to recover the costs of rehabilitation."

24 In your model what you are really doing is
25 balancing off, on the one hand of the ledger, the benefits
26 to the State in having rehabilitation risk covered and, on
27 the other hand of the ledger, the costs to the industry in
28 providing that security; that's right, isn't it?

29 DR GILLESPIE: The trade-offs between the risk based avoided
30 cost to government and the cost to industry of holding a
31 bond. So that's the cost benefit trade-off. But the

1 interesting quirk of that is you could still have a
2 situation where there's very little benefit from an
3 economic point of view accruing from holding the bond for
4 government because the probability of default is very,
5 very, very, low. But if that very, very, very low
6 probability actually did happen at some point in time,
7 then there would not be sufficient bond to make that
8 rehabilitation occur.

9 MS NICHOLS: Indeed. I think we understand that. But my
10 simple question is you have public interests on one side
11 of the ledger and private interests on the other, haven't
12 you?

13 DR GILLESPIE: Perhaps that's one way of categorising it.
14 Economics doesn't distinguish that greatly between the
15 two.

16 MS NICHOLS: But other aspects of policy making do, don't they?

17 DR GILLESPIE: Economics is about costs and benefits.

18 MS NICHOLS: Yes. I'm really seeking to put your analysis in
19 context and I appreciate you are an economist and that's
20 your level of expertise. Nevertheless, this is an Inquiry
21 into public policy and, as you acknowledge in your report,
22 correctly, at 20, economic efficiency and equity are two
23 goals of public policy. You accept that, don't you?

24 DR GILLESPIE: Absolutely.

25 MS NICHOLS: And you say informatively at paragraph 23 that,
26 "While economics can provide information on how impacts
27 are distributed, it provides no guidance on whether one
28 distribution of wealth is superior to an alternative
29 distribution of wealth, and that is generally left to
30 decision makers."

31 DR GILLESPIE: Correct.

1 MS NICHOLS: So the analysis that you have undertaken is the
2 economic efficiency one. But you would accept that there
3 may well be other values that come into public policy
4 making in this area?

5 DR GILLESPIE: Absolutely.

6 MS NICHOLS: One example might be the value expressed in this
7 way: that a licence to extract minerals carries with it a
8 social licence that the State grants on behalf of the
9 community to permit the licensee to profit from disturbing
10 the land in a way that affects the landscape and the
11 community and that, as a result, the licensee is to
12 restore the land at no or negligible cost to the State.
13 That's an example of a value which is expressing something
14 other than economic efficiency, isn't it?

15 DR GILLESPIE: Sure.

16 MS NICHOLS: It may be that in policy making in this area a
17 regulator might say, "Well, there are other values which
18 either determine the policy or which will ameliorate the
19 extent to which efficiency considerations are taken into
20 account." That's correct, isn't it?

21 DR GILLESPIE: That's correct. I would say that other
22 objectives can override economic efficiency, but one
23 should always be mindful of what the costs are.

24 MS NICHOLS: Of course. So the ultimate question about the
25 relative place in the value system of economic efficiency
26 is one that itself is a value judgement.

27 DR GILLESPIE: Correct.

28 MS NICHOLS: Can I ask you about some of the considerations you
29 have taken into account in relation to the efficiency
30 considerations. You agreed with Mr Rozen before that one
31 would need to take into account transaction costs of

1 monitoring risk if the government were to accept anything
2 less than 100 per cent financial assurance. That's not
3 controversial, is it?

4 DR GILLESPIE: Can you say it one more time for me?

5 MS NICHOLS: If a model were to be accepted where less than
6 100 per cent financial assurance was obtained so that
7 there was some risk, however low, the government would
8 necessarily incur transaction costs in monitoring and
9 assessing that risk. You agreed with Mr Rozen that that
10 was the case, didn't you?

11 DR GILLESPIE: I don't actually recall agreeing to that
12 specific thing. But there would be monitoring costs.
13 Whether they would change between an undiscounted or
14 discounted model is not for me to say.

15 MS NICHOLS: But if you were building a full economic model
16 about the relative risks and benefits, one item you would
17 need to include and assess on proper data would be
18 transaction costs?

19 DR GILLESPIE: Yes.

20 MS NICHOLS: Your simple model that you have produced doesn't
21 actually do that because you don't have the data at
22 present to do that, do you?

23 DR GILLESPIE: No, it didn't include transaction costs.

24 MS NICHOLS: What about the opportunity costs for government in
25 relation to the risk that it will need to cover
26 rehabilitation costs and it needs to spend those funds on
27 rehabilitation that it would otherwise have spent on other
28 priorities, education, health and so on? How do you
29 factor those in economically?

30 DR GILLESPIE: The cost potentially borne by government is just
31 the risk. It's the consequence times by the likelihood.

1 So the value of rehabilitation reflects the opportunity
2 costs. It's the same thing.

3 MS NICHOLS: Yes, but your consequence in your analysis is
4 limited to the payment of the rehabilitation costs in the
5 event that that risk arises. My question really is if you
6 look at the economic considerations a bit more
7 holistically, how do you deal with the fact that if
8 government in fact has to pay for rehabilitation it will
9 divert funds it would otherwise have spent that might have
10 had other positive economic implications on to
11 rehabilitation liability? How do you account for that?

12 DR GILLESPIE: It is still the same thing. Money is money. So
13 the rehabilitation cost reflects its opportunity cost in
14 other activities.

15 MS NICHOLS: So you would have to factor in an opportunity cost
16 for government in using funds expended on rehabilitation
17 liability?

18 DR GILLESPIE: It is just the same thing. It is the dollar
19 value of the rehabilitation.

20 MS NICHOLS: Yes, and you could calculate the opportunity cost
21 of having spent that.

22 DR GILLESPIE: That is the opportunity cost.

23 MS NICHOLS: What about the cost of government having to
24 provision for that amount of money? Let's assume it was a
25 very large amount of money, not quite in the order of
26 magnitude in your table, but larger. What about the
27 opportunity cost of government having to at least
28 notionally set aside funds to cover that risk?

29 DR GILLESPIE: I don't know whether they would do that. Would
30 you put money aside for a one in - it depends on the
31 likelihood, of course - but would you put money aside for

1 a one in 1,000-year event?

2 MS NICHOLS: I don't think either you or I can answer that
3 question. But my question is really at the level of
4 principle. If there was a need for a provision on the
5 government's side of the ledger, a full economic model
6 would need to take that into account, wouldn't it?

7 DR GILLESPIE: Sure, to the extent that it exists, maybe.

8 I don't see it as part of the equation, to tell you the
9 truth.

10 MS NICHOLS: But opportunity costs are not just one-sided, are
11 they?

12 DR GILLESPIE: No.

13 MS NICHOLS: You accept that. All right. Can I ask you a bit
14 about risk factors and Ms Doyle asked you a question
15 before and she said would one of the risk factors be or
16 the positive considerations relevant to assessing the
17 level of risk be whether there was an extant market for
18 the product under consideration, and you said "Yes", and
19 I think, Mr Cramer, you agreed with that. It would also
20 be relevant, though, wouldn't it, to consider likely or
21 possible changes to that market? That's correct, isn't
22 it?

23 DR GILLESPIE: Sure.

24 MS NICHOLS: Mr Cramer, do you agree with that?

25 MR CRAMER: Yes.

26 MS NICHOLS: You were asked another question by Ms Doyle,
27 Dr Gillespie, about planned and managed closure. What was
28 put to you was if closure was planned and managed, how
29 would that alter the risk, in substance? Dr Gillespie,
30 you said, "Well, it would probably mean that there would
31 be a much lower risk," in substance, didn't you?

1 DR GILLESPIE: I'm not sure what I said. But what I would say
2 now is that closure is just one step in the risk chain.
3 So closure doesn't do anything in particular; there has to
4 be other steps in the risk chain. So it is a combination
5 of all of them.

6 MS NICHOLS: We will come to that in a moment. But just
7 focusing on planned and managed closure, I think what
8 Ms Doyle was putting to you was that in circumstances
9 where a plant closes down early, and we will just focus on
10 that part of the equation, if it is planned and managed
11 the risk will be lower, and you referred to a figure of
12 zero times zero by reference to your chart; do you
13 remember that?

14 DR GILLESPIE: I do.

15 MS NICHOLS: I want to explore this with you. In order to
16 proffer an opinion about whether the closure aspect of
17 your calculation would really significantly alter the
18 risk, you would have to know the facts about the
19 particular closure scenario under consideration, wouldn't
20 you?

21 DR GILLESPIE: Yes, I think so. Yes.

22 MS NICHOLS: And insofar as you were attempting to answer
23 Ms Doyle's question by reference to the figures in your
24 chart, you said at the beginning of your evidence that
25 those figures are really quite artificial. You can't
26 really look at the chart and say, "Provided there is
27 something generally called planned and managed closure,
28 the risk is going to be low," can you?

29 DR GILLESPIE: No. As I said, it is a combination of a whole
30 lot of things and these are illustrative numbers to show
31 how a risk assessment is done.

1 MS NICHOLS: It is just intended to illustrate the model, isn't
2 it?

3 DR GILLESPIE: Correct.

4 MS NICHOLS: Mr Cramer, can I ask you a question. I mentioned
5 changes in the market before. Mr Rozen put a question to
6 Dr Gillespie early on about changes connected with climate
7 policy and so on. Would you consider the changes directed
8 to the implementation of cutting greenhouse gas emissions
9 and renewable energy targets would be something that would
10 be relevant to consider in assessing the likely risks in
11 this kind of a model?

12 MR CRAMER: I think so, because we are talking about planned
13 closure. Depending how quickly that planned closure
14 happens, if it happens quickly it can actually limit the
15 extent of the planning. So it may be a planned closure,
16 but if it happens over just a few years then there may be
17 limited time to prepare for that closure.

18 MS NICHOLS: Is it also true that the terms of a particular
19 planned closure - let me restate that. Government
20 regulation directed to, say, reducing emissions or
21 introducing renewables and making changes to the market
22 might have impacts on the profitability of an existing
23 operation with older technology, mightn't it?

24 MR CRAMER: Yes.

25 MS NICHOLS: That would be a relevant consideration in
26 assessing risk.

27 MR CRAMER: Yes.

28 MS NICHOLS: You referred to a planned closure that might
29 happen over a short period of time. Are you aware of and
30 can you tell the Board anything about the policy that was
31 introduced but not ultimately effected by the Commonwealth

1 Government in about 2012 called "Contracts for closure"?

2 MR CRAMER: I only have limited knowledge of that. I know they
3 were looking to retire 2,000 megawatts, I believe it was,
4 by 2020 and that the previous Federal Government put up a
5 sum of money to help compensate the operators that were
6 ultimately to close their site, but that that process was
7 abandoned.

8 MS NICHOLS: Yes, and do you recall that the planned closure
9 period was 2016 to 2020?

10 MR CRAMER: I don't recall that.

11 MS NICHOLS: Can I ask you, Dr Gillespie, about your
12 calculation of risk and the chain of reasoning to which
13 you referred earlier, and I will just refer you to
14 paragraph 58 of your statement which I think sets out the
15 core of your reasoning. You say, starting with the second
16 sentence for brevity, "A chain of events would be required
17 before a rehabilitation liability would be borne by
18 government. This may include early closure, company
19 insolvency and a failure to recover liability via legal
20 mechanisms. Only then would the government be exposed to
21 rehabilitation liability."

22 I will return to the rest of the sentence in a
23 few moments. But focusing on that, can I ask you this
24 question. You have identified three important elements,
25 one of which is closure, one of which is insolvency and
26 the other of which is the ability of the government to
27 recover money through some kind of legal process. It is
28 the case, isn't it, that in the real world there is likely
29 to be a relationship between those factors? Is that a
30 yes?

31 DR GILLESPIE: I'm just thinking. There is certainly a

1 likelihood of a link between the first couple, yes.

2 MS NICHOLS: Can you elaborate on that?

3 DR GILLESPIE: If you are insolvent, you may close.

4 MS NICHOLS: If you close in circumstances in which you are not
5 insolvent, it is not all happening at the one time, it may
6 be the case, particularly if there have been regulatory
7 changes that affect profitability, that that might affect
8 the solvency position of an entity that's been operating a
9 mine?

10 DR GILLESPIE: Perhaps.

11 MS NICHOLS: I accept you are not an insolvency expert, but you
12 can't rule out that those circumstances might be linked,
13 can you?

14 DR GILLESPIE: No.

15 MS NICHOLS: It might be the case that if an operator divests
16 itself of the plant representing the mine and that happens
17 to be its major asset, that that might affect its solvency
18 position.

19 DR GILLESPIE: If they divest themselves of it, they might
20 improve their insolvency position.

21 MS NICHOLS: Yes, but it might depend on the structure of the
22 corporate group, mightn't it, because you might have a
23 parent entity that makes the decision in relation to a
24 subsidiary and decides to in effect wind up that
25 subsidiary?

26 DR GILLESPIE: Perhaps.

27 MS NICHOLS: And that subsidiary might well be the licence
28 holder.

29 DR GILLESPIE: It could be.

30 MS NICHOLS: Of course, in relation to the final factor, the
31 question of seeking to recover money through a legal

1 process, that is not going to arise unless you have either
2 an insolvency situation or a situation where the mine
3 operator is simply refusing to pay the liability. That's
4 right, isn't it?

5 DR GILLESPIE: Correct.

6 MS NICHOLS: So there is very well likely to be a link - there
7 is a link between insolvency and the need to chase money
8 through the courts in that situation?

9 DR GILLESPIE: Perhaps, yes.

10 MS NICHOLS: Just to return to the factor I mentioned a moment
11 ago, one of the other independent risk factors that might
12 not depend on solvency or closure is that the operator
13 decides not to comply with the requirement to pay
14 rehabilitation costs?

15 DR GILLESPIE: (Witness nods.)

16 MS NICHOLS: Having regard to that, can I just ask you about
17 table 2. The factors that you have identified that you
18 have called A, B and C for likelihood, which are
19 likelihood of insolvency, likelihood of unsuccessful legal
20 action and closure, you have calculated the consequence
21 outcome by simply multiplying those factors, so A times B
22 times C. That's correct, isn't it?

23 DR GILLESPIE: Yes, that's correct.

24 MS NICHOLS: It is correct as a matter of statistical theory,
25 isn't it, that when you have related events, the proper
26 way of assessing the likelihood is not to simply multiply
27 out the probability of each; isn't that right?

28 DR GILLESPIE: You are getting way above me in probability
29 mathematics, but I suspect you're right.

30 MS NICHOLS: I will just put this to you. We don't have a
31 whiteboard in front of us, so I will limit what I'm

1 saying. But it is correct, isn't it, that if you want
2 to - to keep it simple, suppose you have two related
3 events. If you wanted to work out what is the probability
4 of event B given event A where they are related, you don't
5 just say it is probability of A times probability of B.
6 You calculate the probability of A and B and then you
7 divide that by the probability of A. That's the correct
8 method, isn't it?

9 DR GILLESPIE: You're way above my pay station on that. But
10 I take your point. If they're not independent
11 probabilities, then there's problems with multiplying
12 them. That's not really the purpose of this table. The
13 purpose of this table is to demonstrate the steps of
14 identifying a risk chain are standard procedures in doing
15 a risk assessment and the standard approach is to multiply
16 the probabilities of events in the risk chain. Those
17 don't necessarily comprise the risk chain. They are
18 illustrating an example of if they are in the risk chain.

19 MS NICHOLS: Accepted, and I won't take this too much further,
20 but you may or may not be able to answer this. If you did
21 the calculation to which I just referred, you would get a
22 higher number, wouldn't you, a higher probability of the
23 ultimate event occurring?

24 DR GILLESPIE: I suspect you're right.

25 MS NICHOLS: We'll stop the mathematics there.

26 DR GILLESPIE: Please.

27 MS NICHOLS: But just to be very clear about what it is you're
28 doing, as you've said, the numbers are artificial in this
29 chart and you've taken the inputs really from Mr Rieniets.
30 So you're not attempting to validate any of these
31 particular numbers in this scenario?

1 DR GILLESPIE: Correct.

2 MS NICHOLS: And that includes the 50 per cent in your column
3 C. That's right, isn't it?

4 DR GILLESPIE: Illustrative purposes only.

5 MS NICHOLS: Only, okay. Is there a particular reason why you
6 picked 50 per cent and 5 per cent?

7 DR GILLESPIE: Not particularly, except my thoughts were, as a
8 panel of one discussing risk as opposed to a panel of
9 three, that the likelihood of insolvency would be at the
10 lower end of the spectrum and not being a lawyer I had no
11 idea what the risk of recovering money would be in the
12 court, so I took a middle ground.

13 MS NICHOLS: You might find that the lawyers in the room have a
14 different view about that, but I don't need to trouble
15 you. But as a matter of principle, just to illustrate the
16 model, as you have correctly pointed out, the table is
17 sensitive to these assumptions. So, if you had a
18 5 per cent chance of recovering money on insolvency
19 through the courts, your numbers in the consequence - the
20 likelihood would be much higher, wouldn't they?

21 DR GILLESPIE: Yes. I think the point of this table is that a
22 risk assessment needs to be done. That's the point of it.
23 And this is how you do it and that you have to consider
24 likelihood. That's the key point.

25 MS NICHOLS: But the caveat to that proposition is this is how
26 you do it provided you do the calculations the right way
27 and don't just multiply them out simply in that sense.

28 DR GILLESPIE: Absolutely. I would defer to a risk management
29 specialist.

30 MS NICHOLS: Understood. So the purpose of your evidence is
31 not to advance any particular proposition about whether in

1 fact any particular level of bond held or proposed to be
2 held by the Victorian Government in respect of AGL or any
3 other mine is or isn't economically efficient. That's
4 right, isn't it?

5 DR GILLESPIE: That is correct. My principle is that one
6 should assess the costs and the benefits of the bond and
7 one should include both parts of a risk assessment, not
8 just the consequence part.

9 MS NICHOLS: Can I ask you this question, and I'm almost
10 finished and you can go home. If we look at your model,
11 just taking table 2, if we take 2036 as an example, the
12 liability on the numbers given to you by Mr Rieniets is at
13 that point \$65 million and on that model the bond is set
14 at \$1 million. That's the risk. Do you see that?

15 DR GILLESPIE: Yes.

16 MS NICHOLS: Accepting they are indicative numbers, but that's
17 how the relationships play out on your model.

18 DR GILLESPIE: Correct.

19 MS NICHOLS: What do you say from an economic perspective about
20 the fact that if you have the theoretical recalcitrant
21 mine operator who does not want to comply and who might
22 have decisions made for it elsewhere by its controlling
23 entities that help it along that path, but has a very
24 large liability that may in fact be a lot larger than that
25 and a very small bond, what do you say about the failure
26 of that system to incentivise the licensee to actually do
27 the rehabilitation rather than to leave without doing it?

28 DR GILLESPIE: It is a little bit of a circular argument, since
29 to get to that point one would have had to assess that the
30 probability of all these things is low, and that's why a
31 low bond is appropriate.

1 MS NICHOLS: Yes, but I put to you before that there might be a
2 completely independent consideration from solvency or risk
3 of closure in that you might have a decision made by a
4 licensee or one of its controlling entities, and you would
5 be the regulator in that situation, that might come out of
6 the blue as far as the regulator is concerned and change
7 the policy position of the entity and decide to in effect
8 leave the jurisdiction. I'm asking you about the
9 incentivisation issue from an economic perspective. Isn't
10 it important economically for these sorts of settings to
11 incentivise good behaviour?

12 DR GILLESPIE: The proper economic efficiency incentive is to
13 price at marginal cost, and marginal cost is expected
14 value, which is probability times by consequence. So
15 that's the economically efficient aspect. From an equity
16 perspective, which I think is where you're coming from, in
17 the low probability event, and I've already said this, in
18 the low probability event that it actually occurs, then
19 there isn't sufficient funds to undertake the
20 rehabilitation, in which case there are arguments for
21 other mechanisms to supplement a bond system that might
22 pick up the cost of those low probability sort of events
23 occurring.

24 MS NICHOLS: Can I ask, Mr Cramer, do you have an opinion about
25 that issue?

26 MR CRAMER: Do you want to restate it?

27 MS NICHOLS: Yes. If you have a situation where you have a
28 high rehabilitation liability on the mine operator, it is
29 going to have to spend a lot of money to rehabilitation
30 the mine and you have a very low bond, so the risk to it
31 is not great, it can walk away without rehabilitating the

1 mine and forfeit the bond. What do you say about that?

2 MR CRAMER: I think in that case there is a degree of moral
3 hazard that exists, yes, because it may be in the
4 proponent's interest to walk away from the site from a
5 purely financial perspective, forgetting about other
6 issues such as reputational risk or whatever. But from a
7 purely financial consideration it may be in their interest
8 to walk away from the site if they think that they can
9 achieve that.

10 MS NICHOLS: Can you just explain briefly what is the concept
11 of moral hazard, because that is an economic concept,
12 isn't it?

13 MR CRAMER: It is. Joel, do you want to - - -

14 DR BYRNES: You go, and if you get it wrong I'll correct you.

15 MR CRAMER: Moral hazard is when you're making decisions about
16 your own activities based on the fact that someone else is
17 bearing the risk or some of the risk for those activities.
18 So you are not bearing the entire risk yourself, another
19 party is bearing some of that risk, and you're making
20 decisions on that basis.

21 MS NICHOLS: I might direct this to you, Dr Byrnes, because
22 I haven't asked you anything. A situation where you have
23 a high rehabilitation liability which is accruing and a
24 very low bond, that gives rise to a high moral hazard
25 quotient, doesn't it?

26 DR BYRNES: Everything else held constant, yes. But there
27 would be other considerations. It has to do with the
28 incentives that arise, the whole package of incentives.

29 MS NICHOLS: Yes, of course. Can I just ask about one more
30 matter, and that is, Dr Gillespie, you referred to the
31 Tinbergen's principle about having a number of instruments

1 to deal with a number of objectives. Can I just ask you
2 about how that might operate in the context of end of mine
3 life rehabilitation tasks which might extend very far into
4 the future, such as long-term water quality monitoring.
5 Would you see a role for a different instrument such as a
6 post closure trust account to deal with long-term
7 liabilities?

8 DR GILLESPIE: That is outside my field of expertise. I think
9 the principle that I wanted to make was not trying to get
10 a bond to do everything and that different things required
11 different mechanisms. I just noticed in some of the
12 reviews of different mechanisms that they say, "It does
13 this but it doesn't do that," and often it is because it's
14 not meant to. So Tinbergen's principle is basically, if
15 you have multiple problems that you are trying to address,
16 you need multiple instruments.

17 MS NICHOLS: Finally, I might just ask that question of
18 Mr Cramer. You mention this at part 4.3.4 of your report,
19 and Mr Chairman, I apologise, I don't have a Ringtail
20 number for that because my document doesn't have it. But
21 do you have that there? It's page 35 of the document.

22 MR CRAMER: Page 35, the Ringtail is 0044 in fact.

23 MS NICHOLS: Thank you. You say a post closure trust fund is
24 an option and you say about the middle of that page that,
25 "Long-term post closure management maintenance and
26 monitoring of the Latrobe Valley coal mines will almost
27 certainly be required", which I think is understood. You
28 talk about the fund characteristics in the second half of
29 that page. In the third paragraph you say, "The fund was
30 also designed to meet separate community objectives. In
31 these objectives an estimate of costs and contributions

1 could be negotiated between operators, community
2 representatives and various levels of government." What do
3 you have in mind there when you say "separate community
4 objectives"?

5 MR CRAMER: I actually talk about that a little more fully in
6 the next subheading there, "Post closure community fund".
7 It is possible, given the profound nature that the closure
8 of these mines would have for the local community here,
9 that as part of any closure process, closure planning
10 process, there would be some sort of funding provision
11 made and it may be by government and operators in
12 combination that would go beyond just the technical
13 requirements of rehabilitation, but would look to address
14 some of the social issues associated with rehabilitation.

15 MS NICHOLS: At the risk of asking you a question outside your
16 expertise, and tell me if it is, what would you identify
17 as the social issues?

18 MR CRAMER: Employment for one. Whenever a mine closes, the
19 community around it suffers an immediate loss of income
20 and employment and we all know the sort of social issues
21 that are associated with that. So that's a key one. And
22 the actual loss of population that can follow which is a
23 related issue to loss of employment. There is reduction
24 in population, reduction in community facilities, funding,
25 community spirit, culture. There's a whole range.

26 MS NICHOLS: Thank you. You say that, returning to page 35,
27 "Operators could be required to maintain a bond during
28 operations to guarantee the availability of money for the
29 post closure trust fund in the event of operator
30 insolvency, and upon site relinquishment the operator
31 would provide funds to pay the post closure fund and the

1 guarantee bond would be returned." Is that an example of
2 perhaps using the principle that Dr Gillespie mentioned of
3 two different instruments working at different times to
4 provide security?

5 MR CRAMER: I think that's a good example.

6 MS NICHOLS: I don't have any further questions. Thank you.

7 MR ROZEN: I have no re-examination. Could Drs Byrnes and
8 Gillespie and Mr Cramer please be excused?

9 CHAIRMAN: Yes.

10 MR ROZEN: We express our gratitude to you all for coming along
11 this afternoon.

12 <(THE WITNESSES WITHDREW)

13 MR ROZEN: We probably have a small list of housekeeping
14 matters that need to be tidied up. Most of them fall in
15 my lap, but there's one matter that Ms Doyle wishes to
16 raise and also a matter that Dr Collins has foreshadowed
17 that he wasn't to briefly address the Board on. Perhaps
18 if they do that and then I will tidy up.

19 CHAIRMAN: Yes.

20 MS DOYLE: If the Board pleases, the first issue is when
21 Dr McCullough was giving evidence, in the running of
22 things two reports were tendered through him and it wasn't
23 possible for us on the run to determine what the
24 differences between the two documents were. We have
25 liaised with the Inquiry and just want to confirm on
26 transcript that insofar as there are exhibits 22A and 22B,
27 it is exhibit 22B which should stand as the report of
28 Dr McCullough. It is dated 30 November 2015,
29 GDFS.0001.003.0001. There is no substantive difference
30 between the two reports. What happened was there was a
31 missing annexure supplied with the first version. When it

1 was attached, the page numbering changed. So, anyone who
2 is referring to that report should refer to exhibit 22B.

3 If the Board pleases, the second issue is that
4 over the weekend each of the mines was asked to provide
5 certain financial information through the witnesses who
6 would comprise the mine panel when Mr Faithful and others
7 were recalled. As it transpired, and I let Mr Rozen know
8 this over the weekend and into early Monday morning,
9 Mr Faithful was in a position to obtain this information
10 but could not have enlightened anyone as to its contents.
11 It was just simply information he received from the
12 finance team. In those circumstances it was agreed
13 between Mr Rozen and me that I would instead just address
14 this matter from the Bar table as there would be no
15 difference had Mr Faithful simply handed up the same
16 documents.

17 So, in that context I want to tender - I think it
18 will be three documents in total. The best way to
19 understand them is that there is a document attached to
20 Mr Faithful's current statement. It was called
21 "Confidential annexure 1" but that has been replaced with
22 a document that's not confidential. It sets out in
23 simplified form the corporate structure of the entities
24 that operate and hold the mine licence for the Hazelwood
25 Mine and Power Station. Anyone seeking to understand the
26 three documents I'm about to tender will find that easier
27 if they do so by reference to that annexure.

28 In response to the questions asked of us, what
29 I can furnish the Inquiry with are the following: a chart
30 headed "Hazelwood Power Partnership and its controlled
31 entities, annual reports to ASIC 2012 to 2014." What we

1 have done is take from these three successive years of
2 annual reports to ASIC figures set out in a chart:
3 operating profit, unrealised gains or losses, and
4 operating profit excluding financial instruments. I won't
5 read out those figures. The chart will be handed to
6 anyone who needs it.

7 We also, again fulfilling the request made of us,
8 furnish as part of that suite of material the annual
9 report for the financial year ended 31 December 2014 for
10 Hazelwood Power Partnership. The annual results for the
11 parent company, now known as Engie SA, as you will see
12 from the chart attached to Mr Faithful's statement, but
13 for the purposes of this Inquiry has been referred to as
14 GDF Suez, that's the 2014 annual results and the
15 presentation is dated February 26, 2015.

16 I think its just as well, Chairman, if I tender
17 those three documents and call it a global exhibit of
18 financial documents pertaining to GDF Suez.

19 #EXHIBIT 46 - Financial documents pertaining to GDF Suez.

20 MS DOYLE: The last request we received in terms of finances
21 was that we were asked to indicate whether we had any
22 information about the cost of maintaining a bank
23 guarantee. The information from our finance team is in
24 line with the evidence given by Dr Gillespie. The
25 information is that presently the annual cost of
26 maintaining the bank guarantees is in the order of
27 \$102,000. However, it is expected that should new bank
28 guarantees need to be lodged, that that historical
29 arrangement would be revisited and that it would be likely
30 that the costs of maintaining a higher bank guarantee
31 would be in the order of between 2.5 per cent of the

1 amount of the guarantee and 5 per cent of the amount of
2 the guarantee.

3 I think that completes the requests that were
4 made of us over the weekend in terms of finances.

5 CHAIRMAN: Yes, thank you. Dr Collins.

6 DR COLLINS: Thank you, Chair. We received the same two
7 requests on the weekend for financial information.

8 I raised this with learned Counsel Assisting on Monday
9 morning and by agreement I make this statement from the
10 Bar table.

11 Energy Australia Yallourn Pty Ltd is the owner of
12 the Yallourn Mine and Power Station. The mine is a cost
13 centre for the purposes of that larger business. The mine
14 does not separately calculate or record its profits or
15 losses and nor does Energy Australia Yallourn Pty Ltd in
16 respect of the entirety of its business. That is because
17 there is a deed of cross-guarantee under which Energy
18 Australia Holdings and other members of the Energy
19 Australia Group provide guarantees in relation to the
20 obligations of each other member of the group. The deed
21 of cross-guarantee is in the form prescribed by ASIC.

22 In broad terms, because Energy Australia Yallourn
23 is a wholly owned subsidiary of Energy Australia Holdings
24 and is a party to a deed of cross-guarantee, it is excused
25 from the obligation to produce financial accounts under
26 the Corporations Act.

27 Some information in relation to the financial
28 position, capacity and substance of Energy Australia
29 Holdings is available in Mr Mether's witness statement at
30 paragraphs 12 to 18. In short, the total assets of the
31 group were \$7.9 billion as at 31 December 2014. That's

1 the end of the most recent reporting period. Energy
2 Australia Holdings has a Standard & Poor's investment
3 grade credit rating of triple B minus, stable.

4 In respect of the price of a bank guarantee, the
5 Energy Australia Group has the capacity to purchase bank
6 guarantees on behalf of members of the group. The price
7 of those guarantees fluctuates, each time in particular
8 the group refinances its debt requirements. That
9 typically happens at least once per year. The price can
10 also fluctuate when the credit rating changes according to
11 complicated formulae. The rate is negotiated by the
12 Energy Australia Group and its banks, and I'm instructed
13 that the group uses five separate banks for that purpose.

14 For much the same reasons as Ms Doyle identified,
15 we agree with the range given by Dr Gillespie in his
16 statement at paragraph 35 that the range is generally
17 between about 0.5 and 5 per cent. The number is presently
18 at a relatively low rate historically in line with the
19 cost of capital elsewhere in the market.

20 They are the matters that we say by way of answer
21 to the questions from the Board.

22 MR ROZEN: If the Board pleases, can I clarify a couple of
23 matters that have arisen in the evidence that should be
24 dealt with on transcript. The first matter concerns
25 what's referred to in Mr Wilson's second statement dated
26 30 November 2015 at paragraph 43 as the "NERA report".
27 The evidence before the Board is that that's an ongoing
28 review, yet another one it seems, by DEDJTR concerning
29 bonds and other matters. Mr Wilson at paragraph 43 of
30 that statement makes an open-ended offer to the Board to
31 provide it with a copy of the NERA report when it is

1 received by DEDJTR, which is anticipated to be
2 23 December, in his statement as was corrected when he
3 gave evidence last week.

4 The Board will recall that my learned friend
5 Ms Forsyth made a call in effect for that or invited
6 Mr Wilson, rather, to provide the Board with any document
7 that DEDJTR currently has outlining the project, and
8 Mr Wilson said that he was prepared to do that.

9 I have discussed the matter with Ms Forsyth and
10 with other counsel and my view, and subject to the views
11 of any of the other parties, is that the Board would
12 really not be assisted by that project outline,
13 essentially for two reasons. It is an ongoing project,
14 but, more importantly, there has to be a line drawn about
15 the evidence that the Board is able to consider in
16 relation to terms of reference 8, 9 and 10. The
17 difficulty that would be presented to the Board by receipt
18 of a new document, say, some time next week and certainly
19 leading up to Christmas, means that the document can't be
20 tested and we end up in much the same position we ended up
21 with with term of reference 6.

22 CHAIRMAN: What I said there was only in exceptional
23 circumstances would we bear a repetition of what had
24 happened in unusual circumstances before. I think we
25 really have the same situation apply. These don't seem to
26 qualify on that score. It may well be it needs to be
27 reviewed. At this stage I'm disposed to take the
28 conservative line.

29 MR ROZEN: Yes, I would submit that perhaps the appropriate
30 course is for Ms Stansen to write to Mr Wilson via the
31 Victorian Government Solicitors Office thanking him for

1 that offer, but perhaps politely rejecting the offer that
2 that report be provided to the Board. The difficulty, of
3 course, for the Board is once it is received by the Board,
4 then the Board is in a position where it has to decide
5 whether or not to take it into account and, if it does, it
6 has procedural fairness obligations. There is the rub.

7 The second matter is a simple matter of tendering
8 one outstanding document that's in the hearing book which
9 Counsel Assisting considers should be tendered, and that
10 is the document that's presently behind tab 34. It is
11 AGL.0001.003.0001 and it is a copy of the Loy Yang licence
12 application, the original Loy Yang licence application
13 from 1996. It has been referred to with one or two
14 witnesses and it should be tendered as a separate exhibit,
15 sir, please.

16 #EXHIBIT 47 - Copy of original Loy Yang licence application
17 from 1996.

18 MR ROZEN: The next matter concerns two documents which have
19 been provided to Counsel Assisting by counsel for
20 Environment Victoria. The two documents concern
21 electricity sector emissions and a document that concerns
22 the contracts for closure matter that has been the subject
23 of discussion with some of the witnesses.

24 I've had some preliminary discussions about that
25 with Ms Nichols and also with counsel for the mines who
26 are potentially affected by the tender of that document.
27 I understand that Ms Nichols wishes to make some
28 submissions about why the Board ought to receive it, so
29 perhaps the best course is that she do that and the matter
30 can then be dealt with in the normal way.

31 MS NICHOLS: Can I deal with the contracts for closure

1 document. I will take you to that and explain what it is.

2 CHAIRMAN: Sorry, I have in front of me two documents. One,

3 "Securing a clean energy future" it is headed up.

4 MS NICHOLS: That's the first one. I misdescribed it. Can

5 I deal with that one?

6 CHAIRMAN: You wish to deal with that one?

7 MS NICHOLS: Yes, "Securing a clean energy future". You will

8 see that that is on its face a statement by the Honourable

9 Greg Combet in his capacity as Minister for Climate Change

10 and Energy dated 8 May 2012. It is, if you look in the

11 front cover of the document, a Commonwealth of Australia

12 document. I can tell you that it is a publicly available

13 document that my instructors have obtained.

14 If you look at the third page, which is obviously

15 only part of the document, it is an extract, it addresses

16 the energy security program. Do you see there - - -

17 CHAIRMAN: Can I just clarify the position. You say the whole

18 of this document should go in?

19 MS NICHOLS: Yes.

20 CHAIRMAN: I take it there is opposition?

21 MS NICHOLS: There is opposition to it. Ms Doyle opposes it.

22 That's why I'm making a submission about it.

23 CHAIRMAN: How long are you likely to take? This is not a

24 matter that can be resolved between you?

25 MS NICHOLS: Ms Doyle opposes it and I would like to tender it.

26 I will only be a few minutes and I very much doubt, given

27 how efficient Ms Doyle is, that she would take very long

28 either.

29 CHAIRMAN: My disposition in relation to this, because of the

30 way this process operates, is I'm disposed to accept it

31 but with the reservation that the extent to which it may

1 be relied upon is clearly going to be very problematic,
2 but Ms Doyle may say even that is totally unacceptable.
3 Is that what it really comes down to, Ms Doyle? I can't
4 imagine how a document that comes in in this way is likely
5 to be of any significant value, but it seems easier to
6 take it and accept it with a statement from you and
7 Ms Nichols briefly outlining the positions either way and
8 that's to be taken into account when anyone has regard to
9 it.

10 MS DOYLE: Yes. I put our position formally under the rubric
11 of an objection, but I take on board your observations.
12 It is a very short point. It is that this represents a
13 policy two or three ministers ago, but certainly a
14 government ago, a policy that was not implemented.

15 Insofar as it on the final page refers to some
16 closure proposals that were submitted and discussed, they
17 never went anywhere and we haven't had the opportunity to
18 put any of those discussions in context. Mr Faithful
19 didn't know very much about it. In order to put it in any
20 context we would have needed to call another witness.

21 So it is in those circumstances and in light of
22 the fact that the policy was never implemented that we say
23 it's unlikely to assist the Board. So it is a short
24 point.

25 CHAIRMAN: Yes. If you could put your position shortly, what
26 I'm disposed to do is to accept it. But it is only to be
27 viewed in the light of any comments that you may choose to
28 make and in the light of what Ms Doyle has said and what
29 anyone else may choose to say on this occasion.

30 MS NICHOLS: I understand. This question of the contracts for
31 closure has been referred to by a number of witnesses. It

1 was mentioned in Mr Faithful's statement. He purported
2 not to know anything about it, but it is referred to. It
3 does give some context and explains what the program is
4 about. It is introduced by Mr Faithful.

5 It goes to the question of risk, because the
6 position of the mines is that bonds are calculated on a
7 risk basis and one of the risks we have been putting to
8 the witnesses and this by way of example is that the
9 future of the mines is potentially influenced by external
10 events. It was accepted by Mr Wilson in evidence that
11 changes in government policy settings, including in
12 relation to climate policy, are relevant matters to be
13 taken into account by the regulator.

14 Quite simply, this is a very concrete example and
15 it puts flesh on those bones. Although it is past policy,
16 at the time it involved Commonwealth policy to close
17 plants or invite tenders for the closure of the plants
18 within the period of 2016 to 2020. So, it is an example
19 of government policy settings potentially significantly
20 changing the operating life of mines. That's why it is
21 relevant. These factors have been accepted as relevant by
22 the economists who gave evidence this afternoon. So,
23 that's the relevance of it.

24 CHAIRMAN: Yes, thank you. Does any other counsel wish to make
25 any point? Thank you.

26 MR ROZEN: Counsel Assisting is agnostic on this issue, I must
27 say. We don't have - - -

28 CHAIRMAN: You sit on the fence.

29 MR ROZEN: We sit on the fence on this issue. We say perhaps
30 the most appropriate course is to receive it on the basis
31 you've suggested and the parties can make submissions

1 about it.

2 CHAIRMAN: Yes.

3 MR ROZEN: On that basis, I think we have got to a position
4 where it should be given an exhibit number.

5 CHAIRMAN: You're right. Exhibit 48.

6 #EXHIBIT 48 - Document entitled "Securing a clean energy
7 future".

8 MR ROZEN: Could I just clarify. I take it you don't press for
9 the tender of the other document?

10 MS NICHOLS: No, I don't.

11 CHAIRMAN: The other document is this one?

12 MR ROZEN: It is not pressed. The application to tender that
13 is not pressed.

14 CHAIRMAN: That's fine.

15 MR ROZEN: The final matter, subject to anything that anyone
16 else has to raise, concerns submissions on Friday and the
17 timetable. The discussions I've had with the parties have
18 been along the following lines. I think I can say this is
19 an agreed position. Counsel Assisting will go first on
20 Friday and a maximum period of two hours is allocated for
21 the submissions of Counsel Assisting. The State of
22 Victoria may or may not make oral submissions, but the
23 agreement I have reached with Mr Attiwill is that we need
24 to allow half an hour for that eventuality. The mines
25 will each make oral submissions and an hour maximum is to
26 be allowed for each of them. Environment Victoria is the
27 same; that is, an hour is to be allowed for them.

28 Other than Counsel Assisting going first, that's
29 not an agreed order for submissions. That is perhaps
30 something that can be discussed between the parties. It
31 doesn't need to be resolved now. But on my maths that's

1 the potential for six and a half hours of submissions and
2 therefore I would suggest that a 9 o'clock start might be
3 advisable because if we have an hour for lunch, that's
4 already 4.30 and it's a Friday.

5 CHAIRMAN: Yes.

6 MR ROZEN: So that's the proposal.

7 CHAIRMAN: Yes, we will resume at 9 o'clock on Friday.

8 MR ROZEN: If the Board pleases.

9 ADJOURNED UNTIL FRIDAY, 18 DECEMBER 2015 AT 9.00 AM

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